Crawley Borough Council Playing Pitch Strategy - Strategy and Action Plan

Date: March, 2021

SHAPING THE FUTURE OF SPORT



4global Consulting Terms of Reference

Estimates and forecasts contained within this report are based on the data obtained at that time and the accuracy of resultant findings and recommendations is dependent on the quality of that data.

The author(s) will not be held liable for any data provided by third party organisations as part of the Playing Pitch Strategy (PPS) delivery process. While the data and recommendations have been conscientiously reviewed through the PPS governance process followed throughout project delivery, it has not been possible for the author to independently review every element of data provided by third parties.

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Section 1: Introduction and scope

1 Introduction and scope

1.1 Project scope and objectives

1.1.1 Crawley Council (CBC) has commissioned 4global Consulting to prepare a Playing Pitch Strategy (PPS), to provide the Council with a clear evidence base and set of recommendations for future outdoor sports facility development across the Local Authority Area.

1.1.2 A PPS is a strategic assessment that provides an up to date analysis of supply and demand for playing pitches (grass and artificial) and for sports played outside in the local authority. The strategy and the evidence base upon which it is based is delivered using national guidance and facility insight from specific Governing Bodies of Sport. The assessment will focus on facilities used by the following sports:

- Football;
- Cricket
- Rugby Union
- Rugby league
- Hockey
- Tennis
- Bowls
- Golf
- Croquet
- Petanque
- Netball
- MUGA, BMX, Skateparks and Parkour

1.1.3 Within these sports, the strategy will seek as far as is practicable to include consideration of all forms of play, whether:

- Affiliated Club and league based (formal) play and training;
- Recreational programmed forms of the respective sports (e.g. turn up and play ‘products’ such as Rush Hockey, FA Just Play, Last Man Stands Cricket, Cage Cricket and Touch Rugby)
- Informal and un-programmed play by groups of residents, workers, students, school friends (out of school).

1.1.4 The PPS provides a holistic analysis of outdoor sports facilities across the study area, leading to a comprehensive set of recommendations for the future development of facilities, in line with the needs of local residents.

1.1.5 The consultant team has worked with the Council to provide a strategy that is fit-for-purpose and addresses the specific issues and risks for the area. It is key that this Playing Pitch Strategy reflects the local context and enables the Council to maximise the amount of high-quality sporting provision for its residents, while understanding the need to meet planning and housing requirements. The Strategy will therefore aim to deliver against the following drivers:

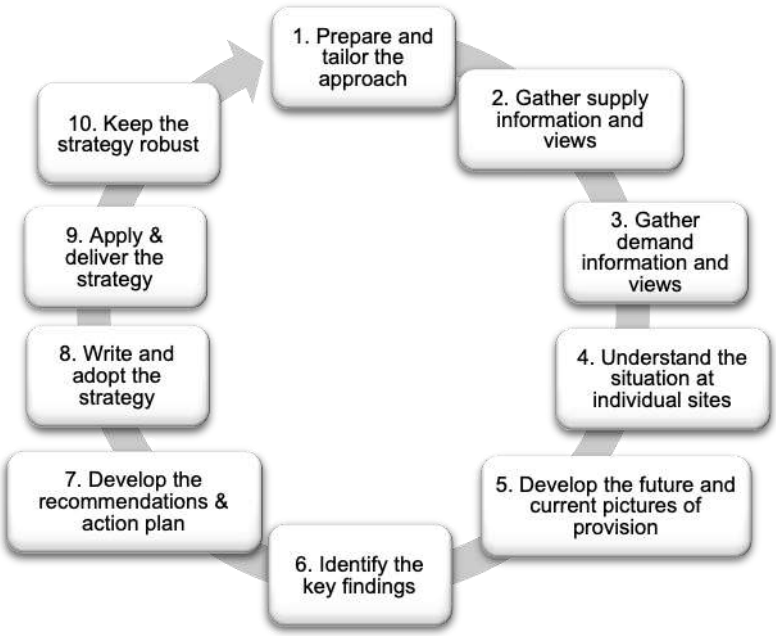
- Contribution to the Council’s Local Plan through the provision of a clear action plan with owners and defined timescales for completion;

- Recognition of the importance of outdoor physical activity and sport and the clear demonstration of how these should be prioritised within any development or regeneration project;
- Provision of needs assessment document produced using an evidenced based approach and the management of a clear sign-off and governance structure for key stakeholders;
- Recommendations underpinned by clear evidence to support a wider review into sport and physical activity provision, including housing and population growth projected in neighbouring local authorities.

1.2 Methodology

1.2.1 The assessment methodology utilised for the PPS follows the published guidance from Sport England. The guidance used is the 2013 version, Playing Pitch Strategy Guidance – An Approach to Developing and Delivering a Playing Pitch Strategy[1]. Figure 1 summarises the approach proposed in this guidance and is broken down into 10 steps.

Figure 1.1: Developing and Delivering a Playing Pitch Strategy – The 10 Step Approach (Sport England, 2013)



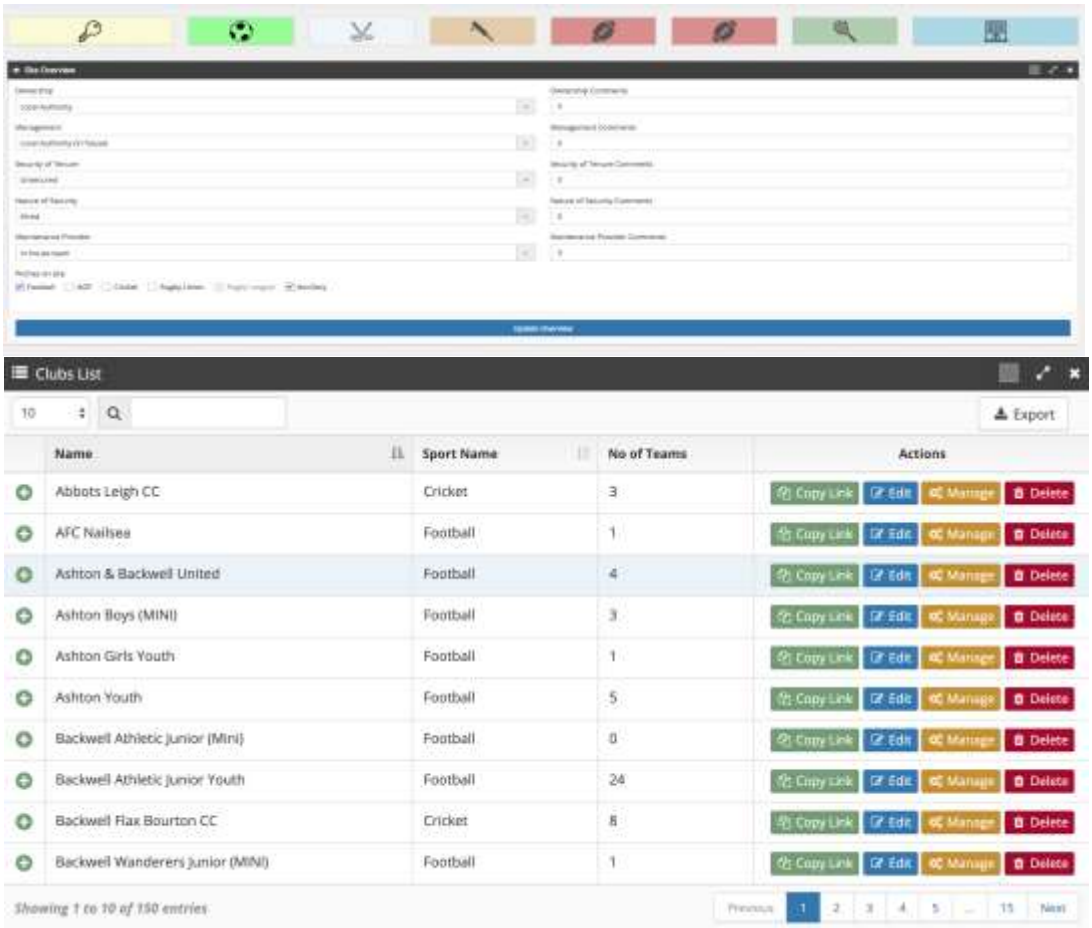
1.2.2 The findings in this report are based on data collected from several credible sources, including but not limited to:

- Local authority and public policy strategic documentation;
- Sport England tools, including Active Places Power, the Active Lives Survey and the Sports Facility Calculator;
- Stakeholder consultation, including Council Officers, Sport England, relevant National Governing Bodies of Sport, local clubs; and
- Site visits, undertaken at all sites across the Study area.

1 https://www.sportengland.org/media/3522/pps-guidance-october-2013-updated.pdf

1.2.3 To facilitate information gathering and help ensure PPS reports are based on a robust evidence base, 4global has developed an online data entry and assessment platform (see example below), which contains all site and club information. This will enable the Council to keep supply and demand information and the strategy up to date through to the end of the strategy and beyond.

Figure 1.2 - 4global's Online Playing Pitch Platform



1.2.4 A Project Steering Group comprising representation from the Council, Sport England and National Governing Bodies of Sport (NGBs) has guided the study from its commencement. At critical milestones, the Steering Group members have reviewed and verified the data and information collected to allow the work to proceed efficiently through each stage.

1.3 The structure of the Strategy Document

1.3.1 The structure of the strategy document is as follows;

- Section 1 - Introductory
- Section 2 – Strategic context
- Section 3 – Scenario testing
- Section 4 – Recommendation and action plan
- Section 5 - Delivering the PPS

1.3.2 In addition to the Strategy, a detailed needs assessment has also been produced, which provides a full evidence base for the analysis and a clear methodology for the project. The

needs assessment contains a detailed strategic review of relevant local regional and national policy.

1.4 Statement on Covid-19

1.4.1 During the development of this document the UK Government implemented measures designed to limit the spread of the COVID-19 virus. These measures resulted in a number of steering group partners being unavailable to provide final comments and sign-off of the PPS document.

1.4.2 All partners were engaged with the PPS process throughout the project up until the beginning of April, 2020. As such, all PPS partners have had the opportunity to review and comment on all layers of analysis presented in this report and the accompanying appendices. All supply and demand data underpinning this report has been signed-off as accurate by the Crawley PPS Steering Group.

1.4.3 The data utilised for the analysis in this PPS was gathered previous to the outbreak of COVID-19 this report's findings do not take into consideration its potential impact in the supply and demand for sport in the area. Sport England's PPS guidance contains provision for PPS documents to be reviewed and updated on an on-going basis, and due to the impact of COVID-19 being unknown with regards to current and future participation levels across all sports, it is recommended that the PPS steering group reconvenes at the earliest opportunity to agree any further updates to this document.

1.4.4 As of March 2021, the following organisations have signed off this document:

- Sussex Cricket
- Sport England
- Bowls England
- Lawn Tennis Association

Section 2: Strategic Context

2 Strategic context

2.1 The Study Area

2.1.1 Crawley is situated in the north eastern part of the county of West Sussex. Horsham district abuts the town on the western side, Mid Sussex district is to the south and east whilst the county of Surrey lies to the north of the borough beyond Gatwick Airport.

2.1.2 Crawley borough covers 4,497 hectares. Its administrative boundaries are drawn tightly around the town itself, with very little land falling outside of the built up area. This is particularly the case of the urban area, although this location offers some of Crawley's greatest connections, visual and physical, with the open countryside beyond. The M23 motorway forms the borough boundary to the east. To the south, lies High Weald Area of Outstanding Natural Beauty. Gatwick Airport is located within the borough to the north of the town – the land between the town and the airport is heavily constrained by noise and safeguarded for, potentially, the future development of the airport.

2.1.3 Migration patterns for Crawley show a strong relationship with neighbouring areas of Mid Sussex, Horsham and Reigate and Banstead, as well as areas further south such as Arun, Worthing, and Brighton and Hove. Similarly, commuting patterns provide some indication of the role Crawley plays across this wider area in providing employment for significant numbers of people; including those from Brighton and Hove, Chichester and Eastbourne to the south, and from residents located within the Surrey authorities to the north – in particular, Reigate and Banstead and Croydon.

2.1.4 Crawley has excellent transportation links, lying adjacent to the M23, close to the M25 and is on the main railway line linking London to the south coast. The town itself is served by a rapid guided bus service: Fastway, and a network of green corridors, providing attractive pedestrian and cycle routes through the neighbourhoods and into the town centre and out into the countryside. The national Cycle Route 21, from Greenwich to Eastbourne and forming part of the "Avenue Verte" Greenway, linking London to Paris, also runs through the borough.

2.2 Planning Policy

2.2.1 There are a number of key national and local strategies and policies that inform and influence the development of these strategies. These policies inform the approach to current and future provision of sports facilities, linked to health improvement, increased participation, and the appropriate levels of provision of facilities to meet local needs.

2.2.2 From a planning perspective, the national agenda makes the link between national planning policy, a Local Plan and population growth at local level, and the need to plan for increased demands for infrastructure and provision, linked to Protect, Enhance and Provide (Sport England priorities); these are the key elements of the National Planning Policy Framework (NPPF). This will be explained further in the following sections.

National Planning Policy Framework (NPPF)

2.2.3 The National Planning Policy Framework (NPPF) sets out the requirement of local authorities to establish and provide adequate and proper leisure facilities to meet local needs. Paragraphs 96 and 97 outline the planning policies for the provision and protection of sport and recreation facilities:

PAR 96: **"Access to high quality open spaces and opportunities for sport and recreation can make an important contribution to the health and well-being of communities. Planning policies should be based on robust and up to date assessments of the needs for open space, sports and recreation facilities (including quantitative or qualitative deficits or surpluses) and opportunities for new provision. Information gained from the assessments should be used to determine what open space, sports and recreational provision is needed, which plans should then seek to accommodate."**

PAR 97: **"Existing open space, sports and recreational buildings and land, including playing fields, should not be built on unless:**

- An assessment has been undertaken which has clearly shown the open space, buildings or land to be surplus to requirements; or
- The loss resulting from the proposed development would be replaced by equivalent or better provision in terms of quantity and quality in a suitable location; or
- The development is for alternative sports and recreational provision, the needs for which clearly outweigh the loss."

Protection, Enhancement and Provision of facilities

2.2.4 Sport England is a statutory consultee on all planning applications that affect playing fields as set out in its 2018 playing fields policy, Sport England's policy regarding playing fields is:

"… to *protect all parts of a playing field, not just those which happen, for the time being, to be laid out as pitches. This is because those other parts of a playing field are a resource which must be needed, now or in the future, and it is important that they be afforded the same*."

2.2.5 As well as protecting sports facilities, it looks to improve the quality access and management of sports facilities as well as investing in new facilities to meet unsatisfied demand.

2.2.6 The key drivers for the production of the strategy as advocated by Sport England are to protect, enhance and provide sports facilities, as follows[2]:

- **Protect:** to provide evidence to inform policy and specifically to support site allocations and development management policies which will protect sports facilities and their use by the community, irrespective of ownership
- **Enhance:** to ensure that sports facilities are effectively managed and maintained and that best uses are made of existing resources; whether facilities, expertise and/or personnel to improve and enhance existing provision, particularly in light of the pressure on local authority budgets

[2] Further information is provided via Sport England's Planning Aims and Objectives guidance: https://www.sportengland.org/facilities-planning/planning-for-sport/aims-and-objectives/

- **Provide:** to provide evidence to help secure external funding for new facilities and enhancements through grant aid and also through the Community Infrastructure Levy (CIL) and Section 106 agreements. Sport England and local authorities can then use the strategies developed and the guidance provided in making key planning decisions regarding facility developments in the area and to support or protect against loss in relation (refused planning application) to planning applications brought forward by developers

A New Strategy for Sport – Department for Culture, Media and Sport

2.2.7 The department for culture, media and sport, following a consultation paper in 2015, launched the new strategy 'sporting future: a new strategy for an active nation' in 2016. The development of the new strategy reflects a need to re-invigorate the nation's appetite for participation in sport following what appears to be a significant reduction in participation (highest profile being swimming), following the upsurge after the 2012 London Olympics.

2.2.8 The sport strategy is targeting five outcomes which each sports organisation, public or private sector, will be measured against: Physical wellbeing, Mental wellbeing, Individual development, Social and community development.

2.2.9 Government funding will go toward organisations which can best demonstrate that they will deliver some or all of the five outcomes.

2.2.10 The delivery of the outcomes will be through three broad outputs:

- More people from every background regularly and meaningfully taking part in sport and physical activity, volunteering and experiencing live sport;
- A more productive, sustainable and responsible sports sector;
- Maximising international and domestic sporting success and the impact of major sports events.

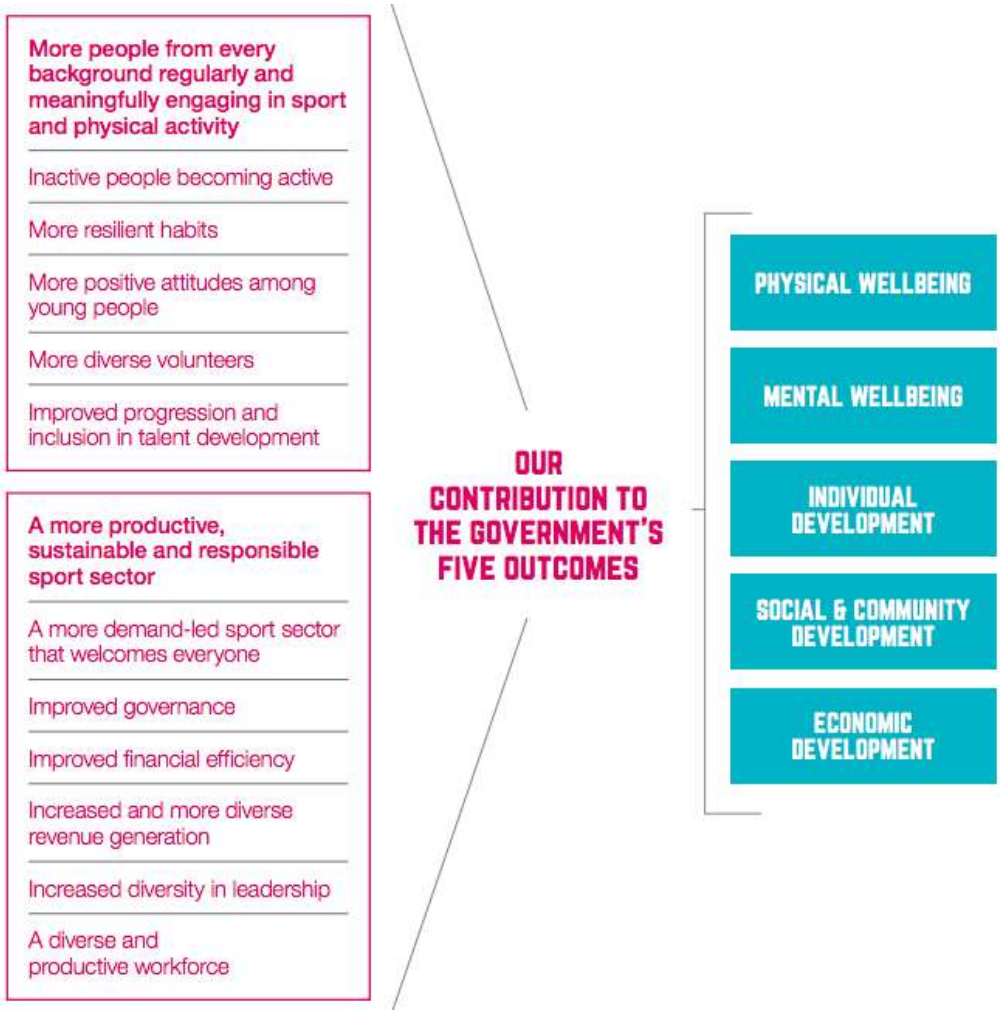
Towards an Active Nation – Sport England Strategy 2016

2.2.11 The vision for the strategy is:

> *"We want everyone in England regardless of age, background or level of ability to feel able to engage in sport and physical activity. Some will be young, fit and talented but most will not. We need a sport sector that welcomes everyone – meets their needs, treats them as individuals and values them as customers."*

2.2.12 The Sport England strategy 'Towards An Active Nation' puts the policies set out in 'a new strategy for an active nation' into practice. This will mean significant change for Sport England and for their partners.

Figure 2.1: The Sport England Strategy Contribution to Government Outcomes



2.2.13 This strategy set out how Sport England will deliver this task. The key changes Sport England will make are:

- Focusing more money and resources on tackling inactivity because this is where the gains for the individual and for society are greatest.
- Investing more in children and young people from the age of five to build positive attitudes to sport and activity as the foundations of an active life.
- Helping those who are active now to carry on, but at lower cost to the public purse over time. Sport England will work with those parts of the sector that serve the core market to help them identify ways in which they can become more sustainable and self-sufficient.
- Putting customers at the heart of what we do, responding to how they organise their lives and helping the sector to be more welcoming and inclusive, especially of those groups currently under-represented in sport.
- Helping sport to keep pace with the digital expectations of customers.
- Working nationally where it makes sense to do so (for example on infrastructure and Workforce) but encouraging stronger local collaboration to deliver a more joined-up experience of sport and activity for customers.

- Working with a wider range of partners, including the private sector, using our expertise as well as our investment to help others align their resources.
- Working with the sector to encourage innovation and share best practice particularly through applying the principles and practical learning of behaviour change.

Local Planning Policy

2.2.14 At the time of writing Crawley Borough Council are in the process of reviewing their Local Plan. The most up to date information can be found at: https://crawley.gov.uk/planning/planning-policy/local-plan

Draft Crawley Borough Local Plan 2020-2035 (Jan 2020)

2.2.15 The draft Crawley Local Plan Review seeks to revise the current adopted Crawley 2030 Local Plan in order to update it in accordance with national policies and local changes. This will ensure Crawley maintains an up-to-date Local Plan to support and direct the growth of the borough. The Local Plan is an important document which sets the way forward for planning the future of Crawley – where we live, work and visit – for the next 15 years. The Crawley Borough Local Plan Review has involved engagement with residents, businesses and other stakeholders throughout its production. The Local Plan provides a clear indication of the council's approach to the development of the town, including helping to support the delivery of key priorities: wellbeing and communities, economic growth and social mobility, housing delivery and environmental sustainability.

2.2.16 The Submission draft Crawley Borough Local Plan is published for public consultation. It contains the emerging draft strategic and non- strategic planning policies and principles to help shape the future of the town. Some of the Policies are proposed to be retained from the existing Local Plan, others have been changed, and some new policies are being proposed. All elements of the draft Local Plan are publicised for scrutiny and comment.

2.2.17 Once adopted, this Local Plan will replace the Crawley Borough Local Plan (2015 – 2030) to provide the basis for future planning decisions in the borough. It sets out the strategic priorities for Crawley and the planning policies to deliver:

- Homes and jobs
- Provision of retail, leisure and other commercial development
- Provision of infrastructure for transport, telecommunications, water supply, wastewater, flood risk management, and energy
- Provision of community, social and cultural infrastructure and other local facilities
- Climate change mitigation and adaptation
- Conservation and enhancement of the natural, built and historic environment, including landscape and green infrastructure; and control of Gatwick Airport.

2.3 Physical Activity and Participation

The Value of Participation

2.3.1 The value of participation in sport and physical activity is significant, and its contribution to individual and community quality of life should not be underestimated. This is true for both younger and older people; participation in sport and physical activity delivers:

- Opportunities for physical activity, and therefore more 'active living';
- Health benefits: cardiovascular, stronger bones, mobility;
- Health improvement;
- Mental health benefits;
- Social benefits: socialisation, communication, inter-action, regular contact, stimulation.

2.3.2 In addition, participation in sport and physical activity can facilitate the learning of new skills, development of individual and team ability/ performance, and provide a disciplined environment in which participants can 'grow' and develop.

2.3.3 The benefits of regular and active participation in sport and physical activity will be important to promote in relation to future sport, leisure and physical activity in Crawley. There is an existing audience in the study area, which already recognises the advantages of participation, and a latent community who are ready to take part. The sport, physical activity and leisure offer in the study area can support the delivery of the desired outcomes across a number of study area priorities and objectives.

Current Participation Rates

2.3.4 The figures in Table 2.1 are taken from Sport England's Active Lives Survey and provide a comparison for Crawley to the wider region and national level. Active Lives defines physical activity in the following way: "Active" participants are defined as those completing at least 150 minutes of physical activity per week; 'Fairly Active' are those completing between 30-149 minutes per week, 'Inactive' participants have done less than 30 minutes of physical activity in the past week.

Table 2.1: Comparison of Physically Active and Inactive Adults (Active Lives Survey 2017/18)

Rate	Crawley	West Sussex	England
% Active	63.1%	64.0 %	62.6 %
% Inactive	23.9 %	22.9 %	25.1 %

2.3.5 The survey shows that Crawley is highly comparable to the national picture in levels of "Active" participation and it has lower levels of "Inactive" participants.

2.3.6 These figures have stayed relatively stable with small fluctuations in levels of activity since the start of the survey. This can be seen in Table 2.2.

Table 2.2: Levels of Active Participation in Crawley (Active Lives Survey)

Survey Period	Rate %
November 2015/ 2016	64.1
May 2016/ 2017	61.4
November 2016/ 2017	61.1
May 2017/ 2018	62.4
November 2017/ 2018	63.1

2.4 Population and Demographic Analysis

2.4.1 The current and future population profile within Crawley and the locations of population growth are important to understand in planning for the future provision of sport and physical activity.

Population Projections

2.4.2 Table 2.3 below provides a summary of the key population and demographic trends for Crawley.

Table 2.3: Population and demographics analysis for Crawley

Current and Future Population	Data
Current population	112,448 (ONS Mid-2018 small area population estimates)
Future population- 2035	131,878 (ONS 2014 sub national population projections)
Notes on population figures	The population growth figures predict a 17.3% increase over the lifetime of the strategy. This should have an impact on the level of demand Crawley is facing.
Age profile	The number of residents across the majority of age brackets is projected to increase, most notably the number of people aged 60 and above. Despite this, there are fluctuations in the 30-40 age brackets, with periods of population decreases in these age brackets throughout the lifetime of the strategy.

2.4.3 To provide greater insight into the current projected population trends across the Study Area, Figure 2.1, Figure 2.2 and Figure 2.3 below show the usual resident population by LSOA in Crawley in 2019, population density and the index of multiple deprivation by LSOA.

Figure 2.2: Usual Resident Population by LSOA in Crawley (2019)

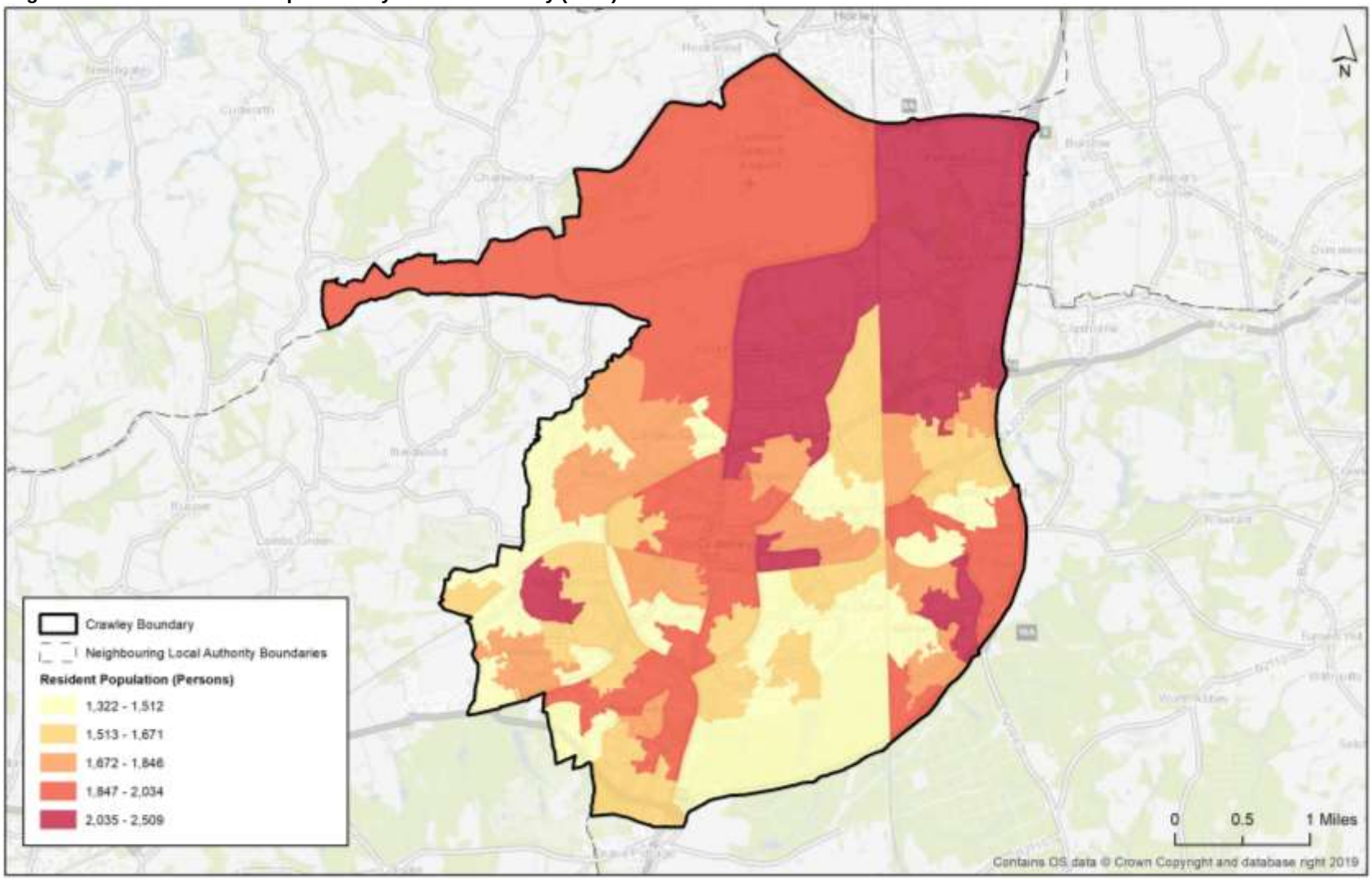


Figure 2.3: Usual Resident Population Density by LSOA in Crawley (2019)

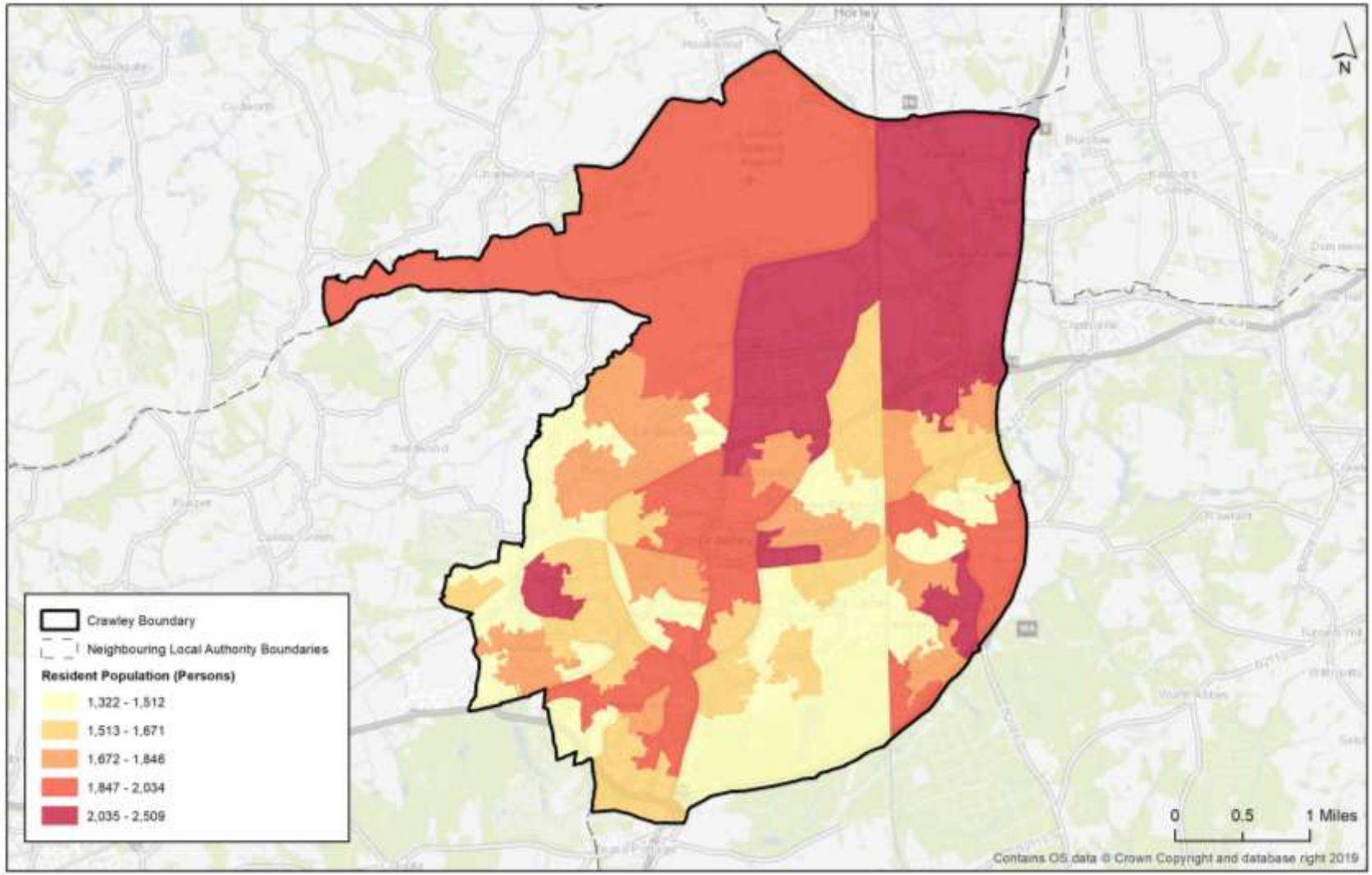
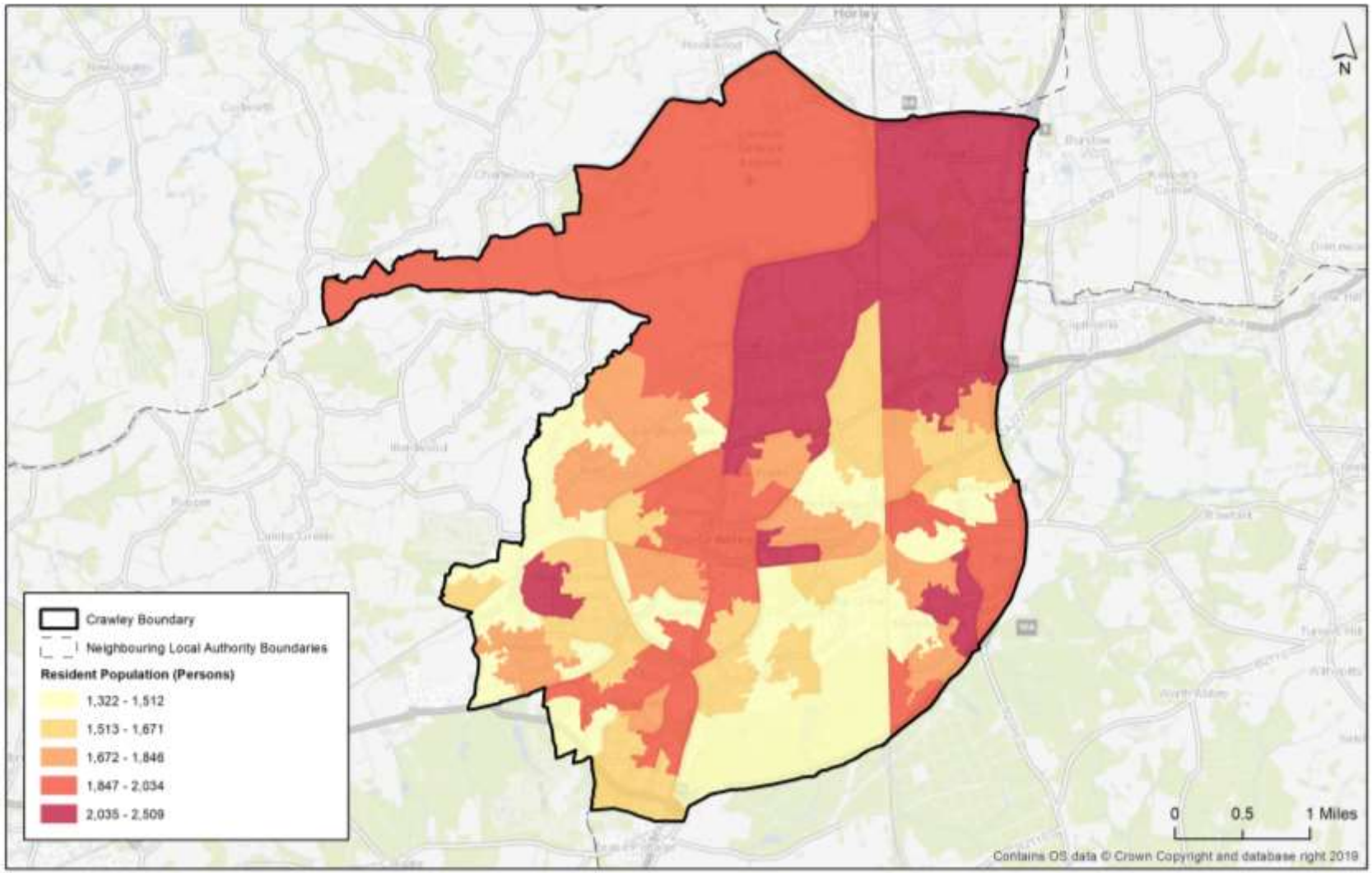


Figure 2.4: Index of Multiple Deprivation by LSOA in Crawley (2019)



Section 3: Key Supply and Demand Figures

3 Key supply and demand findings

3.1.1 This section summarises the key findings identified within the needs assessment, which should be used as the evidence base for this strategy. A comprehensive supply and demand analysis has been undertaken for all sports across the study area, with the project steering group engaged at all stages of the process.

3.1.2 The following section provides a summary of the key findings for each of the sports analysed within the main report. The format of these tables follows the five key questions that are asked as part of the PPS Guidance Document for Stages A – C of the process.

3.2 Football key findings

Table 3.1 – Key PPS findings for football in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There are 79 football pitches across 36 sites in Crawley, and 31 of these sites are available to the community. 69% of football sites are owned by the Local Authority, followed by educational establishments, who own 25% of the sites. The management of sites is also dominated by the Local Authority (58%). The level of demand has stayed at a relatively consistent level, with major clubs continuing to grow, offset by the contraction of demand for smaller affiliated adult's teams. There are 33 football clubs across the study area, comprising a total of 165 teams, the majority of these in the Youth and Mini Soccer age groups. The club to team ratio in Crawley is 1:5, higher than the national average of 1:3.3.
Is there enough accessible community use provision to meet current demand?	The current supply and demand analysis for pitch provision available to the community shows an overall spare capacity of 8 match equivalents; however, the current provision of grass pitches is unable to accommodate the current level of demand for youth 11v11 and mini football in the study area. The pitch typology with the largest deficit is youth 11v11, with a deficit of 11.5 MES. The reasoning behind the large deficit being shown in both youth 11v11 and Mini 5v5 provision is due to the lack of pitches, combined with a high level of demand from these age groups. Much of this demand will in fact take place on adult 11v11 pitches. The adult 11v11 pitches can be re-configured to accommodate the higher level of youth demand (the ability to do so will depend on factors such as the willingness of the operator and whether any existing adult use of a pitch can be transferred to other pitches). The current surplus of adult 11v11 pitches is sufficient to offset all of the youth demand.
Is the provision that is accessible of sufficient quality and appropriately maintained?	The quality of football grass pitch provision across the Study Area is poor with 54.4% of the 79 grass pitches rated as 'Poor'. 41.8% of the total grass football pitches were rated as 'Standard', whilst only 3.8% of pitches were rated as 'Good'. Several clubs have identified issues with drainage and maintenance, and the overall quality of facilities and the robustness of maintenance regimes is in need of improvement.
What are the main characteristics of the future supply and demand for provision?	With the projected growth in population and changes in participation rates during the lifetime of the study, the requirement for pitches is likely to increase. The analysis using Sport England's Playing Pitch Calculator projects 30 additional teams, with youth 11v11 demand being the area of greatest growth. In addition, club consultations reported latent demand for 28 teams. Taken together, this indicates a projected growth of 85 teams in Crawley by 2035. The supply of football provision is also likely to change during the lifespan of the strategy, with a clear need for additional 3G facilities identified as part of club consultations, and clubs such as Three Bridges FC revealing their intentions to develop 3G provision, and Maidenbower Park also being identified as a potential location for 3G development due to the high levels of demand that it hosts.

Key Question	Analysis
Is there enough accessible community use provision to meet future demand?	There is insufficient supply to meet the projected level of future demand in the study area for football. Given the current level of overplay, plus the additional projected demand modelled in the latent demand review and the projected demand from the Playing Pitch Calculator, the additional demand will exacerbate the overplay currently experienced across Crawley's football pitches, with Youth 11v11, Youth 9v9 and Mini 5v5 pitches estimated to be operating over capacity by the end of the strategy. Adult 11v11 football is expected to have enough spare capacity to absorb the increased demand into the existing pitch supply; however, the lack of youth 11v11, youth 9v9, Mini 7v7 and Mini 5v5 pitches means that adult 11v11 spare capacity is likely to be needed to meet this demand.

3.3 Cricket key findings

3.3.1 This section summarises the findings from the cricket analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.2 – Key PPS findings for cricket in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There are 11 sites hosting 13 pitches including 90 grass wickets and 5 non-turf wickets within the Study Area. 8 out of the 11 sites are owned and managed by the Local Authority, with the remaining three being education sites, and all cricket sites in Crawley are available for community use and secured for long-term use. There are 9 cricket clubs that operate within the Crawley area, comprising a total of 51 teams (31 men's teams, 2 ladies' teams and 18 junior boys teams), and there is some level of exported demand to facilities located in neighbouring local authorities: Crawley Down CC play from Sandy Lane and Smallfield Manor CC play from Plough Road Playing Fields. The largest club in the area are Crawley Eagles CC, with a total of 12 teams, followed by Ifield CC and Three Bridges CC with 10.
Is there enough accessible and secured community use provision to meet current demand?	All sites are considered to be secured for long-term use, however there is a significant amount of overplay and there is currently considered to be a small deficit of cricket capacity to meet community demand. Sites such as Ifield Green, Maidenbower Park, Three Bridges CC and Tilgate Playing Fields are currently overplayed. The improvement of pitch maintenance regimes would contribute to increase carrying capacity of sites and address the current deficit. Tilgate Playing Fields was rated as poor and therefore not suitable for competitive fixtures. In terms of peak time capacity, there is no spare capacity on community accessible pitches on Saturdays. This means a growth in demand above three adult teams could not be accommodated within Crawley, unless additional provision is developed.
Is the provision that is accessible of sufficient quality and appropriately maintained?	Overall the condition and quality of facilities across Crawley is adequate, with all sites scoring as Standard or better as part of the assessment. However, there is room for improvement, with the grass pitches at Tilgate Playing Fields being identified as Poor and those at West Green scoring in the lower end of the Standard category. Artificial wickets at Holy Trinity Church School and St Wilfrids Catholic School also scored low in the Standard rating. The highest scored facilities overall across the study area are Three Bridges Playing Field and Langley Green-Cherry Lane.
What are the main characteristics of the future supply and demand for provision?	The future demand for cricket is projected to increase in Crawley as during the lifetime of the strategy as a consequence of population change and the potential conversion of latent demand into actual demand. A total of 9 additional teams are expected in Crawley by 2035 as a consequence of an increase in population, and 7 adult and 5 junior teams were also identified as part of the latent demand analysis (latent demand figures are provided by clubs and may be overambitious, they should therefore be treated with some level of caution). Women's cricket is a priority area for the ECB and although there are only two women's teams currently playing in the Study Area, the number is expected to increase over the lifetime of the local plan period (2035). In turn, this will increase the future requirement for playing, practice and associated changing facilities for women and girls.
Is there enough accessible and secured community use provision to	With the projected increase in demand from both population growth and conversion of latent demand, as well as the expected growth that will be realised following the success of All Stars Cricket, Softball Cricket and South Asian initiatives, the increase in demand is likely to have a significant impact on the level of demand for cricket across Crawley. Given that a number of sites

Key Question	Analysis
meet future demand?	are currently overplayed and the lack of spare capacity for grass pitches during peak times of demand identified as part of the study, the development of additional grass provision is recommended, in conjunction with the improvement of the current grass and artificial provision in order to increase carrying capacity. Club consultation also revealed a need for additional training facilities, including indoor provision for winter training.

3.4 Rugby key findings

3.4.1 This section summarises the findings from the rugby analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.3 – Key PPS findings for rugby in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	Across all rugby provision in the study area, there are 4 sites in Crawley comprising a total of 8 senior pitches, with no junior pitches present. 6 of these senior pitches currently accommodate community rugby union from 2 clubs across 2 sites. Both of the sites used by community rugby clubs are owned by the Local Authority and secured for long term use, therefore clubs within the study area are considered to have a high security and control over their facilities. During consultations, the inadequacy of the ancillary provisions at Southgate Playing Fields and Willoughby Fields was identified, with improvements particularly required to changing facilities to allow female provision. Demand is produced by 2 clubs, Crawley RFC and St Francis RFC, comprising a total of 17 teams across the study area, the majority of this in the Adult and Junior age groups.
Is there enough accessible and secured community use provision to meet current demand?	Both sites currently being used by community clubs have been identified as secured for long-term access, however the analysis – as well as club consultations – revealed that both sites are currently operating at or over capacity and the improvement of existing facilities and potential provision of additional facilities is required. The analysis provided in this chapter presents the capacity balance for all available sites in the study area. It shows that there is currently a small level of spare capacity for both training and match pitch provision of 0.25 MES and 2.75 MES respectively. It should be noted that half of the rugby sites identified in the audit are considered to be unsecured for community use.
Is the provision that is accessible of sufficient quality and appropriately maintained?	Both clubs reported ambitions to improve the pitch quality across their pitches, particularly the drainage at one of the senior pitches at Southgate Playing Fields and the training pitch at Willoughby Fields. This is likely to be achieved through increased maintenance as well as installing additional drainage. As mentioned above, both clubs also reported the need for improvement works to their ancillary facilities. The main driver for this is to enable clubs to provide appropriate facilities for women and girls' teams. This would include extending or redesigning facilities with en-suite changing rooms so that men's and women's matches can be hosted simultaneously.
What are the main characteristics of the future supply and demand for provision?	Overall, there is projected to be 3 (rounded up) additional teams produced in the area via population growth as identified as part of the PPC analysis. The main areas of growth caused by population change is at adult and mini age groups, and an additional 2 female teams were also included as part of the analysis, in line with the RFU's priority to increase female participation across the country. In addition to the growth caused by population change, there is also some additional change from unfulfilled demand in the Study Area (latent and unmet demand). The combined figure for unfulfilled demand reported by clubs was 7 additional teams, including 6 women's and girls' teams. **This finding coupled with the desire to improve ancillary facilities to better accommodate female rugby is the key finding from this analysis.**

Key Question	Analysis
Is there enough accessible and secured community use provision to meet future demand?	Current pitch provision is not sufficient to meet current or future demand. Unless pitch provision improves in capacity, then there will continue to be substantial overplay of pitches. The result of this continued overplay is that potential demand may go unfulfilled as clubs decide they cannot take on additional teams. The improvement of existing facilities, as well as the potential development of additional provision – including the development of a WR22 pitch at Willoughby Fields as proposed by Crawley RFC – should be considered in order to better address the current and future levels of demand in the area.

3.5 Hockey key findings

3.5.1 This section summarises the findings from the hockey analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.4 – Key PPS findings for hockey in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There is a total of three AGPs within Crawley that are suitable for competitive hockey and all of these are available for community use. Two of the sites are owned by the Local Authority, with the remaining one being owned by an educational establishment. There are two hockey clubs utilising hockey facilities in Crawley, comprising a total of 17 teams. Crawley HC are based within the study area, whilst Horley HC is based in a neighbouring local authority and currently imports demand into Crawley. Crawley HC has also identified some displaced demand outside of the Study Area due to lack of availability on local pitches.
Is there enough accessible and secured community use provision to meet current demand?	There is no pitch identified as secured for long term use in Crawley. Given the current level of demand in the Study Area this is not sufficient to meet the needs of local hockey clubs. However, the capacity analysis revealed that there is spare capacity at available sites when applying all formal hockey demand; however, through consultation with clubs, it was revealed that the available slots during the weekdays and Saturdays are unsuitable for the club, meaning sites from outside of the study area are needed to accommodate demand. It should also be noted that Hazelwick School has no spare capacity during the weekdays and is over capacity on Saturdays. The level of demand that this site is experiencing does not only come from hockey demand but also includes demand from other sports such as football. It should be noted that there are plans to convert the sand-based pitches at Ifield and Oriel to 3G AGP provision, with work expected to begin in February 2021. The impact of this will be explored in scenario 8 of this Stage D document.
Is the provision that is accessible of sufficient quality and appropriately maintained?	The overall quality of the provision is adequate with 1 pitch rated as good and the remaining 2 pitches as standard. However, the AGPs at Oriel School and Ifield Community College are over 10 years old, scored in the lower end of the standard rating and will require resurfacing in the near future.
What are the main characteristics of the future supply and demand for provision?	It is important to recognise that the sport has enjoyed significant growth since the Women's gold medal at the Rio Olympics, which it is hoped will stimulate further growth at both junior and age groups across the country. Future demand for hockey in Crawley is projected to increase, through a combination of population growth and the conversion of latent demand, with 4 additional new teams identified as part of the analysis. There is also expected to be an increase in participation through informal Hockey. England Hockey are looking to promote Back to Hockey, Rush Hockey, Hockey Heroes and Indoor Hockey, all of which are easily accessible programmes that are easy for those who are not experienced hockey players to play and enjoy.
Is there enough accessible and secured community	Despite a lack of secured provision in Crawley, the analysis shows that there is currently sufficient capacity to accommodate further growth in team numbers for mid-week training demand. In contrast, there is projected to be a future deficit for Saturday match-play capacity.

Key Question	Analysis
use provision to meet future demand?	As alluded to within this chapter, there are plans to convert the Ifield and Oriel pitches to 3G AGP. The impact of this will be assessed in scenario 8 of the Stage D document.

3.6 Artificial Grass Pitches key findings

3.6.1 This section summarises the findings from the artificial grass pitch analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.5 – Key PPS findings for AGP's in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There are a total of 5 AGPs in Crawley, all of which are full sized and available to the community. 3 of these are sand based and the remaining 2 have a 3G surface. There are two facilities that have been identified as unsecured for community use, these are Ifield Community College and Thomas Bennett Community College (K2). The quality of AGP provision across the Study Area is high, with 3 of the total 5 facilities achieving a 'good' rating and the remaining 2 achieving 'standard', no poor AGP facilities were identified in Crawley. The use of AGPs for all sports has grown in recent years and continues to do so. One factor behind this growth is the growing level of demand for central venue football leagues, which bring clubs and teams form a wide geographical area to single venues to play and compete. When considering this demand alongside the requirement for consistently high sand-based facilities for hockey training and matchplay, the overall demand for artificial provision is high.
Is there enough accessible and secured community use provision to meet current demand?	The current supply and demand analysis for full sized 3G AGP pitch provision, shows an overall deficit of 3 full sized pitches. With regards to the current hockey provision in the study area, the capacity analysis revealed that there is spare capacity at available sites when applying all formal demand taking place on this provision; however, through consultation with Crawley hockey Club, it was revealed that the available slots during the weekdays and Saturdays are unsuitable for the club, meaning sites from outside of the study area are needed to accommodate demand. Additionally, Hazelwick School was identified as having no spare capacity during the weekdays and is over capacity on Saturdays. It should be noted that there is a large level of football training demand taking place on the sand based AGP's at Hazelwick School and Ifield Community College. The football use of these hockey facilities is not ideal; however, due to the deficit of 3G AGP provision, this use is likely.
Is the provision that is accessible of sufficient quality and appropriately maintained?	While two sites have identified issues regarding surface condition due to ageing, the overall quality of facilities is good. This is particularly true in the case of full size 3G AGP provision where both pitches (at Broadfield 3G and Thomas Bennet) were rated as Good. There are no poor quality AGPs in Crawley, however the facilities at Oriel School and Ifield Community College will require resurfacing in the near future.
What are the main characteristics of the future supply and demand for provision?	When considering future demand projections, there is additional requirement for 1 full sized 3G AGP. This, combined with the current deficit of 3 full sized 3G AGP's, would lead to a future deficit of 4 full sized 3G AGP's. This, however, does not take into account the proposed developments shown in section 7.2.6.
Is there enough accessible community use provision to meet future demand?	The future supply and demand analysis for accessible pitch provision shows that there is a significant deficit of secured provision equivalents across all AGPs, equating to 4 full size 3G AGPs. This future deficit consists of the requirement to meet demand from future population growth and latent demand. In looking at future demand for hockey provision, the analysis shows that there is sufficient capacity to accommodate further growth in team numbers.

3.7 Non-core PPS key findings

3.7.1 This section summarises the key findings for the three non-core PPS sports included within the brief for the project.

Tennis key findings

3.7.2 This section summarises the findings from the tennis analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.6 – Key PPS findings for tennis in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There are currently 28 tennis courts across 7 sites in Crawley, all of which are available for community use. 9 of these 28 courts are floodlit and 3 are Indoor. There are two community tennis clubs in study area, Crawley Lawn Tennis Club and Ifield Tennis club, comprising a total of 338 members between both clubs
Is there enough accessible and secured community use provision to meet current demand?	There is enough accessible and secured tennis provision in Crawley, with all tennis sites across the study area identified as having secure tenure agreements. The current level of demand for tennis facilities in Crawley means that across the study area, the current stock of club tennis courts is under capacity for registered members at clubs. There is spare capacity of 362 members, which doesn't take into account any potential latent demand.
Is the provision that is accessible of sufficient quality and appropriately maintained?	36% of outdoor courts in the study area have been assessed as being of 'Good' quality, with 17% rated as average, 43% rated as below average and 4% as Poor. The quality of provision in Crawley is adequate; however, the renovation of the below average and poor park-based sites should be a high priority to provide extra capacity for the current high demand for tennis.
What are the main characteristics of the future supply and demand for provision?	Future population projections indicate a potential of 38 additional players over the course of the study, equating to the capacity of one non-floodlit outdoor court.
Is there enough accessible and secured community use provision to meet future demand?	The capacity analysis undertaken as part of this study indicates that there is future spare capacity equivalent to a total of 327 members, which is sufficient to accommodate the potential increase in player numbers driven by population change.

Bowls key findings

3.7.3 This section summarises the findings from the bowls analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.7 – Key PPS findings for bowls in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There are currently 4 sites across Crawley with 5 greens and a total of 32 rinks. There are 5 clubs in the Study Area with a total estimated membership of 217+ players.
Is there enough accessible and secured community use provision to meet current demand?	All 4 sites in Crawley have secure tenure agreements. Assuming a capacity of 60 members per green, it can be considered that at least one of the four sites has spare capacity to accommodate additional demand, while two sites were identified as operating at or over capacity.

Key Question	Analysis
Is the provision that is accessible of sufficient quality and appropriately maintained?	Of the 4 greens available across the study area, 2 were rated as good, 2 as standard 1 as poor. Maintenance is thought to be generally of good level however an improved maintenance of the green is required at Crawley Town Bowls Club.
What are the main characteristics of the future supply and demand for provision?	Future population projections indicate a potential of 15 additional players over the course of the study. The supply of facilities is also likely to change, with development plans identified at The Downsman Bowls Club to extend and improve their current clubhouse, which may lead to an increase of membership.
Is there enough accessible and secured community use provision to meet future demand?	With a potential increase of 15 additional players projected over the lifespan of the strategy, and the assumed capacity of 60 members per green, it can be concluded that additional provision may be required in Crawley to meet future demand. Further consultation and feasibility work is required to determine this.

Golf key findings

3.7.4 This section summarises the findings from the golf analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.8 – Key PPS findings for golf in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There are two golf facilities in Crawley: Goffs Park, comprising an 18-hole course, and Tilgate Forest Golf Centre, which provides a good quality of provision including an 18-hole course, a 9-hole course and a driving range with 35 bays. Demand in the Study Area is thought to be high, with Tilgate Forest Golf Club having over 50,000 people of target demographics within a 20-minute drive time. However, the club has 105 members at the latest count. This demonstrates a low conversion rate of potential demand to actual club membership.
Is there enough accessible and secured community use provision to meet current demand?	Crawley is well provided for and the majority of the Study Area is within a 20-minute drive time of a golf facility. It is believed that these are able to adequately meet demands of the population based on current conversion rates.
Is the provision that is accessible of sufficient quality and appropriately maintained?	50% of the facilities have been rated as 'Good' quality and there are no 'Poor' quality facilities. This indicates a sufficient level of quality and that the sites are being appropriately maintained.
What are the main characteristics of the future supply and demand for provision?	There are no immediate changes expected to the supply of golf facilities in the Study Area. Projected increases in population mean potential increased demand for golf, however, this is dependent on whether clubs are able to convert the additional population to player/ member numbers.
Is there enough accessible and secured community use provision to meet future demand?	The current provision in believed to be sufficient to accommodate future demand.

Croquet key findings

3.7.5 This section summarises the findings from the croquet analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.9 – Key PPS findings for croquet in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There is one croquet site in Crawley, containing two croquet lawns, located at Worth Park. The facility is owned by the Local Authority and managed by Crawley Croquet Club, the only club in the study area. There has been investment on the provision at Worth Park in recent years and was seen to be of a 'standard' quality.
Is there enough accessible and secured community use provision to meet current demand?	The existing facility at Worth Park is sufficient to accommodate current demand from Crawley Croquet Club. No issues in relation to capacity were raised on site or club consultations.
Is the provision that is accessible of sufficient quality and appropriately maintained?	The facility at Worth Park was rated as standard as part of the assessment, however club consultation revealed that a more robust maintenance regime is required in order improve the quality of the playing surface.
What are the main characteristics of the future supply and demand for provision?	There are no changes expected to the supply and demand for Croquet provision in Crawley over the lifespan of the strategy, however the club currently run "Croquet Experience" sessions to try and promote the sport in younger age groups, which may lead to a potential increase in demand.
Is there enough accessible and secured community use provision to meet future demand?	As identified as part of site and club consultations, it is considered that the facility at Worth Park is sufficient to meet current and future levels of demand. In order to ensure that provision remains at an adequate standard, the level of maintenance should be improved.

Petanque key findings

3.7.6 This section summarises the findings from the Petanque analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.10 – Key PPS findings for Petanque in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There is only one Petanque site in Crawley located at West Green Park, which includes a rink with 3 pitches. There are currently no official clubs within Crawley, there is only informal demand at the one site. The closet club in the study area is Handcross Petanque Club, located in Handcross in West Sussex.
Is there enough accessible and secured community use provision to meet current demand?	There is no formal demand from Crawley based clubs, therefore it is considered that the current provision is sufficient to satisfy current levels of informal demand.
Is the provision that is accessible of sufficient quality and appropriately maintained?	The facility at West Green Park is new and in good condition.
What are the main characteristics of the	There are no changes expected to the supply and demand for Petanque provision in Crawley over the lifespan of the strategy.

Key Question	Analysis
future supply and demand for provision?	
Is there enough accessible and secured community use provision to meet future demand?	The facility at West Green Park is operating under capacity and therefore it is considered that the current provision is sufficient to accommodate any potential increase in formal demand for Petanque during the lifespan of the strategy.

Netball key findings

3.7.7 This section summarises the findings from the netball analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.11 – Key PPS findings for netball in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	There is a total of 20 netball sites across the study area with a total of 52 courts. Only 8 of the sites are considered to be available for community use, and these sites comprise a total of 27 outdoor courts. Of the available courts in the study area, 33% are in a good condition, with a further 77% in standard condition and no courts identified as poor-quality. There are no Netball clubs that are based in the Crawley study area; however, there is one well established Netball League which is hosted at Thomas Bennett Community College (K2) Leisure Centre.
Is there enough accessible and secured community use provision to meet current demand?	There is sufficient outdoor netball provision to meet current levels of demand and no requirement for additional provision was identified as part of the study. This is due to a lack of current demand from netball clubs based in the study area. The netball league has extensive use of the Thomas Bennett Community College (K2) Leisure Centre and is seen to be sufficient to meet the needs of the league. Please refer to table 3.12 to find detailed usage on the K2 site.
Is the provision that is accessible of sufficient quality and appropriately maintained?	The overall quality of netball provision in Crawley is good, with 91.5% of courts scoring as standard or above, and only 8.5% identified as poor. It should be noted that these figures take into account all courts in the study area. The summary provided in the first question box provides the quality of courts that are seen to be available for community use. No major issues or requirements for improved maintenance was identified as part of the study.
What are the main characteristics of the future supply and demand for provision?	There are no changes expected to the supply of outdoor netball courts. This level of supply is considered sufficient to meet future demand for provision.
Is there enough accessible and secured community use provision to meet future demand?	The current level of supply is sufficient to meet current and future needs and no requirement for additional provision was identified as part of the study.

MUGA, BMX, Skatepark and Parkour key findings

3.7.8 This section summarises the findings from the netball analysis, which will form the basis of the recommendation and action plan section for Crawley.

Table 3.12 – Key PPS findings for MUGA, BMX. Skatepark and Parkour in Crawley

Key Question	Analysis
What are the main characteristics of the current supply and demand for provision?	Of the sites that are available to the community there are 13 MUGA, 3 Skate Park/BMX/Parkour sites. 2 of these has provision of both types. The provision tends to be located in the most populated areas, with no facilities in the northern and southern parts of the borough.
Is there enough accessible and secured community use provision to meet current demand?	Due to the typical demographic of those who use these sites, strategic location very close to where residents live is important. There are a large number of accessible MUGA's within the study area and enough provision to meet current demand.
Is the provision that is accessible of sufficient quality and appropriately maintained?	Generally, the quality and maintenance of the sites is adequate, with only two sites identified as Poor. There are no outstanding issues or trends regarding maintenance across the sites.
What are the main characteristics of the future supply and demand for provision?	There are currently no known plans to change the supply of community sites. However, demand is likely to increase in-line with population growth and full feasibility studies will required to determine whether additional provision is required.
Is there enough accessible community use provision to meet future demand?	It is likely that Crawley will not experience a significant increase in the target demographic to warrant future investment.

Section 4: Scenario testing and options appraisal

4 Scenario testing and options appraisal

4.1.1 The supply and demand analysis undertaken in each of the previous sections provides a clear view of the capacity for sports facilities across Crawley, based on the existing supply of facilities and the demand for these facilities from residents, both now and in the future.

4.1.2 This data provides an accurate evidence base, on which future planning and investment decisions can be made, using the guidelines outlined in the 'Delivering the Strategy' chapter of the strategy.

4.1.3 To complement the analysis that has been undertaken in each of the sport-specific sections, this chapter contains detailed further analysis on a small number of key scenarios, which have been identified by the project steering group throughout the development of the PPS.

4.1.4 For each of the scenarios identified below, a short summary is provided to explain why the scenario needs to be tested. Following this, a needs assessment for each of the relevant facility types is undertaken and explained.

4.2 Scenario 1: Loss of unsecured sites from supply

4.2.1 As identified through stakeholder consultation, ensuring all available sites also have security of tenure for current and future football provision is vital for the sustainability and growth of pitch sports within Crawley.

Football

4.2.2 Table 4.1 below shows the current and future positions for football carrying capacity if only secured sites were to be included in the analysis. It should be noted that all local authority owned and maintained pitches have been retained as part of the supply. This is because although the individual teams or clubs playing on the site may not have security of tenure, the sites are considered to have some security in terms of remaining available for hire and use.

Table 4.1: Current position with only secured football supply

Sub area	Current Position (ALL Available)					Current Position (Secured Sites Only)				
	Adult 11v11	Youth 11v11	Youth 9v9	Mini 7v7	Mini 5v5	Adult 11v11	Youth 11v11	Youth 9v9	Mini 7v7	Mini 5v5
Crawley	**14.5**	**-11.5**	**0.5**	**6**	**-1.5**	**12.5**	**-16.5**	**-2**	**4**	**-1.5**

Table 4.1b: Future position with only secured football supply

Sub area	Future Position (ALL Available)					Future Position (Secured Sites Only)				
	Adult 11v11	Youth 11v11	Youth 9v9	Mini 7v7	Mini 5v5	Adult 11v11	Youth 11v11	Youth 9v9	Mini 7v7	Mini 5v5
Crawley	6.5	-18.5	-3.5	0.5	-8	4.5	-23.5	-6	-1.5	-8

4.2.3 Table 4.1 shows that the when only securely available supply is considered there is a significant reduction in the spare capacity in the Study area (capacity tables are available in the needs assessment chapter tables 3.11 – 3.15). There is a reduction in the level of capacity of 11.5 MES as a whole in the study area.

4.2.4 When removing unsecured provision from the supply of football pitches, the deficit position for youth 11v11 provision increases, whilst the provision of youth 9v9 pitches moves to a position of deficit. The largest deficit is seen in youth 11v11 provision of 16.5 MES and reinforces the need for a reconfiguration of adult 11v11 pitches to offset the deficit position seen across youth football when unsecured provision is removed. When including future demand, the position is worsen, with all pitch typologies except Adult showing a significant deficit.

Cricket

4.2.5 The following table shows the position should all unsecured supply be removed from the cricket capacity calculations. Again, local authority sites where the pitch users may not have secured access to the site are retained as part of the capacity as these pitches are not considered to be at risk of loss from the pitch stock.

Table 4.2: Position with only secured cricket supply (grass wickets only)

Sub Area	Current Picture - All Available Sites	Current Picture - Secured Sites Only	Future Picture - All Available Sites	Future Picture - Secured Sites Only
Crawley (Study Area)	-29	-29	-310	-310

4.2.6 Table 4.2 above shows that if all unsecured grass wicket capacity were to be removed from supply, the capacity balance position would remain constant with a deficit of 29 MES.

4.2.7 The three cricket sites that are considered unsecured for community use are all located at educational sites and these sites only have artificial wicket provision. These sites are not considered to be able to accommodate formal cricket demand and the removal from the supply would have no impact on the capacity balance for grass wicket provision.

Hockey

4.2.8 The impact of removing all unsecured supply is shown in table 4.3 below. It shows a significant fall in capacity that would mean hockey could not function in its current way in Crawley.

Table 4.3: Position with only secured hockey provision

Area	Balance (All Available Sites)			Balance (Secured Sites Only)			Future balance (Secured Sites Only)		
	Week	Sat	Sun	Week	Sat	Sun	Week	Sat	Sun
Crawley	24.5	13	23	-15.5	-3	7	-23.5	-11	4

4.2.9 Table 4.3 above demonstrates how losing all unsecured hockey provision in the study area would have a significant impact on the capacity balance picture, particularly for weekday training. There is only one secured site that has been included in the capacity calculations which is located at the Healthy Balanced Generation @ Oriel.

4.2.10 There other two hockey sites in the study area located at Hazelwick School and Ifield Community College Ousedale and are seen to be unsecured for community use as the sites could, if they wished, decline community use of the facility. The loss of this unsecured provision would lead to the removal of all spare capacity on weekdays, creating a capacity deficit of 15.5 MES. A deficit would also be seen on Saturdays with a deficit of 3 MES.

4.2.11 This analysis presents a clear need for an increase in the number of secured hockey AGP's in the study area. If all unsecured provision was to be removed, the current level of secured provision would be unable to fully accommodate demand for midweek training and Saturday matchplay. This situation would be exacerbated by the projected future demand growth for hockey in the area.

Rugby Union

4.2.12 The following table shows the position should all unsecured supply be removed from the rugby capacity calculations. Again, local authority sites where the pitch users may not have secured access to the site are retained as part of the capacity as these pitches are not considered to be at risk of loss from the pitch stock.

Table 4.4: Future position with only secured rugby union supply

Sub Area	Provision Type	Current Balance	Current Balance (Secured Sites Only)
Crawley	Training	0.25	-2
	Senior Match Pitch	2.75	-1.25

Table 4.4b: Future position with only secured rugby union supply

Sub Area	Provision Type	Future Balance	Future Balance (Secured Sites Only)
Crawley	Training	-6.25	-8.5
	Senior Match Pitch	-2.25	-6.25

4.2.13 Table 4.4 above demonstrates that there is currently a reliance on unsecured pitches to keep training facilities from operating at a net deficit across the Study area. The loss of unsecured pitches from the supply would lead to a deficit of 2 MES for rugby training and 1.25 MES for senior match pitch provision in Crawley. It should be noted however, that club demand only currently takes place on secured provision in the study area. This table shows that the current overplay of those sites could be offset by utilising the supply at the unsecured sites.

4.2.14 This analysis also demonstrates that there is a need for to increase the number of securely available pitches within the study area which will become more pressing once future demand growth is taken into account.

4.3 Scenario 2: Analysing the impact of differing future demand projections

4.3.1 This section will explore the impact that different future demand projections will have on the capacity balance for sporting provision in the study area. As referenced in the needs assessment, the projections provided by the Playing Pitch Calculator can, in some cases, be out of line with what the NGB may predict growth to be. Therefore, the following analysis will use demand projections provided by the relevant NGB's.

Football

4.3.2 Following consultation with the FA, it was revealed that the future demand projections for football provided by the Playing Pitch Calculator were out of line with their own projections. This was particularly the case for the number of women and youth girls' teams that are expected by the end of the study period (2035).

4.3.3 The female game is growing and with the impact of Brighton & Hove Albion Women's team playing at Broadfield Stadium in Crawley, as well the Lionesses expected to play in Sussex in the Women's Euros, it is projected that participation will grow further across all age groups. The FA have provided alternative projections up to the year 2035 in which they expect to have a 50% increase in the number of women and girls teams.

4.3.4 Table 4.5 below demonstrates the impact that this demand will have on the capacity balance for football in the area.

Table 4.5: Overall football supply and demand for Crawley

Sub area	Future Position (ALL Available) (PPC figures)					Future Position (All Available) (FA Future Demand Projections)				
	Adult 11v11	Youth 11v11	Youth 9v9	Mini 7v7	Mini 5v5	Adult 11v11	Youth 11v11	Youth 9v9	Mini 7v7	Mini 5v5
Crawley	**6.5**	**-18.5**	**-3.5**	**0.5**	**-8**	**5.5**	**-19**	**-4**	**0.5**	**-8**

4.3.5 Table 4.5 above shows that when incorporating the FA population projections there is a slight reduction in the level of capacity in the study area by 2035. A deficit is projected across youth 11v11, youth 9v9 and mini 5v5 provision. In contrast, the provision for adult 11v11 and Mini 7v7 present a level of spare capacity; however, it should be noted that there is only limited spare capacity.

4.3.6 This analysis demonstrates that if the higher population projections from the FA are realised, there will be significant pressure on the current level of supply in Crawley. If the current level of supply is to remain constant, it is recommended that adult 11v11 pitches are reconfigured to accommodate youth demand in particular.

Cricket

4.3.7 Consultation with the ECB and Sussex Cricket revealed that Women and Girls cricket is a priority growth area and Crawley is a part of the County falling a long way behind others. As the second most populated area outside of Brighton, Crawley has a unique opportunity to both grow and sustain a strong Women and Girls offering.

4.3.8 Following success from initiatives such as All Starts and Dynamos Cricket, WSB festivals and potential funding to specifically target women and girls growth in Crawley over the next 18 months, Sussex Cricket estimates a total participation of 60 girl members at target clubs (Ifield CC, Three Bridges CC and Crawley Eagles CC), in addition to a total of 55 women members across the area in coming years. Assuming that at least 15 players are required to field a cricket team, this growth in members would represent a total of 4 women teams (rounded up from 3.6) and 4 girls teams expected in Crawley in the future position.

4.3.9 This level of growth differs to the demand projections provided by the Playing Pitch Calculator as part of the Needs Assessment, and this section will analyse the potential impact that it may have in the capacity of cricket facilities in Crawley. Table 4.5b below presents the future position for cricket as identified in the Needs Assessment, in comparison to the potential future scenario if ECB and Sussex Cricket growth targets are achieved.

Table 4.5b: Overall Cricket Supply and Demand in Crawley

Study Area	Current Picture			Projected Picture (PPC)			Projected Picture (ECB and SC projections)		
	Spare Capacity	Overplay	Actual Capacity Balance	Demand from Population Change	Latent / Unmet / Displaced Demand	Future Balance	Demand from Population Change	Latent / Unmet Demand	Future Balance
Crawley	**71**	**-100**	**-29**	82	199	**-310**	146*	199	**-374**

* Consistently with the approach utilised in the Needs Assessment, it is assumed that an adult team will play 10 home matches per season and junior teams 8 matches per season.

4.3.10 Table 4.5b shows that if W&G growth targets are achieved as expected, the future deficit of grass cricket provision would be increased to 374 matches per season. It is therefore recommended to work with the ECB and Sussex cricket to improve the existing provision in order to increase capacity, as well as identifying potential opportunities for the development of additional pitches and appropriate changing facilities to accommodate the growth in W&G participation.

4.4 Scenario 3: Moving from grass to artificial

4.4.1 This section will model the impact of adding new facilities to the pitch stock in Crawley.

Football

4.4.2 During the last decade, 3G AGPs have played an increasing role within the national game. They are regarded by the Football Association (FA) and Football Foundation (FF) as the optimum facility for training by clubs. In recent seasons, they have also become more popular for competitive matches. With this in mind, before developing the recommendations and action plan for this PPS, a key scenario has been looked at to help with understanding what demand there may be for full size floodlit 3G AGPs in Crawley, if increased amounts of play were to take place on them.

4.4.3 In line with national priorities, to get more young people playing football on 3G AGP's this scenario considers the likely total demand if all youth 9v9 and mini demand that is currently being played during the period of peak demand is moved from grass pitches to 3G AGP.

4.4.4 While it is understood that in practice it is unlikely that 100% of demand will transfer for these age groups, it provides a valuable assessment of the potential impact on pitch capacity, if the FA and FF are successful in changing player and coach behaviour and moving clubs from natural grass to 3G AGP provision.

4.4.5 Table 4.6 takes information from the assessment stage of this PPS to present the number of youth 9v9 and mini teams playing on natural grass pitches during the relevant peak periods. This then calculates an estimated number of matches at peak time and associated 3G AGP requirement.

Table 4.6: Number of 3G AGP's that would be required to meet demand if all mini and youth 9v9 match play was moved to AGP

Format	Number of Teams	Number of matches at peak-time	3G Units per Match	Total Units required formats	3G Pitches Required
	(x)	(y)= x/2	(z)	(A)= (y)*(z)	B= (A)/64
5v5	23	11.5	4	46	0.7
7v7	29	19.5	8	156	2.4
9v9	28	14.0	10	140	2.2
					5.3

Table 4.6b: Number of 3G AGP's that would be required to meet demand if all mini and youth 9v9 match play was moved to AGP (future position)

Format	Number of Teams	Number of matches at peak-time	3G Units per Match	Total Units required formats	3G Pitches Required
	(x)	(y)= x/2	(z)	(A)= (y)*(z)	B= (A)/64
5v5	40	20.0	4	80	1.2
7v7	43	26.5	8	212	3.3
9v9	36	18.00	10	180	2.8
					7.3

4.4.6 Table 4.6 illustrates that if all mini and junior (7v7 and 9v9) football matchplay is to be moved to 3G AGP, then there is a need for 5 (rounded from 5.3) full sized facilities in order to meet demand. Given the existing provision of 2 full sized 3G AGP that are available to the community, it would suggest that there is a deficit provision to meet demand. If future demand is included into this scenario, the requirement increases to 7 (rounded down from 7.3) full sized 3G AGPs.

4.4.7 It should be noted **that this scenario is not linked to findings from FA calculations undertaken in the Football section of this report and does not represent a total actual requirement for 3G AGP provision**, however the results of the scenario can be used to inform future planning into the development of 3G AGP provision across Crawley.

4.4.8 When considered together there is a consistent need demonstrated for an additional 3G AGP to be added to the Study area to meet current demand.

4.5 Scenario 4: Rugby training demand on floodlit provision

4.5.1 The aim of this section is to model the impact that having all rugby training demand on floodlit pitches only would have in the overall capacity for rugby at club sites.

4.5.2 Table 4.7 compares the findings from the rugby capacity analysis in the Needs Assessment, against the projected balance when assuming that all rugby training in Crawley takes place on the two floodlit pitches at Willoughby Fields.

Table 4.7: Capacity analysis scenario - all training demand on floodlit pitches

Site	Provision Type	Current Position	Current Position (all training on floodlit pitches)	Future position	Future position (all training on floodlit pitches)
		Balance	Balance	Balance	Balance
Crawley	Training	0.25	-5.5	-6.25	-12
	Senior Match Pitch	2.75	2.75	-2.25	-2.25

4.5.3 Table 4.7 demonstrates that when all training demand is placed on floodlit provision only, the small amount of spare capacity identified in the current position as part of the assessment is converted into a deficit of 5.5 match equivalents, and the future deficit is significantly increased from 6 to 12 match equivalents.

4.5.4 This scenario evidences the need for additional floodlit rugby pitches in Crawley. The development of a rugby compliant 3G AGP (in conjunction with the FA) would also allow for additional training capacity in the District.

4.6 Scenario 5: Improvement of rugby pitch maintenance

4.6.1 The following scenario will look at the potential impact that an improved maintenance of rugby pitches would have in the carrying capacity and supply vs demand balance at rugby club sites.

4.6.2 Table 4.8 below presents the current position at club sites when maintenance scores are upgraded to 'Good' for all pitches.

Table 4.8: Site by Site Capacity Analysis for Rugby Sites

Site	Number of Floodlit Pitches	Security	Mid-Week Floodlit Training			Weekend Match Day Senior/ Junior			Weekend Match Day Mini			Unmet Mini Demand Placed on Senior Match Pitches (25% of Senior MES)	Total Match Pitch Balance (Current position)	Total Match Pitch Balance (Future position)
			Supply	Demand	Balance	Supply	Demand	Balance	Supply	Demand	Balance			
Southgate Playing Fields	0	Secured	0	3	-3	5	1.5	4	0	0	0	0	1	-3
Willoughby Fields	1	Secured	6.5	4.5	2	11.5	8	3.5	0	0	0	1.5	2	0

4.6.3 Table 4.8 demonstrates that if all pitches at rugby club sites in Crawley were maintained to a 'Good' standard, overall carrying capacity will increase to a level that is sufficient to accommodate current demand.

4.6.4 The existing deficit identified as part of the Needs Assessment at Southgate Playing Fields (2 MES) would be converted into 1 ME of spare capacity, while the current spare capacity of 0.5 MES at Willoughby Playing Fields would be increased to 2. However, the analysis demonstrates that increased pitch capacity through improved maintenance would not be sufficient to address the projected deficit of provision when incorporating future demand.

4.7 Scenario 6: Completion of proposed developments at Oakwood FC

4.7.1 As identified as part of the Needs Assessment, there are current development plans at Oakwood FC, including the construction of 120 homes that would lead to the potential loss of the current provision at the existing site (1x Adult, 2x Youth 9v9 and 2x Mini 7v7 grass pitches), as well as the development of a full-sized 3G AGP and a 9v9 grass pitch at Tinsley Lane.

4.7.2 The following scenario aims to measure the impact that the completion of the proposed developments and the club's relocation would have in the capacity for football both at the site in particular and the area as a whole.

4.7.3 Table 4.9 below compares the current provision and pitch capacity analysis at Oakwood Sports and Social Club against that of the proposed Tinsley Lane site, assuming all club demand is relocated here.

Table 4.9: Capacity analysis at Oakwood and Social Club vs Tinsley Lane

Pitch Type	Current provision				Completion of proposed development at Tinsley Lane			
	Quantity	Supply (capacity in MEPW)	Demand in MEPW	Balance for Community use (grass pitches only)	Quantity	Supply (capacity in MES)	Demand in MES	Balance for Community use (grass pitches only)
Adult	1	3	2.5	0.5	0	0	2.5	-2.5
Youth 11v11	0	0	2.5	-2.5	0	0	2.5	-2.5
Youth 9v9	2	4	1	3	1	4	1	3
Mini 7v7	2	8	1	7	0	0	1	-1
Mini 5v5	0	0	1	-1	0	0	1	-1
AGP	0	-	-	-	1 (full sized 3G)	-	-	-
TOTAL	5	15	8	7	2	4	8	-4

4.7.4 Table 4.9 demonstrates that the overall spare capacity for grass pitches that was identified at the existing site as part of the analysis is converted into a deficit when taking into consideration the new provision at Tinsley Lane.

4.7.5 It must be highlighted, however, that the scenario above assumes that all club demand takes place on grass provision. In reality, and taking into consideration that the new development includes only 1x 9v9 Youth Football pitch, all demand for other pitch typologies is expected to be

accommodated on the proposed full sized 3G AGP, with potential for some Mini Soccer demand to be placed on the grass pitch through overmarking and the utilisation of mobile goals.

4.7.6 As explored in the Needs Assessment, FA calculations suggest that a full sized 3G AGP can accommodate demand from 38 teams during peak times of demand. Based on these calculations, and taking into consideration the 14 teams that Oakwood FC currently fields, it can be concluded that the proposed new full sized AGP on site would be sufficient to accommodate the club's needs, as well as providing some additional capacity for further community use (up to 24 more teams).

4.7.7 It is expected for Oakwood FC to require the equivalent of at least 7 match equivalents of demand (2.5 Adult, 2.5 Youth 11v11, 1x Mini 7v7 and 1x Mini 5v5) to be placed on the 3G AGP in the weekends. It is therefore recommended that the pitch is tested and included in the FA register (in order to be able to accommodate competitive football) and that the club is prioritised for booking the pitch both on weekends and weekdays for training.

4.7.8 Table 4.10 below shows the overall current position for all available sites in Crawley, comparing both scenarios.

Table 4.10: Analysis for ALL AVAILABLE SITES – All Data in Match Equivalent Sessions (MES)

Pitch type	Crawley - current position			Crawley – current position (completion of proposed developments at Tinsley Lane)		
	Actual spare capacity	Total overplay	Current position	Actual spare capacity	Total overplay	Current position
Adult Football	16.5	2	14.5	16.5	2	14.5
Youth 11v11	9.5	21	-11.5	9.5	21	-11.5
Youth 9v9	6	5.5	0.5	5	5.5	-0.5
Mini 7v7	9.5	3.5	6	9.5	3.5	6
Mini 5v5	3	4.5	-1.5	3	4.5	-1.5

4.7.9 Table 4.10 demonstrates that the impact of the completion of the proposed developments at Tinsley Lane will be minimal in the balance for grass pitches across Crawley, with a small reduction of 1 MES of actual spare capacity for 9v9 pitches. The completion of this development will also contribute to addressing the current deficit of 3 full sized 3G AGPs identified as part of the Needs Assessment, as well as potentially helping to reduce the level of overplay by accommodating some training and match demand on the artificial pitch.

4.8 Scenario 7: Introduction of new cricket provision at Forge Wood and Grattons Park

4.8.1 As identified as part of the Needs Assessment of this PPS, there is a deficit of cricket provision in Crawley both in the current and future positions. Due to this, it is important for the PPS to explore potential solutions to addressing this issue.

4.8.2 During consultation with the ECB and Sussex Cricket, it was revealed that there had been preliminary discussions around the possibility of developing the Forge Wood site to provide additional capacity for cricket in the study area. It was also noted that the Grattons Park site is well suited for cricket, with existing ancillary facilities in place and no other sports on site. Therefore, the re-development of both sites could help to tackle the lack of capacity in the area.

4.8.3 The following section will look at the impact that this proposed developments would have in the capacity for cricket in Crawley. For the purpose of this analysis, it will be assumed that a good quality grass square with 10 wickets will be installed at each site.

4.8.4 Table 4.11 below presents the projected future balance for cricket in the area with the potential introduction of this new provision, in comparison to that identified as part of the Needs Assessment.

Table 4.11: Overall Cricket Supply and Demand – introduction of new provision

Study Area	Current Picture	Projected Picture (Needs Assessment)	Projected Picture (introduction of new provision)
	Actual Capacity Balance	Future Balance	Future Balance
Crawley	-29	-310	-210

4.8.5 As shown in table 4.11, the introduction of the proposed new provision at Forge Wood and Grattons Park would increase the overall cricket capacity in Crawley by 100 MES per season (10 wickets per site, each providing 5 MES of capacity per season).

4.8.6 However, this is not sufficient to satisfy future levels of demand and the analysis shows a projected deficit of 210 MES. It is therefore recommended that further work is done in conjunction with the ECB and Sussex Cricket to improve existing provision, as well as identifying additional opportunities for development of new pitches in order to increase cricket capacity across the study area.

4.9 Scenario 8: The impact of the planned conversion of hockey pitches at the Ifield and Oriel Sites to 3G.

4.9.1 Following discussions with the management of the Ifield Community College and Healthy balanced Generation @ Oriel sites, it was made clear that there are advanced plans to convert the two sand-based pitches to 3G AGP provision. It is expected that this work will commence in February 2021.

4.9.2 The commencement of this work will mean that no further hockey demand can be accommodated at these two sites, leaving only one remaining full-sized hockey appropriate AGP within the study area, located at Hazelwick School. The impact of the loss of these two pitches for hockey will be explored in the analysis below.

4.9.3 It should be noted that this scenario has been based on the assumption that half of the current midweek football usage that takes place on the sand based pitch at Hazelwick School will move to the new 3G provision at Ifield and/or Oriel.

Table 4.12: Capacity balance position for hockey

Analysis	Notes	Supply (Hours)			Demand (Matches + Training in Hours)			Balance (Supply Minus Demand)		
		Week	Sat	Sun	Week	Sat	Sun	Week	Sat	Sun
1. All Available sites	This includes all available sites and their capacity	20	8	8	16	15	6	4	-7	2
2. With displaced demand	As above, including displaced demand	20	8	8	16	17	6	4	-9	2
3. All Available sites; FUTURE analysis	As above, but including the projected growth in demand	20	8	8	24	22	9	-4	-14	-1

4.9.4 Table 4.12 above shows the impact of moving all hockey demand from the Ifield and Oriel sites onto the only remaining full-sized 3G AGP at Hazelwick School. When analysing the figures, it shows that in the current position there would only be a small level of spare capacity for mid-week training of 4 hours. This, however, is based on the assumption that half of the football demand would move to the new provision at Oriel and Ifield. If this is not the case, there will not be adequate supply to meet all hockey training demand in the study area.

4.9.5 When looking at Saturday match-play supply, it can be seen that there will be a considerable level of deficit if this pitch conversion does take place, with a 7-hour deficit expected in the current position, which is projected to increase to 14 hours in the future position. This shows that Hazelwick School alone will not be able to meet all hockey match demand.

4.9.6 Due to the likelihood that the conversion of these pitches will take place, the analysis above shows the need for new hockey provision to be provided in the study area. It is also recommended that conversations take place with Hazelwick School regarding the football usage that currently takes place in the mid-week. If this football demand can be directed towards the new 3G AGP provision at Ifield and Oriel, this would provide more available capacity for mid-week training.

5 Strategic recommendations and action plan

5.1.1 To facilitate the development of sport and physical activity across Crawley, it is advised that the Steering Group, set up as part of the Playing Pitch Strategy project, continues to work together to deliver the recommendations defined as part of this strategy.

5.1.2 This section of the report provides a set of strategic recommendations, to guide future governance and investment into pitch sport provision across the study area.

5.2 Strategic recommendations

5.2.1 This section brings together the complete evidence base and analysis that has been developed as part of the PPS and provides a clear strategy for the future delivery of sports provision in Crawley.

5.2.2 At a strategic level, the following key recommendations have been identified for each of the sport typologies, as well as for general sports provision. It must be noted that these recommendations are not in order of priority.

General recommendations

- **Recommendation G0:** It is recommended that Crawley Borough Council local planning policy continues to protect all playing field sites under its jurisdiction as identified in this document, in order to reduce the risk of loss and subsequent impact on sport and physical activity provision. This includes any lapsed sites, currently disused sites or any school playing fields that were not marked out as formal pitches at the time the research for this study was undertaken (2019) and are therefore omitted from this report[3]. This study does not support the disposing of any dormant or currently disused playing field sites (unless otherwise stated) without a full investigation into the possibility of the site being provided as additional supply for sporting activity.
  Where a site is to be lost, the future development plan for the site should meet one of the five policy exceptions identified in Sport England's March 2018 issue of the Playing Fields Guidance. In addition, it is key that local authority planning policy supports the principle of new or enhanced facilities that are proposed to meet the needs identified in the strategy, as well as requiring new residential development to meet additional needs generated for outdoor sports facilities. This policy and associated strategic planning is particularly key when existing provision cannot meet the growing need generated by a large number of new residents living in a single area. Local Plan policy should also support community use being secured on new/enhanced facilities on school sites.

[3] Disclaimer: If any playing field sites, sport facilities, and/or pitches are not contained within this Playing Pitch Strategy, this is due to an oversight, and does not in any way mean that they can be redeveloped. Planning applications to develop any omitted sites will still need to be considered against Paragraph 97 of the NPPF.

It is recommended that the tools and guidance identified in this strategy are used to identify the typology and quantity of provision, as well as the overall strategic direction of sport facility development in the study area.

- **Recommendation G1:** Utilising the planning system to ensure provision is added and updated in line with population growth.
- **Recommendation G2**: Address the issue of poor ancillary and changing pavilion quality through the refurbishment and replacement of existing ancillary facilities, prioritising those on multi-pitch sites that are currently well used. Utilise the action plan to identify specific sites for development.
- **Recommendation G3**: Enhance the drainage and maintenance of both natural turf and artificial pitches, to increase the pitch capacity to accommodate demand of current user clubs, especially on council-maintained pitches. Utilise the action plan to identify specific sites for development
- **Recommendation G4**: Work with educational establishments that provide playing pitches for use by community teams, through artificial provision, to secure formal community use of pitches and ancillary facilities through a Community Use Agreement. Where these community use agreements currently exist, work with education establishments and users to ensure that requirements for community use are being enforced.

  A strategic approach is recommended to address this, as opposed to being dealt with on a school by school basis, identifying priority schools to focus on, as well as opportunities to work with multi-academy trusts and identifying possible strategic solutions that can apply to multiple schools. Consideration should also be given to the role of independent schools, given the quality of the facilities that they usually offer.
- **Recommendation G5**: Work with clubs based at council owned sites, to establish long-term security use agreements, ensuring that clubs and participants have security of tenure and are able to grow and develop through grant funding wider investment.
- **Recommendation G6**: Work with clubs to address site specific needs as identified in the action plan below.

Football

- **Recommendation F1:** Ensure sites that have community use available also have security of tenure to protect the future provision of football, allowing clubs based on council sites to apply for grants and investments from various governing bodies.
- **Recommendation F2:** Provide sites where there is significant use of adult pitches to meet youth pitch demand with mobile goal posts to ensure the appropriate sized goals and pitches are being used for these age-groups.
- **Recommendation F3**: Crawley currently has a deficit of three community available, full sized 3G AGP's within the study area, increasing to four when considering future demand. Identify at least two further sites to develop full sized 3G AGP provision, to meet the growing demand for this pitch type and meet the needs of local clubs and residents. Work in conjunction with the RFU to explore the potential for multi-sport surfaces (providing for both sports).

The following sites have been identified as potential locations for 3G development as part of this study and the Local Football Facility Plan:
- Jubilee Field
- Holy Trinity Church of England Secondary School
- Tinsley Lane (Oakwood FC)

- **Recommendation F4:** Work with Football Foundation and FA to increase the level of maintenance at sites identified as being close to the poor rating, in order to mitigate the risk of pitches falling into disuse and lowering the carrying capacity of pitch provision in the study area.
- **Recommendation F5:** Focus on the re-configuration of adult provision to offset the current deficit in youth provision and to meet future demand.
- **Recommendation F6:** Utilise the recently completed Local Football Facility Plan as a point of reference to prioritise key projects for the development and improvement of natural pitch and ancillary facilities.

Cricket

- **Recommendation C1**: Protect all sites that currently have cricket pitches and are therefore defined as playing fields. Ensure sites that have community use available also have security of tenure to protect the future provision of cricket, allowing clubs based on council sites to apply for grants and investments from various governing bodies
- **Recommendation C2**: Work with Crawley Council, Sussex Cricket Board and the ECB to support the development of female cricket through initiatives such as Softball Cricket, All Starts Cricket and Dynamos Cricket, as well as improved ancillary facilities which can accommodate female cricket.
- **Recommendation C3:** Invest in ancillary facilities to increase the quality of changing and catering provision, incorporate the use of better security systems in order to decrease the amount of anti-social behaviour also. Utilise the action plan to identify the specific sites where this should be a priority.
- **Recommendation C4:** Work with the ECB and Sussex Cricket Board to increase the level of maintenance at sites identified as being close to the poor rating, in order to mitigate the risk of pitches falling into disuse and lowering the carrying capacity of pitch provision in the study area.
- **Recommendation C5**: Ensure that non-turf provision located at Local Authority managed sites are maintained to a high level.
- **Recommendation C6**: Identify sites for provision of new fine turf and non-turf pitches within the borough given the high levels of demand and current and future lack of capacity to meet these needs. Forge Wood and Grattons Park have been identified as potential sites for development.

Rugby

- **Recommendation R1:** Explore the possibility of adding additional floodlit

provision to support both training and match play in the study area.

- **Recommendation R2:** Monitor the growth of women's and girls' rugby to ensure there is sufficient capacity to allow clubs to develop these sections.
- **Recommendation R3**: Work with clubs to upgrade facilities to ensure they are appropriate for hosting matches for both genders at the same time and up to RFU requirements. Refer to the action plan for specific sites where improvements should be focused.
- **Recommendation R4**: Installation of artificial drainage on selected sites/pitches to increase carrying capacity and better meet formal demand and population projections.
- **Recommendation R5:** Work in conjunction with the FA and FF to identify potential sites for multi-sport 3G pitches in the area, with a view to meet reducing overplay on pitches and meet future demand for both sports.

Hockey

- **Recommendation H1**: Protect all sites designated as hockey provision in this PPS, in line with Sport England's playing fields policy
- **Recommendation H2:** Aim to establish long community use agreements, focussing on all educational sites, to further develop hockey within the area.
- **Recommendation H3**: Attempt to safeguard sand based AGP provision for future use and discourage the conversion from sand based to 3G AGP's to occur unless offset with new hockey provision.
- **Recommendation H4**: To work with England Hockey to promote their informal Hockey offer; Back to Hockey, Hockey Heroes and Indoor Hockey.
- **Recommendation H5**: Focus on improving the maintenance of sand based AGP's in the study area.
- **Recommendation H6:** Ensure that any future AGP provision that is available to the community has a sink fund in place to guarantee the future sustainability of the pitch.
- **Recommendation H7:** Work with the clubs in the area to ensure that the appropriate ancillary facilities are in place.
- **Recommendation H8:** If the planned re-surfacing of the Ifield and Oriel pitches to 3G goes ahead, it is recommended that new hockey provision is provided to mitigate this loss and displaced hockey clubs should be supported to find alternative facilities.
- **Recommendation H9:** Work with the FA to direct football demand towards new 3G sites, providing more capacity for hockey clubs to use hockey appropriate provision.
- **Recommendation H10:** Increase discussions with hockey sites around the need to provide more regular usage for hockey clubs.

Tennis

- **Recommendation T1:** Protect all sites designated as tennis provision in this PPS, in line with Sport England's playing fields policy
- **Recommendation T2:** Enhance the costumer journey and increase capacity by improving the quality of existing tennis courts in parks and enhancing the customer journey to maximise usage and make facilities more accessible, through the installation of gate access systems.
- **Recommendation T3:** Work with existing tennis court providers to ensure that the quality of courts is retained and/or improved, where appropriate, in order to enhance the customer journey and ensure the safety of all users throughout the year.

Bowls

- **Recommendation B1:** It is recommended that membership numbers should be tracked and reviewed with potential of consolidating sites where quality standards can be improved.
- **Recommendation B2:** Continue to support the work of volunteers and, where appropriate, to empower members to have control over management of their own facility. The council, Bowls England and Sport England should continue to support projects that help clubs attract more players and grow the game further in Crawley.

Golf

- **Recommendation G1:** Protect all sites designated as Golf provision and establish long-term community use agreements, as well as continued maintenance improvements to golf courses and driving ranges.
- **Recommendation G2:** A golf facility needs assessment will need to be prepared to support any golf facility that is progressed for development as golf sites are increasingly coming under pressure for development and a more detailed analysis of needs will be required than that included in this PPS, to inform whether facilities are surplus to requirements.

Croquet

- **Recommendation CR1:** Aim to improve the maintenance regime at Worth Park to ensure that the croquet provision is of a good condition for users.

Petanque

- **Recommendation P1:** Increase the level of cooperation with the Downsmans Bowls Club on site and explore the possibility of handing over management of the Petanque facility to the club.

Netball

- **Recommendation N1:** Work with England Netball to promote the presence of Netball in Crawley, both formal and informal.
- **Recommendation N2:** Continue to monitor the quality of surface provided by Council contractors and Educational sites to ensure the good quality service provided is maintained.

MUGA, BMX, Skateparks and Parkour

- **Recommendation MBSP1:** Ensure a high level of maintenance on all provision to sustain the current level of 'good' quality facilities.
- **Recommendation MBSP2:** Improve the accessibility of the BMX, Skatepark and Parkour facilities to ensure an increased number of residents have access. Particular emphasis should be placed on residents in the West of the study area.

5.3 Action plan

5.3.1 Through a detailed supply and demand analysis of the sports included in the scope of the strategy, as well as stakeholder consultations across the study area, an action plan has been created, which will guide the steering group in their delivery of sports provision and facility decisions over the next 10 years. The action plan is broken down by site with clear owners, timescales and expected resources. This is shown Table 5.1.

5.3.2 The table identifies potential sources of external funding. It should be noted that funding for the actions below could come from one, or a combination, of funding sources shown below. This is not an exhaustive list and could be extended to other sources, depending on availability.

- CIL monies
- Section 106 funding
- Community Grant Schemes

5.3.3 The Action Plan does not identify all those clubs that may be partners or provide resources in relation to its delivery. It is assumed that where clubs have a long-standing interest in a specific site that they will be a partner in delivering the actions and contribute financially or in-kind where appropriate.

5.3.4 The Action Plan does not identify Crawley Council as a key resource either in terms of officer time or finance, except for those sites owned and/or managed by the Council. However, the Council has an interest in all those projects delivered within the local authority area and may contribute towards them either financially or in-kind, as appropriate and subject to available resources. It should be noted that not all sites have actions allocated to them, as it is unrealistic to expect funding partners to contribute to improvements at all facilities across a local authority.

5.3.5 The omission of a playing field site in this assessment/strategy does not mean that it is surplus, disused or not needed for the future as it would have a function for the wider delivery of sport and recreation in the Borough.

Action plan terminology

- Issue/ opportunity: The issue or opportunity that can be addressed
- Key Actions: Numbering indicates order of preference
- Partners: Top listed partner is identified as lead partner
- Resources: Key resource implications (time and money)
- Timescale: Short: 0–2 yrs. Medium: 2-5 yrs. Long 5-10 yrs.
- Priority: Low, Medium and High, depending on overall impact for sports participation
- Acronyms: CBC (Crawley Council), FA (Football Association), FF (Football Foundation), ECB (England & Wales Cricket Board), Lawn Tennis Association (LTA), EH (England Hockey), RFU (Rugby Football Union), CC (cricket club), HC (hockey club), FC (football club), GMA (Grounds Management Association).

5.3.6 All costs are estimated, based on 4global desktop research and consultation with industry experts. These are not based on firm pricing or quotes from reputable contractors, unless stated otherwise.

5.3.7 All maintenance costs represent the full cost for maintaining the pitches. They do not, therefore, reflect any maintenance that is currently being undertaken at the site and the cost incurred for these services. In reality, the cost for additional maintenance would be reflected by an increase of the current maintenance cost, rather than the full price stated as part of this action plan

5.3.8 There is not unlimited funding to invest in sports facilities, for any of the identified partners. As a result, actions have been prioritised on sites that are currently either not fit-for-purpose, showing a deficit of provision, or those that represent a viable investment opportunity that will significantly increase the quality, quantity or accessibility of sports provision in Crawley.

5.3.9 To provide the Steering Group with a clear identification of ‘strategic’ investment priorities across the study area, high profile strategic investment projects have been identified overleaf in bold. These projects are likely to be limited in number due to their size but will deliver a significant level of benefit for grass-roots sport and physical activity. These projects are likely to cost approximately £250,000 or more and will include a number of different stakeholders and funding partners.

Table 5.1: Crawley's PPS Action Plan (2019-2031)

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
Bewbush Centre	Football / Provide	The site was identified in the LFFP as a potential location for the development of a small sided MUGA/3G pitch	Provide support and information on potential funding opportunities for this development. The site should be considered against 3G proposed development at Holy Trinity School due to close geographical proximity.	CBC FF	Explore potential for CBC and FF funding	Medium	Medium
Bewbush Green Playing Fields	Cricket / Enhance	The artificial strip on site needs resurfacing as it is coming to the end of its lifespan.	Refurbishment should take place on the artificial wicket to ensure its safety.	CBC / ECB	Cost dependent on scope of works	Medium	Medium
Bewbush West Playing Fields	Football / Provide	The site previously had 2 x adult pitches and has been disused since 2008. The site was temporarily closed due to a large sewer pipe being laid for the Kilnwood Vale development and has not been recommissioned as the Council believe it is not required at the moment.	Analysis undertaken as part of this study demonstrates that there is sufficient capacity to accommodate current and future adult demand, however the site should be considered for re-configuration as Youth Football provision to address the projected deficit for these pitch typologies.	CBC / FF	Cost dependent on scope of works	Medium	Medium
Breezehurst Drive Playing Fields	Football – Cricket / Provide	Previously marked out for 2 x adult 11v11 pitches. This site has been allocated for a housing development. To mitigate the loss of this provision, enhancements to pitch drainage off-site has been proposed, and the site is allocated to be laid out as 1x adult pitch with the policy also requiring new or refurbished changing	Work with site developers, the FF and the ECB to explore potential for football and cricket provision on site. The loss of any existing playing field provision should be mitigated in accordance with Sport England's Playing Field policy. *It should be noted that as part of the Local Plan Policy H2, a good quality pitch on site to the	CBC / FF/ ECB	Cost dependent on scope of works	Medium	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
		accommodation. The site has previously been leased to Crawley Town FC, however in recent years the Council avoided using the site as the cost of recommissioning the changing rooms on site did not make economic sense. The Council have been recently approached by a significant sports organisation /club with a proposal to develop an area centre of excellence for sport at the Breezehurst and Skelmersdale sites, utilising the existing on-site building and changing rooms. Discussions and negotiations are ongoing and in the early stages. The success of an application for the Breezehurst Drive and Skelmersdale Walk sites are dependent on recognition of the Breezehurst Drive Playing Fields Development Brief.	south of the pavilion should be maintained, along with retained/re-provided changing facilities, in addition to the enhancements off site.				
Catherington School (lapsed)	Football / Provide	The school closed in 2008 and the former youth 11v11 pitch on site is now disused	Given the deficit of Youth 11v11 provision identified in Crawley as part of this study, explore the possibility of re-instating the site as football provision.	CBC / FF	Cost dependent on scope of works	Short	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
			If the above is not possible, secure replacement provision in line with Sport England's Playing Fields Policy.				
Crawley Lawn Tennis Club	Tennis / Enhance	Club consultation revealed that there is a need to replace the floodlighting of indoor and outdoor courts on site due to ageing, and the club are currently seeking funding for this	Provide support and information on potential funding opportunities for the replacement of floodlights on site	LTA / CBC / Club	Explore potential for SE. LTA and/or external funding	Short	High
Crawley Town Bowls Club (Langley Green PF)	Bowls / Enhance	The bowls green is home to Crawley Town Bowls Club and has 6 rinks available, along with a small ancillary facility. The green is in poor condition, with some areas of significant damage which reduces the quality of the provision	Worth with the club to put in place an increased maintenance regime in order to improve the quality of the green	CBC / Bowls England	CBC and Bowls England funding	Short	Low
Crawley Town FC (Broadfield Stadium)	Football / Enhance	Consultation revealed that the club have plans to renovate the clubhouse, which is in need of improvement.	Support the club in refurbishing the clubhouse on site.	CBC / FA / FF / Club	Cost dependent on scope of works	Medium	Medium
	Football / Provide	The site was identified in the LFFP as a potential location for the development of a small sided MUGA to facilitate recreational programming	Provide support and information on potential funding opportunities for this development.	CBC FF	Explore potential for CBC and FF funding	Medium	Medium
Ewhurst Place	Football / Enhance	The site is supposed to have two adult pitches; however, one is not playable due to drainage issues and the club need the second pitch re-instated in order to better address the current levels of demand.	Explore the feasibility of adding improved drainage to pitches. Utilise FA's Pitch Improvement Programme and associated reports to determine required works.	CBC / FA / FF / Club	Work established following GMA assessment.	Medium	Medium
Furnace Green Playing Fields	Football / Enhance	The pitches on site were identified as poor, with evidence of poor drainage, unevenness.	Artificial drainage should be added to the pitch in order to prevent issues regarding	CBC / FA / FF / Club	Cost of assessment	Medium	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
			waterlogging. Utilise FA's Pitch Improvement Programme and associated reports to determine required works		estimate c.£2k + Officer Time. Approx. £12,000 (cost of artificial drainage)		
	Football / Provide	Issues with littering/dog fouling were prevalent on site.	Provide additional signage and bins to help prevent dog fouling.	CBC / Club	Cost of appropriate signage and bins.	Short	Medium
Forge Wood	Cricket / Provide	There is a deficit of capacity of grass wicket provision in the study area, which is expected to worsen by the end of the study period.	Explore the possibility of developing a cricket pitch on site.	CBC / ECB	Cost dependent on scope of works	Medium	Medium
Goffs Park	Golf / Enhance	The biggest issue that the site is facing, and one which has been particularly bad in past years, is the discarding of drug paraphernalia which has created a significant safety hazard for users of the site. This problem has somewhat improved recently	Increase security at the site and improve signage to prevent anti-social behaviour	England Golf / CBC	Cost of appropriate signage. Explore funding opportunities for potential installation of CCTV or fencing	Short	Low
Gossops Green Playing Fields	Football / Provide	No formal demand was recorded on site.	Due to the current deficit of Youth 11v11 provision across Crawley, the possibility of re-configuring the pitch as a Youth 11v11 should be explored.	CBC / FA	Cost dependent on scope of works	Short	Medium
Gossops Green Primary School	Football / Enhance	The Mini 5v5 pitch on site was rated as poor due to severe drainage problems, leading to a waterlogged pitch in times of heavy rainfall.	Support the school in attempts to improve the pitch provision on site. Utilise FA's Pitch Improvement Programme and associated reports to determine required works	CBC / FA / School	Officer Time	Short	Medium
Grattons Playing Field	Football / Provide	No formal demand was recorded on site.	Due to the current deficit of Youth 11v11 provision	CBC / FA	Cost dependent on scope of works	Short	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
			across Crawley, the possibility of re-configuring the pitch as a Youth 11v11 should be explored.				
	Cricket / Provide	There is a deficit of capacity of grass wicket provision in the study area, which is expected to worsen by the end of the study period.	Explore the possibility of developing a cricket pitch on site.	CBC / ECB	Cost dependent on scope of works	Medium	Medium
Hazelwick School	Football / Enhance	This is a key site for football, with several clubs utilising the grass pitches for fixtures; however, there are significant drainage issues on the majority of pitches. The LFFP identified this site as a priority project for improvements to the grass pitch provision.	Explore the feasibility of adding improved drainage to pitches. Utilise FA's Pitch Improvement Programme and associated reports to determine required works	CBC / FA / FF / Club	Work established following GMA assessment.	Medium	High
	Hockey / Protect	The site is well utilised for Hockey and is of key importance in the area.	Protect the site as Hockey provision and preserve the AGP surface as hockey suitable, conversion to 3G should be resisted. Seek to redirect current football use of the AGP to new 3G AGPs elsewhere in Crawley to increase the capacity of the AGP to accommodate hockey demand	CBC / EH	Officer time	Short	High
	Hockey / Enhance	The AGP is heavily used by Crawley HC, as well as other sports (football, lacrosse) and the hockey club currently has to displace some demand to alternative sites due to a lack of capacity. Consultation also	1. Work with site managers and users to explore different options to allow additional pitch access for Crawley HC in order to keep all demand on site.	EH / Hazelwick School / Crawley HC	1. Officer time 2. School funds / Explore potential for EH funding	1. Short 2. Medium-Long	1. High 2. Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
		revealed a need for new dugouts and spectator facilities, as well as the replacement of the existing goals.	2. Provide support and information on potential funding opportunities for the installation of new dugouts, spectators facilities and the replacement of existing goals.				
Healthy Balanced Generation @ Oriel	Football / Provide	No formal demand was recorded on site.	Due to the current deficit of Youth 11v11 provision across Crawley, the possibility of re-configuring the pitch as a Youth 11v11 should be explored.	CBC / FA	Cost dependent on scope of works	Short	Medium
	Hockey / Protect	The site is currently utilised for hockey and will be required in the future to accommodate any potential growth of demand for the sport in the area.	Protect the site as hockey provision and prevent the pitch from being converted to a 3G surface If the pitch is converted to 3G contrary to the above action, then the priority should be for the 3G to accommodate current football users of the AGP on the Hazelwick School site to increase capacity of this AGP to meet displaced hockey demand.	CBC / EH	Officer time	Short	High
Holy Trinity Church of England Secondary School	Football / Provide	There is a current deficit of full sized 3G AGP's in the study area. The LFFP identified this site as a priority project for 3G and ancillary development.	Explore the feasibility of developing a new community accessible 3G AGP on site	CBC / FA / FF / School	Cost of feasibility c.£2k + Officer Time.	Medium	Medium
	Cricket / Enhance	The artificial strip present on site scored in the lower end of the Standard category as part of the site	Invest in the replacement of the existing non-turf pitch on site within the next 3 years.	CBC / ECB / School	School funds, explore potential	Short	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
		assessment and may need refurbishment/replacement in the near future.			for CBC and ECB funding		
Ifield Community College	Hockey / Protect	The site is currently utilised for hockey and will be required in the future to accommodate any potential growth of demand for the sport in the area.	Protect the site as hockey provision and prevent the pitch from being converted to a 3G surface If the pitch is converted to 3G contrary to the above action, then the priority should be for the 3G to accommodate current football users of the AGP on the Hazelwick School site to increase capacity of this AGP to meet displaced hockey demand.	CBC / EH	Officer time	Short	High
Ifield Green Playing Fields	Football / Enhance	The Youth pitch on site was rated as Poor as part of the assessment, and the adult pitch scored in the lower end of the Standard rating.	Support the club in improving the maintenance procedures on site. Utilise FA's Pitch Improvement Programme and associated reports to determine required works	CBC / Club / FA	Cost dependent on scope of works	Medium	Medium
	Cricket / Enhance	Pitch quality was identified as good as part of the assessment, however the grass wickets on site are overplayed and increased maintenance may be required. ECB consultation has revealed that the level of overplay has been alleviated to an extent through the recent refurbishment of the non-turf pitch on site.	Support the club to increase maintenance of the grass pitch in order to ensure it is kept to a good standard	CBC / ECB	Explore potential for CBC and ECB funding.	Short	Medium
Ifield Tennis Club	Tennis / Enhance	The club is preparing a club development plan with the key	Provide support and information on potential	LTA / CBC / Club	LTA participation team to support	Short	Low

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
		objectives: to improve financial sustainability by increasing club membership through various promotional offers and to increase awareness of the affordability of tennis to the local community. It is expected that with better financial foundations in place the club will then be able to refurbish and improve its facilities over time.	funding opportunities to help the club move forward with their facility development plans		club development plan		
Jubilee Field	Football / Provide	Club have aspirations to bring their youth and junior teams to one site and to develop their female sides, whilst improving the ancillary facilites to cater for this.	Work with the club on site to explore the possibility of using the open space adjacent to the site to accommodate this growth.	CBC / Club / FA	Cost dependent on scope of works	Short	Medium
	Football / Provide	The club have aspirations to develop a 3G pitch at their home ground, which they would benefit from hugely as additional training and match facilities are desperately required. The LFFP identified this site as a potential site for a 3G AGP.	Explore the possibility of developing a 3G AGP in site.	CBC / Club / FA / FF	Approx. cost of development: £750k+	Medium	Medium
K2 Leisure Centre	Tennis / Enhance	The site currently has 6 courts which are all poor quality with 3 nets at the moment on at present. The surface needs improvement as well as remarking of the lines. The LTA and the leisure provider are looking to develop tennis on site with the introduction of an online court booking system alongside some programmed activity due to the good ancillary facilities and other amenities currently available.	Provide support and information on potential funding opportunities to carry forward the proposed improvements to court surface and customer booking journey.	LTA / site management	Explore potential for SE, LTA and/or external funding.	Short	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
	Netball / Protect	This is a strategic facility for netball in the area and should be protected as netball provision.	Protect the site as netball provision to address any proposals that may come forward for converting the courts for other uses.	EN / CBC / SE	Officer time	Short	High
	Netball / Enhance	Consideration should be given to working in conjunction with the LTA to improve court quality and line markings.	Provide support and information no potential funding opportunities to carry forward the proposed developments on site	EN / LTA /site management	EN funding	Short	High
Langley Green – Cherry Lane	Cricket / Provide	The club require an additional training space to be developed in order to allow for further growth.	Support the club in developing additional training space (potentially at Langley Green).	CBC / Club / ECB	Cost dependent on scope of works	Medium	Medium
	Football / Provide	The site was identified in the LFFP as a potential location for the development of a small sided MUGA to facilitate Crawley Town Foundation's recreational programming	Provide support and information on potential funding opportunities for this development.	CBC FF	Explore potential for CBC and FF funding	Medium	Medium
Maidenbower Park	Football / Enhance	The pitches on site were identified as poor and they are heavily overplayed. The LFFP identified this site as a priority project for improvements to the grass pitch provision.	Explore the possibility of improving the grass pitch provision on site. Utilise FA's Pitch Improvement Programme and associated reports to determine required works	CBC / FA / FF	Work established following GMA assessment.	Medium	Medium
	Cricket / Enhance	The site is heavily used by several teams from Crawley Eagles CC, Ifield CC and Three Bridges CC, and is currently overplayed with no spare capacity at peak times. During club consultation, the facilities were identified as Standard, however the length of the grass is not adequate and general	Improve pitch maintenance on site in order to increase capacity, and explore the possibility of installing storage facilities.	CBC / ECB	Work established following GMA assessment. Explore potential for CBC and ECB funding for storage facility	Short	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
		maintenance of the pitch could be improved. There is also a need for additional storage capacity.					
	Tennis / Enhance	The courts on site were addressed as being in a standard condition. However, the line markings were becoming slightly faded, the surface needs to be re-bonded and painted.	Invest in improving the court surface and customer booking journey within the next year	LTA / CBC	CBC and LTA funding	Short	High
Northgate Playing Fields	Football / Enhance	The pitches on site were identified as poor and they are heavily overplayed. The LFFP identified this site as a priority project for improvements to the grass pitch provision.	Explore the possibility of improving the grass pitch provision on site. Utilise FA's Pitch Improvement Programme and associated reports to determine required works	CBC / FA / FF	Work established following GMA assessment.	Medium	Medium
Oakwood Sports & Social Club	Football / Protect - Provide	There are plans to relocate the club due to the construction of 120 homes in the local area but the club has indicated concern that they may not get a like for like replacement. This site was identified as a potential site for the development of a community accessible 3G AGP, along with a new changing pavilion. Planning Application is underway for this development at the time of this study. The current proposals for redeveloping Oakwood FC's facilities on the Tinsley Lane site and relocating them to provide a full size 3G and 9v9 natural turf pitch on land to the north of their current site. The LFFP identified this site as a priority project.	Support the club with their relocation and the development of 3G and grass provision at the new site, guaranteeing that the loss of current provision is mitigated with appropriate provision which meets the needs of users of the existing site.	CBC FF FA SE Oakwood FC	Officer time. Explore potential for FF and SE funding for proposed developments	Medium-Long	High
Skelmersdale Walk	Football / Provide	The site used to be an American Football pitch, however since the	Given the deficit of provision for Youth Football and 5v5	CBC / FF	Cost dependent on scope of work	Medium	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
		team on site moved their club to Brighton the site has not been required for American Football or re-configuration for other sports. There is an opportunity for this site to be improved and re used in association with the required improvements at the adjacent Breezehurst Drive Playing Fields.	Mini Soccer identified as part of the future analysis in Crawley, explore the possibility of re-instating the site as football provision.		required		
Southgate Playing Fields	Cricket / Enhance	The site is home to 4 adult teams from Crawley CC. Grass wickets are in good condition and the pitch is of sufficient quality to accommodate current levels of demand, however the ancillary facilities scored in the lower end of the Standard rating and are in need of refurbishment.	Explore the possibility to undertake ancillary refurbishments on site	CBC / ECB	Explore potential for CBC and ECB funding, Cost dependent on scope of works	Medium-Long	Medium
	Rugby / Enhance	The site is home to St Francis RFC, who have 2 Men' and 1 Women's teams playing and training from the site. Some drainage issues were identified on site and improved maintenance of the pitches is required. Club consultation revealed a need to increase floodlight provision in order to be able to host evening matches. The upgrading of the ancillary facilities to provide for female players was also identified as a priority for the site.	1. Put in place a more robust maintenance regime with a view to improve pitch drainage. 2. Invest in the installation of additional floodlights on site 3. Explore the possibility to undertake development works to the ancillary facilities to cater for female players	CBC / RFU / SE	1. Officer time, cost of GMA assessment to determine the scale of the work required for drainage improvement. 2. Approx. £30k+ for floodlights 3. Explore potential for RFU and SE funding. Cost dependent on scope of works	1. Short 2. Short 3. Medium	1. Medium 2. Medium 3. High

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
	Tennis / Enhance	The courts on site were assessed as being in a 'standard' condition; however, the line markings were becoming slightly faded and would need to be re-done in the near future.	Invest in improving the court surface and customer booking journey within the next year.	CBC / LTA	CBC and LTA funding	Short	High
St Wilfrids Catholic Comprehensive School	Cricket / Enhance	The artificial strip present on site scored in the lower end of the Standard category as part of the site assessment and may need refurbishment/replacement in the near future.	Invest in the replacement of the existing non-turf pitch on site within the next 3 years.	CBC / ECB / School	School funds, explore potential for CBC and ECB funding	Short	Medium
Three Bridges Playing Fields	Cricket / Enhance	Facility and pitch maintenance at Three Bridges Playing Fields was rated as good, however drainage was identified as an issue on one side of the ground (overhanging trees block light getting to the ground which does not help with this). Also roots from oak trees on one side of the ground protrude as the soil around them has eroded, causing a hazard for players. In terms of facility development, the club have identified a need to refurbish their practice nets (replacing of the current surface).	1. Undertake feasibility work to determine the scale of the work required to improve drainage on site. 2. Invest in the resurfacing of the practice nets on site	CBC / ECB	1. Cost of feasibility study and GMA assessment. Cost of development dependent on scope of works. 2. Approx £5-10k+ for resurfacing	1. Short 2. Short	1. Medium 2. Low
Tilgate Playing Fields	Football / Enhance	The ancillary facilities were also identified as poor and in need of refurbishment.	Explore the possibility of refurbishing the ancillary facilites on site.	CBC / FA	Cost dependent on scope of works	Medium	Medium
	Cricket / Enhance	The site is used by 2 adult teams from Tilgate CC and RAM CC. There is one pitch with 8 grass strips on site, which was identified as poor during the assessment and therefore not suitable to	Invest in pitch refurbishment and a more robust maintenance regime in order to increase pitch capacity.	CBC / ECB	Cost and scale of Work established following GMA assessment.	Short	High

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
		accommodate formal cricket demand.					
Tinsley Lane	Football / Provide	The site is currently disused, however it has been identified for development and re-location of Oakwood FC, including a grass 9v9 pitch and full sized 3G provision.	Support the site for the development of new/enhanced provision to mitigate the loss of the Oakwood FC, as well as the club's relocation.	CBC FF FA SE Oakwood FC	Officer time. Explore potential for FF and SE funding for proposed developments	Medium-Long	High
West Green	Cricket / Enhance	The site is home to RAM CC, who have 2 adult teams playing from the site. The grass wickets scored in the lower end of the Standard rating and improved maintenance is required. During consultation, the club revealed that they are not happy with the quality of ancillary facilities on site, with refurbishment of the kitchen facilities and improved cleanliness of toilets being required. The club also identified a need for additional training facilities on site (nets with cages).	1. Work with the club to put in place a more robust maintenance regime with a view to increase pitch capacity 2. Explore the possibility of refurbishing the ancillary facilities on site 3. Provide support and information and potential funding opportunities for the installation of training facilities on site	CBC / ECB	1. Cost of GMA assessment, explore potential for CBC and ECB funding for increased maintenance. 2. Cost dependent on scope of work required. 3. CBC and ECB officer time, explore potential for ECB funding	1. Short 2. Medium 3. Short	1. Medium 2. Medium 3. Low
	Tennis / Enhance	The tennis courts were assessed as being of a 'poor' condition, with many of the line markings fading and rips present in a number of the courts' nets	Invest in the refurbishment of the tennis courts on site	CBC / LTA	CBC and LTA funding	Short	High
	Bowls / Enhance	The site is home to The Downsman Bowls Club. The club are currently in the process of applying for grant funding to increase the size of the clubhouse, allowing them to have bigger changing rooms and a larger social space which can also	Provide support and information on potential funding opportunities for the proposed facility development plans	CBC / Bowls England / SE	Explore potential for Bowls England and SE funding	Short	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
		accommodate two indoor matts for winter bowl					
Willoughby Fields	Rugby / Enhance	The site is used by Crawley RFC. Club consultation revealed a number of development priorities for the site, including the improvement of the training pitch, which is currently not suitable for matches and suffers from severe drainage problems, the upgrading and extension of the ancillary facility to make it suitable for female provision and to cater for projected future demand, and the potential development of a court on site for the wheelchair rugby team to play on. The club also expressed their aspirations to replace the training pitch with a rugby suitable artificial surface, to accommodate training and match demand, as well as use from the wider community.	1. Work with the club and undertake GMA pitch assessment to determine the scale of work required to improve pitch quality and improve drainage. 2. Undertake further feasibility work on the potential upgrade/extension of the existing ancillary and the installation of a rugby-suitable artificial pitch on site.	CBC / RFU / SE / Crawley RFC	Cost of GMA assessment and feasibility study. explore potential for RFU and SE for pitch and facility development plans	1. Short 2. Medium-Long	1. Medium 2. High
	Rugby / Provide	This site lies within the safeguarded search corridor for Crawley Western Relief Road identified in the Local Plan 2035.	Close cooperation should be maintained with the club on site to ensure that if the site is affected, the club are provided with similar or improved facilites elsewhere.	CBC / RFU / SE / Crawley RFC	Officer time	Medium	High
Worth Park Gardens	Tennis / Enhance	The site has one outdoor non-floodlit court which is below average quality with significant damage in at least separate two locations and line markings are faded. The fencing quality is poor and will need to be	Invest in the refurbishment of the tennis court on site, as well as replacing the existing fencing	CBC / LTA	CBC and LTA funding	Short	Medium

Site	Action ID/Ref	Issue / opportunity	Key Action(s)	Partners	Resources/ Costs	Timescale	Priority
		replaced, either in large sections or its entirety.					
	Croquet / Enhance	Club consultation revealed that the playing surface is in poor condition and requires additional maintenance.	Put in place a more robust maintenance regime	CBC	CBC officer time and funds	Short	Low

Section 6: Delivering the Playing Pitch Strategy

6 Delivering the Playing Pitch Strategy

6.1.1 To facilitate the development of sport and physical activity across Crawley, it is advised that the Steering Group, set up as part of the Playing Pitch Strategy project, continues to work together to deliver the recommendations defined as part of this strategy.

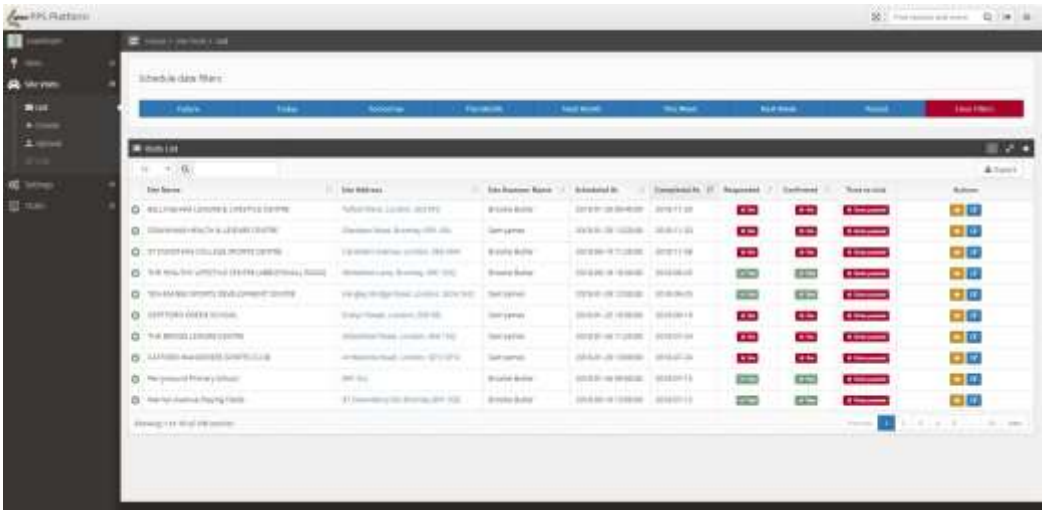
6.1.2 The success of a PPS will be determined by how it is used. It is recommended that the delivery of the strategy is led by the Council, with close support by the steering group that has been developed as part of this project. Further guidance is provided in Sport England's PPS Guidance in the form of the Stage E commentary and associated checklist. Further detail on how a PPS can be used is included in Technical Appendix G – Applying the Playing Pitch Strategy.

6.2 Keeping the PPS relevant and up-to-date

6.2.1 To ensure that the Playing Pitch Strategy stays relevant and continues to support stakeholders in the delivery of sport and physical activity facility investment and development, an annual review should be undertaken. This review, which if undertaken regularly will have a reduced scope than the full PPS, will allow the steering group to review progress against the PPS recommendations and action plan. The review will also identify any emerging issues and apply any lessons learnt through recent development or investment projects.

6.2.2 Through the development of the PPS, data has been stored and analysed on the 4 global Playing Pitch Strategy Platform, which has up to date supply and demand data for pitch sports across the study area. This data is available to Crawley Council and it is recommended that this is used as the starting point for future strategy refresh projects.

Figure 5.1: Crawley Council Playing Pitch Platform



6.2.3 In the short term, it is advised that the Council sets up an implementation group (which should be a continuation of steering group set up as part of the PPS), to co-ordinate preparation of a short-term action plan, as well as undertaking further sub-regional needs assessment for major cross-boundary development projects. The PPS has identified, on a site by site and sub-area level, the needs for pitch and ancillary provision across Crawley. Where the current level of supply does not meet the current or future needs of residents for specific sports, pitch typologies and ancillaries have been identified as requiring further capacity to meet demand.

6.2.4 In order to provide this additional capacity, guidance has been provided as to whether the steering group and partner organisations should look to;

- Enhance existing pitches to increase their capacity and ensure adequate maintenance to maintain the higher use, and/or
- Secure greater community access to sites and undertake necessary works to allow for such use to occur, and/or
- Provide new playing pitches on new sites (natural or artificial grass pitches).

6.2.5 Where the third option has been recommended, further guidance is available from Sport England and National Governing Bodies to advise on the best course of action for local authorities and delivery organisations.

6.3 Securing additional or improved pitch provision through development

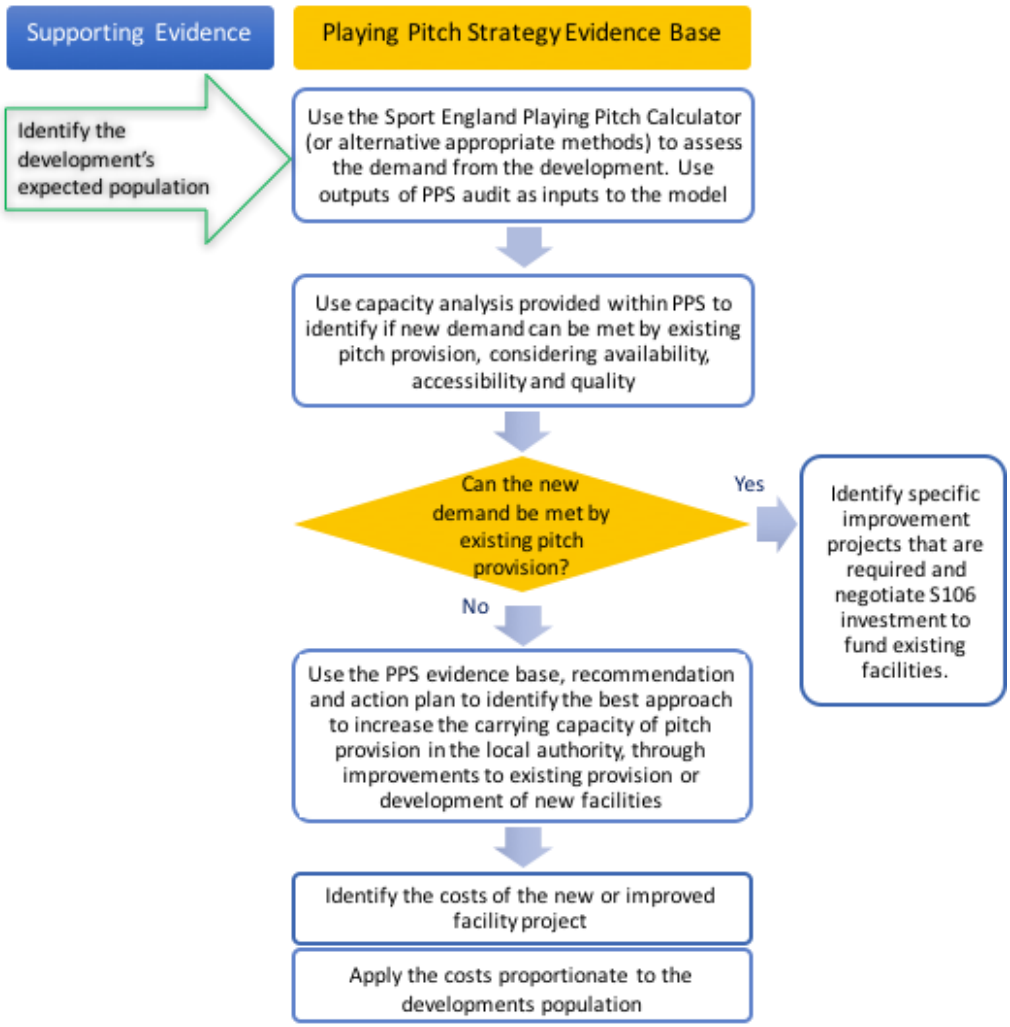
6.3.1 In addition to the specific site by site recommendations identified throughout needs assessment, it is also key that the strategy provides a clear approach to securing playing pitch provision in the case new development, or utilising Section 106 (S106) of Community Infrastructure Levy (CIL) contributions to improve the quantity or accessibility of existing provision.

6.3.2 It is important to note that for any contribution secured through S106, a clear and tailored approach is required, to demonstrate how the contribution will be used to benefit residents. Specifically, the Playing Pitch Strategy's evidence base and action plan should be used to justify the need arising from the specific development and how these are to be met.

6.3.3 While S106 investment should typically be used for improvement projects nearby new development, or for developing new provision on new sites, CIL contributions are typically more appropriate for key strategic investment projects.

6.3.4 The graphic overleaf and associated commentary identifies the stages that should be followed, when utilising the Playing Pitch Strategy to secure additional or improved pitch provision through development.

Figure 5.2: Securing additional or improved pitch provision through development



6.3.5 Although the population of a single development may not in itself generate the demand for a full pitch, it will still generate additional demand which should be quantified and be met. An example of how the Playing Pitch Calculator can be used to calculate the need for new pitch provision is included in the Needs Assessment report.

6.4 Securing additional or improved pitch provision through development

6.4.1 In addition to the new or improved pitch provision that is identified in line with the process demonstrated above, the cost for maintenance of new facilities should also be sought for both on-site and off-site provision. For example, where 3G facilities are installed, the carpet will require replacement (approximately every 10 years depending on level of usage and maintenance) and costs towards a sinking fund should also be sought.

6.4.2 Where a pitch or pitches are required on-site, this may include requiring delivery through a planning policy and a masterplan approach for the whole area. This can ensure that enough suitable land is planned from the outset and provided at no cost. This is particularly important where there is a need for a large land-take associated with pitches.

6.4.3 Planning policy should seek to ensure that where sites are developed in phases or through multiple applications, and where the pitch provision is required on-site, that this provision is coordinated and delivered by the landowners/developers. In some circumstances, a single site for pitches serving all the development or all its phases can be required.

6.4.4 The timing and delivery of the pitches and related changing and parking facilities should be considered in relation to development phasing to achieve a balance between ensuring provision is in place in time to meet the needs of the residents, avoiding pressure being placed on existing facilities, and the financial viability of the development.

6.4.5 Where there are separate developments in close proximity that taken together generate a need for a whole pitch, contributions need to be made towards new provision or improving, existing pitches. For new pitches, the planning policy therefore also needs to identify where that pitch and related changing and parking facilities are to be located, how sufficient land is to be secured, and (where known) the individual developments that need to contribute to it. This also applies to where there is a need for a larger strategic site serving a large catchment. This may require the developers to provide the land on-site or for the local planning authority to identify the land through the Local Plan process.

6.5 Securing appropriate land provision from new development

6.5.1 Suitable land needs to be provided by developments, in line with the guidelines below;

- Where the investment need is for a new pitch and related changing and parking facilities to meet the demand directly generated by the population of the new development(s), then the developer is expected to meet all these costs. These include provision, maintenance and land costs
- Where the demand is for the majority (50% or more) of a pitch and related changing and parking facilities, that is to be provided on site, suitable land will be provided by the developer at no cost, as well as the population-related proportion of the cost of the pitch
- Where the demand is for less than 50% of a pitch and related changing and parking facilities, that is to be provided on-site, then suitable land needs to be planned into the development, however only a proportionate amount of this land will be provided for free and the remainder will need to be funded from other sources (e.g. from pooled contributions from other developments, from grants or other sources)
- Where the land cannot be provided for on-site because of proven master-planning constraints, financial viability or other relevant reasons, then the local authority may negotiate an appropriate alternative contribution, where this is S106 compliant.

6.6 Identifying the appropriate provision for contribution

6.6.1 As identified in the policy context for this document, the Council will secure developer contributions where appropriate towards future sports infrastructure to support future development in accordance with Local Plan policies and the Infrastructure Delivery Plan. Developer contributions will primarily be sought through S106 agreements, but other funding sources may also be secured where possible. The Council will continue to work with partners

and infrastructure providers in order to secure improvements to sport infrastructure to meet the future needs of the study area.

6.6.2 In the case of S106 contributions, the following should be noted;

- Section 106 contributions must be directly related to the development in question; however the impact of any development can affect the wider community. This means that S106 contributions can be used to deliver improvements to facilities that are located some distance away from the development, such as a local town centre or major sports facility hub site
- Development that is funded through S106 contribution should be focussed on specific projects, identified through the strategic need's assessments (such as this Playing Pitch Strategy) that have been issued by the Council.

6.7 Conciliating contributions

6.7.1 To calculate the scale of a developer's financial contributions for the provision of pitches and related facilities, the following should be used;

- Sport England's Playing Pitch New Development Calculator should be used to assess pitch and related facilities arising from specific developments. This can be supported and evidenced by Sport England's latest facility costs for pitches and related facilities, as well as detailed feasibility work and support from qualified cost consultants. The latest version of this calculator can be found here: https://www.activeplacespower.com/reports/playing-pitch-caCouncilulator
- The cost of maintenance and sinking funds, where justified, should be calculated using Sport England or NGB advice and supporting documents, however local knowledge and previous costs from similar maintenance contracts should be considered. Maintenance and sinking costs can also be provided by Sport England's 'Lifecycle Costs' (2017) however where specific and robust knowledge is available it is recommended that this is used
- Where a land cost is justified this cost will be based on the local market cost for the relevant sport/leisure land use. There may also be a need to add the cost of other local and site-specific costs (e.g. abnormal ground conditions, site access needs etc.)
- All costs should date related and inflation needs to be considered (e.g. if a facility is to be delivered in 3 years' time the planning condition must apply an appropriate inflation index).

6.7.2 If the PPNCD is to be used, the Council should ensure that the most recent template is used, as financial data changes regularly. Further support is available from Sport England as required.

SHAPING THE FUTURE OF SPORT

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