

Crawley Borough Council

Open Space, Sport and Recreation Assessment

Indoor Sports Facilities Assessment

(parts 1 – 6)



Table of Contents

1. Executive Summary **1**

2. Stage A - Introduction and Scope **23**
Introduction 23
Purpose and Objectives in Developing a Sports Facilities study 25
Study Structure 28
Sports and Geographical Scope 29
Proportionate Approach 31

3. Strategic Policy and Context **32**
Introduction 32
National Level 32
National Planning Policy Framework (NPPF) 2019 32
Sport England Definitions 33
A New Strategy for Sport – Department for Culture, Media and Sport 34
Sport England Strategy 2016- 2021 'Towards an Active Nation' 35
Local Level 36
Future Development in the Borough 37
Crawley Draft Local Plan – Crawley 2035 37
Growth and Development in Crawley 39
Community Infrastructure Levy Charge 39
Population Profiles and Projections 43
Population Profile – Deprivation 2019 44
Health Profile 47
Ethnicity 47
Car Ownership 47
Physical Activity and Participation 48
The Intrinsic Value of Participation 48
Current Participation Rates – Physical Activity Participation 49
Market Segmentation 49

4. Stage B - Existing Facility Provision **54**
Introduction 54
Supply of Indoor Sport Facilities in Crawley 54
Catchment Areas 56
Demand for Indoor sports facilities 56
Stage B (ANOG) - Assessment of Existing Sports Facility Provision 58
Operational Management of Crawley Borough Council Leisure Facilities 60
Quality Audits 61
Consultation 61
Schools 61
Neighbouring Local Authorities 62
Assessment of Individual Facility Types 63
Sports Halls and Activity Halls 63
Quantity 63
Quality 70
Accessibility 72
Availability 74
National Governing Bodies (NGB's) 76
Sport England Facility Planning Model (FPM) 77
Sports Halls 77
Supply and Demand Analysis 79
Swimming Pools 84
Quantity 84
Quality 89
Accessibility 90
Availability 90
National Governing Bodies 91
Sport England Facility Planning Model (FPM) 91
Health and Fitness Facilities 97
Quantity 97
Quality 103
Accessibility 104
Availability 106
Fitness Studios 106
Quantity 106

Quality 110
Accessibility 111
Availability 113
Supply and Demand Analysis – Health and Fitness and Studios 113
Squash 118
Quantity 118
Quality 119
Accessibility 119
Availability 120
NGB Consultation: England Squash 120
Summary of Supply and Demand 120
Indoor Bowls 121
Quantity 121
Indoor Bowls: Summary of Supply and Demand 122
Indoor Tennis 124
Quantity 124
Quality 126
Accessibility 126
Availability 126
Indoor Tennis: Summary of Supply and Demand 127
Gymnastics Centres 128
Quantity 128
Quality 128
Accessibility 128
Availability 130
NGB Consultation: British Gymnastics and Trampolining 130
Gymnastics and Trampolining: Summary of Supply and Demand 131
Other Sports 131
Judo 131
Boxing 132
Parkour 132
Martial Arts, Dance Table Tennis 133

5. Penultimate Stage - Applying the Assessment Analysis **135**
Facility Specific Analysis 135
Sports Halls 146

6. Recommendations and Action Plan **147**
Overview 147
Vision 147
Aims 148
Principles for Future Provision 149
Priority Investment Needs 150
Other Priorities and Needs 152
Capital Investment 152
Continued Local Partnership Working with Education Sites 152
Planning Policy, Securing Developer Contributions, Planning Obligations, S106 Obligations and the Community Infrastructure Levy – An overview 152
Recommendations 153
Action Plan 158

Disclaimer 170

Table Listings

Table 3.1:	Crawley Regulation 123 List July 2016	40
Table 3.2:	Overall Deprivation Ranking Lower Tier Authorities 2010,2015, and 2019	44
Table 3.3:	Cars per Household Crawley	47
Table 3.4:	Active Lives survey Results May 2018	49
Table 3.5:	Summary of Market Segmentation for Crawley– top 4 market segments	49
Table 4.1:	Existing Indoor sports facilities – Crawley	55
Table 4.2:	Quality Audit Scoring System	61
Table 4.3:	Supply of Sports Halls in Crawley	65
Table 4.4:	Supply of Activity Halls in Crawley	66
Table 4.5:	Summary of the Quality Assessment of Crawley leisure facilities:	70
Table 4.6:	Summary Analysis – Sports Hall and Activity Hall Supply and Demand	79
Table 4.7:	Swimming Pools in Crawley	86
Table 4.8:	Analysis of Swimming Pool Supply in Crawley	87
Table 4.9:	Summary Qualitative Assessments- Swimming Pools	89
Table 4.10:	Summary Analysis – Swimming Pool Supply and Demand	94
Table 4.11:	Fitness Facilities (Fitness Suites) in Crawley	99
Table 4.12:	Analysis of overall Fitness Suite Provision in Crawley	101
Table 4.13:	Summary of Fitness Suite Size	101
Table 4.14:	Summary Qualitative Assessments - Health and Fitness Facilities (fitness suites and studios)	103
Table 4.15:	Fitness Facilities (Studios) in Crawley	108
Table 4.16:	Analysis of overall Studio Supply – Crawley	110
Table 4.17:	Summary of Quality Assessments Studios in Crawley	110
Table 4.18:	Summary Analysis – Health and Fitness Supply and Demand	114
Table 4.19:	Squash Courts in Crawley	119
Table 4.20:	Summary of Quality Assessments Squash Courts in Crawley	119
Table 4.21:	Summary Analysis – Squash Courts Supply and Demand	120
Table 4.22:	Summary Analysis – Indoor Bowling Supply and Demand	122
Table 4.23:	Indoor Tennis Centres in Crawley	126
Table 4.24:	Summary Analysis – Indoor Tennis Supply and Demand	127
Table 4.25:	Summary of Affiliated British Gymnastics Clubs	128
Table 4.26:	Summary Analysis – Gymnastics and Trampolining Supply and Demand	131

Table 5.1: Key Issues, Impacts and Implications by Facility Type 137
Table 5.2: Summary of Facility Priorities 144

Table 6.1: Summary of Facility Investment Priorities 150
Table 6.2: Strategy Action Plan 159

Map Listings

Map 3.1: Index of Multiple Deprivation by Lower Super Output Areas (LSOA's) 2019, Crawley 46

Map 4.1: Sports Hall sites in Crawley 64
Map 4.2: Activity Halls in Crawley 69
Map 4.3: Sports Halls with Pay and Play Community Use Catchment areas in Crawley (20 mins drive time) 73
Map 4.4: Swimming pools in Crawley 85
Map 4.5: Community access Swimming Pools in Crawley 88
Map 4.6: Health and Fitness Facilities in Crawley 98
Map 4.7: Community access Fitness Suites in Crawley 102
Map 4.8: Community access Fitness Suites within a 20-minute drive time catchment area 105
Map 4.9: Community access studio facilities in Crawley 107
Map 4.10: Pay and Play Community Use Studios with a 20-minute drivetime catchment 112
Map 4.11: Latent Demand for Fitness Stations in Crawley 117
Map 4.12: Squash Courts by Type in Crawley 118
Map 4.13: Tennis Courts by Access Type in Crawley 125
Map 4.14: Gymnastics Facilities in Crawley 129

Figure Listings

Figure 2.1: ANOG Stages 28

Figure 3.1: Overall Market Segmentation 51
Figure 3.2: Population for all Segments within Catchment Area 51
Figure 3.3: Dominant Market Segment by Population 52

Appendices

1	National Context
2 (2a-2z)	Existing Built Facilities - Quality Audits
3	Summary Consultation Feedback - NGB's
4	Summary Consultation Feedback – Schools and Sports Clubs
5	Strategic Context
6	Sport England Facility Planning Model (FPM) Analysis Swimming Pools and sports halls, and overall summary
7	Facility Audit
8	Assessment of Health and Fitness Supply and Demand 2019

Glossary of Terms

Terms	Explanation
Assessing Needs and Opportunities Guidance (ANOG)	The Sport England guidance on preparing and developing needs assessments for built sports facilities, which provides the evidence to support a Local Plan.
Community Use	A facility has community use if it is open for use by sports clubs/community groups and pay and play use (use by individuals in the community).
Community Use Agreement (CUA)	A CUA is a formal agreement between an education facility and a Local Authority (and sometimes also Sport England) for community use of a sports facility on an education site out of school hours.
Affordable Fitness Facilities	These are fitness facilities which may be in the public, private or voluntary sectors, which offer similar prices as those operated by Crawley Borough Council; these facilities are therefore considered to be both affordable and accessible, and providing for at least some of the community, in a way that membership only facilities may not.
Facility Planning Model (FPM)	The FPM is a facility modelling toolkit, developed by Sport England to inform the current and future need for provision of sports halls, swimming pools and all-weather pitches.
Crawley, Crawley Borough or Crawley Borough	Reference to Crawley, or Crawley Borough, means the entirety of the geographic area for which Crawley Borough Council is responsible.
Crawley Town	Reference to Crawley town means the settlement within the wider borough area.
National Planning Policy Framework (NPPF)	The NPPF sets out the Government's planning policies and how they are expected to be applied. It covers both plan -making and development management.
Pay and Play	Sports facilities which are available for use by the general public; facilities can be booked by individuals or groups, without membership necessarily being required.
School Lettings	A school open for lettings provides community access but these tend to just be for clubs/groups i.e. pre-organised groups as opposed to individual pay and play use.
Sports Facility Calculator (SFC)	The SFC is a facility modelling toolkit, developed by Sport England to calculate the future need for provision of sports halls, swimming pools and indoor bowls, based on a specified population increase in an identified location.
Strategic Size	Strategic size refers to either a sports hall of minimum 3 badminton courts, or a pool of a minimum 160 sq. m. These are definitions used by Sport England in the FPM.

1. Executive Summary

Introduction and Strategic Context

Project scope and objectives

1.1. Crawley Borough Council, hereby referred to as CBC, commissioned 4global Consulting, The Environment Partnership (TEP) and Strategic Leisure Limited (SLL) to prepare a Playing Pitch Strategy (PPS), Open Space Sport and Recreation Strategy and an Indoor Sports Facility Needs Assessment and Strategy, (IFS), to provide the Council with a clear evidence base and guide future provision and management of new sports pitches, outdoor and indoor sports facilities and open spaces in the Crawley Borough Council area in the context of national policy and local sports development criteria.

1.2. The Indoor Facilities Study (IFS) provides an assessment of the needs for Indoor Sports Facilities in Crawley. It complements and links to the PPS and will guide future provision of indoor sports facilities to serve existing and new communities in the Borough.

1.3. The scope of the IFS study includes analysis of provision for the following facility types across Crawley Borough, in line with the geographical area covered by the Local Plan:

- **Swimming**
- **Sports Halls**
- **Health and Fitness (fitness suites and studios)**
- **Indoor Bowls**
- **Indoor Tennis**
- **Gymnastics/Trampolining**
- **Table Tennis**
- **Martial Arts**
- **Boxing**
- **Squash**

1.4. The IFS provide a holistic analysis of sports facilities across the Study Area, leading to a comprehensive set of recommendations for the future development of facilities, in line with the needs of local residents.

1.5. Gatwick Airport is located within the borough to the north of the town – the land between the town and the airport is heavily constrained by noise and safeguarded for potentially, the future development of the airport.

1.6. Day to day travel patterns for Crawley residents show the strongest relationships with the neighbouring areas of Mid Sussex and Horsham, followed by Reigate and Banstead, as well as having notable inflows from Croydon.

1.7. The Crawley Travel to Work Area extends to include Horley, Redhill, Leatherhead and Dorking (essentially extending north to the M25) as well as the main settlements in both Horsham and Mid Sussex. These commuting patterns provide some indication of the role Crawley plays across this wider area in providing employment for significant numbers of people.

1.8. Crawley was originally comprised of three separate villages: Crawley, Ifield and Three Bridges. In 1947, Crawley was designated as a New Town, to be developed around nine neighbourhoods. Crawley has 14 neighbourhoods, all with their own different character.

1.9. Crawley's development as a New Town, in addition to the influence of Gatwick Airport, has significant implications for the future of the town in terms of population growth; the need to accommodate development remains a key challenge for Crawley. By 2035, to meet the needs of its growing population, the town would need a further 11,281 new homes.

1.10. Crawley Borough Council has an estimated 111,655 residents in 2017[1].

1.11. The Town Centre has not historically provided for housing need. As recently as 2014 there were just 219 housing units in the town centre. There are an increasing number of residential developments within the town centre due to Local Plan allocations, speculative planning permissions and conversions of offices utilising permitted development rights. The Crawley Local Plan anticipates delivering at least a further 2,200 new homes in Crawley town centre by 2035.

1.12. The current and future population profile of Crawley and the locations of growth are important to understand in relation to planning for the future provision of sport and physical activity.

1.13. This Built Facility Strategy uses the Sport England Sports Facility Calculator to project the requirements for sports halls, swimming pools and indoor bowls facilities from new housing developments. The BFS will provide 4 different scenarios for housing and population to 2035.

i) Scenario 1: Local Plan 2020 - 2035 totals 11,829 new dwellings multiplied by average household population size for Crawley 2.45 (Source 2011 Census) = 28,981 population.

ii) Scenario 2: Local Plan 2020 - 2035 provides for 5,355 new dwellings within Crawley administrative boundaries multiplied by average household population size 2.45 (source 2011 Census) = 13,120 population.

[1] Source: ONS 2017 Mid-Year Estimates

iii) Scenario 3: Local Plan provides for new dwellings within Crawley administrative boundaries, and the remaining 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. Multiplied by average household population 2.45 (source 2011 census) = 13,120 population and 6474 multiplied by average household population 2.45 = 15,861 population.

iv) Scenario 4: Local Plan provides for 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. Horsham Borough Council are considering 10,000 new homes at Rusper. Taking the 6,474 unmet housing needs to be met outside Crawley multiplied by average household population 2.45 = 15,861 population. The remainder of the 10,000 homes (10,000 – 6,474) at Rusper = 3,526 multiplied by average household population 2.45 = 8,639. This provides a breakdown of Crawley housing needs being met outside the borough or close to the borough boundary and the remainder of the housing development coming forward in Horsham at Rusper.

1.14. A number of current strategic polices, strategies and factors influence current and future supply and demand for sport and recreation facilities in the borough. As well as providing the context for future facility provision, e.g. health improvement, improving accessibility and increasing participation, these strategies also provide opportunities to link priority areas and needs, and ensure that outcomes are aligned with identified local objectives. The relevant strategies and policies include:

- **Crawley Borough Corporate Plan 2018 - 2022**
- **Crawley Borough Local Plan 2015-2030**
- **Draft Crawley Local Plan Review 2020 – 2035 (Regulation 19 consultation January – March 2020);**
- **Crawley Growth Programme 2017 - 2035;**
- **Gatwick Diamond Business Plan 2018 - 2021;**
- **Coast to Capital LEP Plan (Gatwick 3600)**
- **Start Well, Live Well, Age Well West Sussex Health and Well-being Strategy 2019-2024;**
- **Active Sussex Strategy 2018 – 2023;**
- **National Planning Policy Framework (NPPF) 2019**
- **Sport England Strategy 2016 – 2021 Towards and Active Nation**

Summary of key demographic factors and their implications

1.15. Table 1.1 summarises the demographic profile of Crawley Borough Council, reflecting the overall demographic analysis and factors for the Borough as discussed above.

1.16. For further information and relevant maps on the below data, please refer to the main PPS document.

Table 1.1: Summary of Crawley Borough Council – Demographic Profile

Summary of Crawley Borough Council – Demographic profile	
Local Description	• Crawley consists of fourteen neighbourhoods. • Crawley has 113,688 residents. • Gatwick Airport is located in the north of the borough.
Population Profile	• 2017 ONS Mid-Year population estimates population of 111,655 with 21.9% of the population aged 0 – 15, 64.8% 16-64 years and 13.3% classed as 65+ • The 2035 projected population is expected to grow by 27,636 • The borough has a significant number of older people and this trend will continue to rise.
Ethnicity	• 84.5% White British, 15.5% BME
Housing	• Crawley has a household growth requirement to meet of 752 dwellings per annum equalling to a total of 11,281 dwellings between 2020 – 2035 (the current draft plan period). The draft plan currently provides for meeting 5,355 dwellings over the plan period within Crawley's own administrative boundaries. However, through duty to co-operate some of Crawley's unmet needs may be met in strategic development on its boundaries (in the form of urban extensions to Crawley).
Deprivation	• Crawley's Broadfield South Ward falls into the 10% most deprived area nationally and Broadfield North is in the most 20% most deprived nationally.
Car Ownership	• 22.4% of Crawley's population do not have access to a car.
Health	• The health of people in Crawley is varied compared with the England average. About 15% (3,400) of children live-in low- income families. • Life expectancy for both men and women is higher than the England average. Life expectancy is 6.7 years lower for men in the most deprived areas of Crawley than in the least deprived areas. • In Year 6, 18.6% (248) of children are classified as obese. • The rate of alcohol-specific hospital stays among those under 18 is 33. This represents 9 stays per year. Levels of GCSE attainment is worse than the England averages. • Excess weight in adults (aged 18+) is 56.4%, which is better than the England average.

1.17. The Sport England Active People Survey (APS) shows that participation levels in Crawley are marginally below those at national level:

- 57.7% of adults (16+) report undertaking 150 minutes of moderate intensity physical activity compared to the national average of 63.3%;
- 13.7% adults (16+) report undertaking 30 mins – 149 mins Fairly Active take part compared to the National average of 12.3%: and
- 28.6% of the Borough's population is inactive – i.e. they had undertaken less than 30 minutes physical activity or sport in the last 28 days.

Methodology

1.18. The assessment methodology adopted for the IFS follows the published guidance from Sport England.

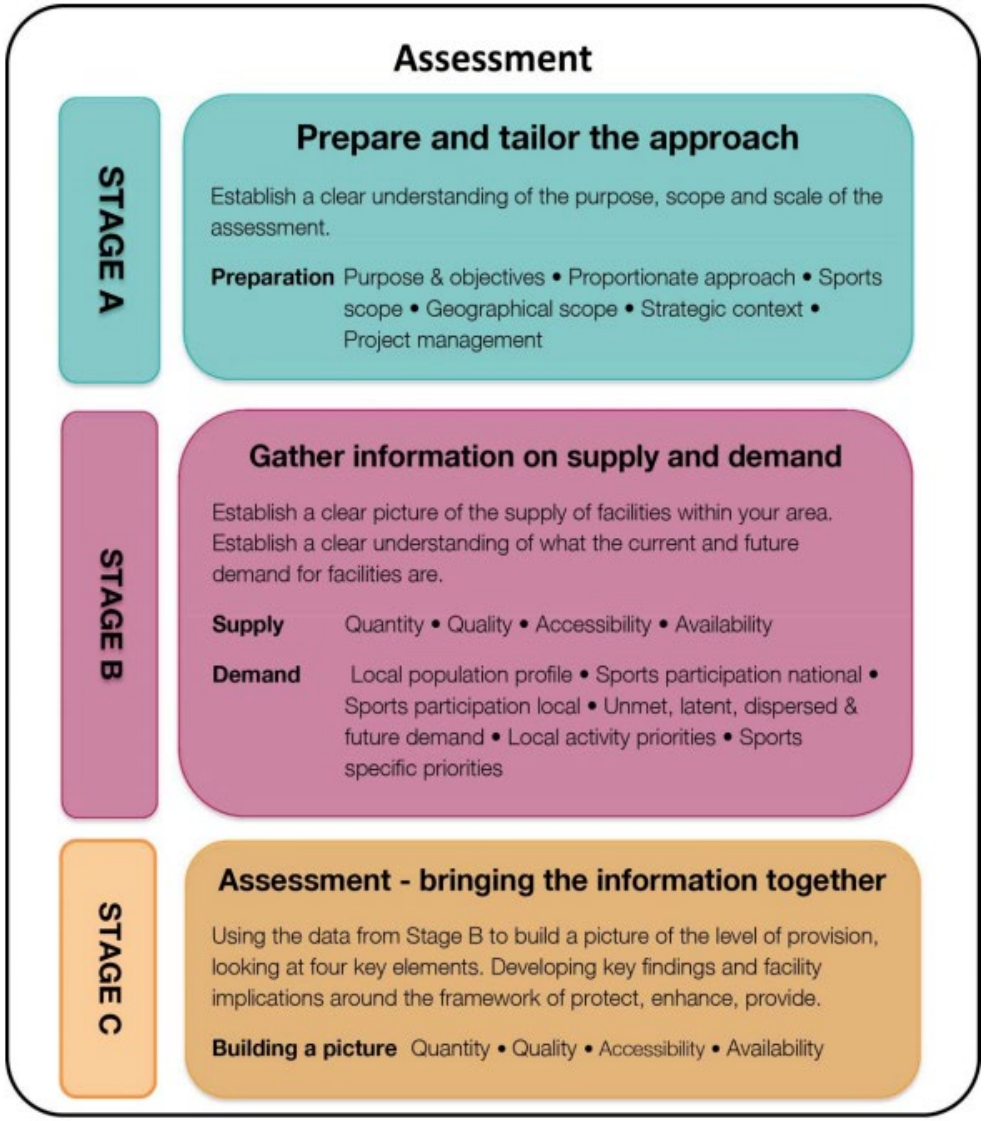
Methodology for the assessment of non-pitch sports facilities – ANOG

1.19. The aim of the ANOG (Assessing Needs and Opportunities Guide for indoor and outdoor sports) guidance is stated as follows: "This guide provides a recommended approach to undertaking a robust assessment of need for indoor and outdoor sports facilities. The guide has primarily been produced to help (LA's) meet the requirements of the Government's National Planning Policy Framework".

1.20. The ANOG guidance recommends utilising the following methodology in Figure 1.1 below:

1.21. Whilst this methodology is not as specific as that laid out in the 2013 PPS guidance for PPS sports, it does provide a recognised, repeatable and robust framework on which to base out assessment of need.

Figure 1.1: ANOG methodology



Indoor Facilities Strategy: Summary of overarching recommendations

Recommendations

RECOMMENDATION 1 (R1) (PROTECT)

The existing facility mix (range and quality) across the town is to be protected within the Local Plan, with flexibility to adapt to support any growth of the town over the coming years. Crawley Borough Council will need to be a key consultee in discussions with the 10,000 + proposed "Homes England" development on the Crawley boundary. Due to the close proximately to Crawley, the proposed development would have a significant impact on Crawley's resources should it be progressed (in part or in full).

RECOMMENDATION 2 (R2) (PROVIDE)

There is a need for Crawley Borough Council and partners to plan now for the refurbishment of K2 Crawley Leisure Centre swimming pool provision to ensure that it can continue to respond to local health and wellbeing priorities and deliver increased opportunities for participation in physical activity and sport for clubs and the community.

RECOMMENDATION 3 (R3) (PROVIDE)

Crawley Borough Council to work with funding and delivery partners to identify short and medium to longer term investment opportunities for additional sports hall and swimming pool provision to meet identified current and future demand.

The recommendations for halls and pools should go beyond just identifying the future demand for facilities. Once future demand for sports halls and swimming pools has been confirmed, options for meeting future needs should be identified and feasibility work should be undertaken. Such feasibility work should include the use of Sport England's Facilities Planning Model (FPM) to undertake bespoke local modelling of the impact of the options on meeting needs e.g. if applicable an option of siting a new leisure centre or dual use secondary school facility in a major residential development. This recommendation should take into account opportunities to meet the needs of facilities that arise from any new housing development just outside of Crawley BC's boundaries, that would serve Crawley's residents. Neighbouring Local Authorities are therefore a potential partner.

RECOMMENDATION 4 (R4) (PROVIDE AND ENHANCE)

Crawley Borough Council seek to ensure that any new education provision involving new or enhanced sports facilities has a Community Use Agreement (CUA) as part of the planning consent so as to secure pay and play opportunities for clubs and groups.

RECOMMENDATION 5 (R5) (PROVIDE AND ENHANCE)

Consider the opportunity for increased community access to existing education sports facilities where community access is currently provided, and where it is not; where possible, seek enhanced provision through a Community Use Agreement (CUA).

RECOMMENDATION 6 (R6) (PROVIDE AND PROTECT)

Existing levels of community accessible and affordable fitness suite provision in the Borough should be retained as a minimum, and where appropriate, opportunities for investment in additional health and fitness provision where there is an identified need/business case justification should be considered by all providers.

RECOMMENDATION 7 (R7) (PROTECT AND ENHANCE)

It is very important that the potential to utilise community centres/halls, and other informal places and spaces for sport and physical activity continues and is considered when providing new community centres and halls. It is also important to maintain the Tilgate Recreation Centre huts for use by sports clubs and organisations otherwise without this facility there will be further pressure on formal sports hall/ activity hall space.

RECOMMENDATION 8 (R8) (PROVIDE)

Dialogue is established with England Gymnastics and Hawth Gymnastics Club to further explore the potential of facilitating club – led development of additional gymnastics facilities i.e. new satellite facility or additional provision at K2 Crawley Leisure Centre and standalone facilities for Nicky's Workshop Gymnastics Club.

RECOMMENDATION 9 (R9) (PROVIDE AND ENHANCE)

Dialogue is established with the two boxing clubs in Crawley to establish the nature and level of investment needed in boxing facilities in the Borough.

RECOMMENDATION 10 (R10) (PROVIDE AND ENHANCE)

Dialogue is established with the Lawn Tennis Association and neighbouring local authorities at Horsham and Reigate and Banstead about provision of additional Community Indoor Tennis facilities before any new indoor tennis facilities are created at Crawley Tennis Club to meet future population demand.

RECOMMENDATION 11 (R11) (ENHANCE)

There is a need to consider future need for enhancement of K2 Crawley Leisure Centre with Changing Places provision.

RECOMMENDATION 12 (R12) (PROVIDE AND ENHANCE)

The current indoor bowls facilities at Gratton Indoor Bowls club and K2 Crawley Leisure Centre should be protected and maintained. Developer contributions from new housing would assist in upgrading and refurbishing existing facilities. The Sport England Facilities Calculator should be used to identify costs required for each new housing development.

RECOMMENDATION 13 (R13) (PROVIDE AND PROTECT)

Where appropriate, Crawley Borough Council and its partners seek to secure developer contributions from strategic developments that could contribute towards the development of strategic facilities, additional and safe walking, running and cycling routes, and where possible to open up other informal, multipurpose places and spaces where people can be active.

The Council should develop a detailed approach to securing developer contributions to support the emerging Local Plan e.g. through a Planning Obligations SPD.

Sport England's CIL & Planning Obligations Advice Note (or the future Developer Contributions guidance that will supersede it)

https://sportengland-production-files.s3.eu-west-2.amazonaws.com/s3fs-public/community-infrastructure-levy-and-planning-obligations-advice-note-nov-2018.pdf?PmR9OYIbVat6HfqgmmvtKurJ6o1M3d4Z provides a step-by-step guide to assist the Council to use the findings of the strategy to secure financial contribution from developers.

The use of SE's Sports Facility Calculator should specifically be referenced with assisting to identify demand for and financial contributions towards halls and pools.

RECOMMENDATION 14 (R14) (PROVIDE AND ENHANCE)

Crawley Borough Council and its partners prioritise investment in the development of high-quality community sports facilities/spaces, with local partners. Increasing available capacity and therefore opportunities to take part in regular physical activity, in the local community, will contribute to reduced health inequalities, increased participation better community cohesion.

RECOMMENDATION 15 (R15) (PROTECT)

There should be on-going monitoring of this Strategy through its implementation, but as a minimum, progress should be reviewed and refreshed every five years. On-going monitoring should include partnership working with neighbouring local authorities to keep aware of facility changes and developments.

Indoor Facility Strategy Action Plan

1.22. Through a detailed supply and demand analysis of the sports included in the scope of the strategy, as well as stakeholder consultations across the study area, an action plan has been created, which will guide the steering group in their delivery of sports provision and facility decisions over the next 10 years. The action plan is broken down by site with clear owners, timescales and expected resources.

1.23. The tables identify potential sources of external funding. It should be noted that funding for the actions below could come from one, or a combination, of funding sources shown below. This is not an exhaustive list and could be extended to other sources, depending on availability.

- **CIL monies**
- **Section 106 funding**
- **Community Grant Schemes**

1.24. The Action Plan does not identify all those clubs that may be partners or provide resources in relation to its delivery. It is assumed that where clubs have a long-standing interest in a specific site that they will be a partner in delivering the actions and contribute financially or in-kind where appropriate.

1.25. The Action Plan has been developed in partnership by CBC and a range of stakeholders, including Sport England and several sports' national governing bodies, and therefore its delivery is a partnership between all these bodies and not CBC only.

1.26. The Action Plan does not identify Crawley Borough Council as a key resource either in terms of officer time or finance, except for those sites owned and/or managed by the Council. However, the Council has an interest in all those projects delivered within the local authority area and may contribute towards them either financially or in-kind, as appropriate and subject to available resources.

Table 1.2: CBC IFS Action Plan (2020-2035)

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	= 1 – 5 Years	
			Medium	= 5 – 10 Years	
			Long Term	= 10+ Years	
Recommendation 1 (R1) The existing facility mix (range and quality) across the town is to be protected within the local plan, with flexibility to adapt to support any growth of the town over the coming years. Crawley Borough Council will need to be a key consultee in discussions with the 10,000 + proposed "Homes England" development on the Crawley boundary. Due to the close proximately to Crawley, the proposed development would have a significant impact on Crawley's resources should it be progressed (in part or in full). **(PROTECT)**	The existing facility mix (range and quality) across the town to be protected within the local plan, with flexibility to adapt to support any growth of the town over the coming years. CBC will need to be a key consultee in discussions with the 10,000 + proposed "Homes England" development on the Crawley boundary. This is because of the close proximately to Crawley, the proposed development would have a significant impact on Crawley's resources should it be progressed (in part or in full).	Crawley Borough Council Officers.	Short Term.		Officer time.
Recommendation 2 (R2) There is a need for Crawley Borough Council and partners to plan now for the refurbishment of K2 Crawley Leisure Centre swimming pool provision to ensure that it can continue to respond to local health and wellbeing priorities and deliver increased opportunities for participation in physical activity and sport for clubs and the community. **(PROVIDE AND ENHANCE)**	K2 Crawley currently maintained to a high standard through CBC capital/revenue programme. Identify the refurbishment requirements and costs of refurbishments for swimming pool provision at K2 Crawley Leisure Centre so that local health and wellbeing priorities and delivery of increased opportunities for participation in physical activity and sport for clubs and the community can continue.	Crawley Borough Council; operator partner; local aquatic clubs.	Medium Term.		Crawley Borough Council Officer time; External funding organisations; Developer Contributions. Capital costs for refurbishment will be dependent on works required. Separate feasibility and costing studies will be required at the appropriate time (indicative feasibility study cost £15k).

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 3 (R3) Crawley Borough Council to work with funding and delivery partners to identify medium to longer term investment opportunities for additional sports hall and swimming pool provision. **(PROVIDE)**	Need to provide new sports hall facilities for population growth. Use Sport England's Facility Calculator Tool to identify final numbers of courts required once agreement has been reached on final dwelling numbers for the new Local Plan. This needs to dovetail with the Homes England (Horsham) development/or any other significant growth programme.	Crawley Borough Council, Education Academy or Free School Sponsor.	Medium –Term.		Crawley Borough Council Planning and Leisure Officers, Education Academy or Free School Sponsor Officers Time – funding from Developer contributions identified through Sport England Facility Calculator Capital Costs.
	The local basketball club Storm has identified the need for a minimum 2 court basketball facility for the sport to be sustainable and grow participation. There needs to be short term discussions with Storm Basketball Club to understand their requirements. Following the discussion, it may be or may not be necessary if use of existing facilities can be agreed to undertake feasibility work to identify the business case for a standalone basketball facility that could be supported by other sports such as badminton.	Crawley Borough Council, Storm Basketball Club, England Basketball, England Badminton.	Short – Term.		Crawley Borough Council Planning and Leisure Officers (Indicative feasibility cost £12K).
	Cricket Clubs in Crawley have identified that there is currently no sports hall providing use for indoor cricket facilities and that they are having to access indoor facilities outside of Crawley.	Crawley Borough Council. Crawley Borough Cricket Clubs, Sussex Cricket. ECB.	Short - Term		Crawley Borough council and Leisure officers.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
	Any new provision or refurbishment of sports halls must provide facilities for indoor cricket. Indoor cricket facilities must meet the ECB guidance document (ECB TS3) that provides detailed information on the specific requirements on lighting, flooring and netting that are required for indoor cricket. Sussex Cricket Foundation and England and Wales Cricket Board in partnership with the Council are exploring all opportunities to create new or refurbish existing sports halls to provide indoor match and practice facilities for the borough's cricket community. The Council should work in partnership with Sussex County Cricket and the ECB to find a sustainable solution to provide indoor cricket facilities in Crawley.				
	Need to provide new swimming pool provision to meet future population growth. Use Sport England's Facility Calculator Tool to identify final square meterage of water space required once agreement has been reached on final dwelling numbers for the new Local Plan. This needs to dovetail with the Homes England development/or any other significant growth programme.	Crawley Borough Council, Horsham Council, Amateur Swimming Association.	Short - Medium Term.		Developer contributions, External funders, Crawley Borough Council.

Recommendation	Action	Partner(S)	Timescale Short = 1 – 5 Years Medium = 5 – 10 Years Long Term = 10+ Years	Resources
	Once future demand for sports halls and swimming pools has been confirmed, options for meeting future needs should be identified and feasibility work should be undertaken. Such feasibility work should include the use of Sport England's Facilities Planning Model (FPM) to undertake bespoke local modelling of the impact of the options on meeting needs e.g. if applicable an option of siting a new leisure centre or dual use secondary school facility in a major residential development. This recommendation should account for opportunities for meeting needs in any developments just outside of Crawley BC's boundaries would serve Crawley's residents. Neighbouring Local Authorities are therefore a potential partner.	Crawley Borough Council, Sport England.	Short – Medium Term.	Crawley Borough Council, Sport England.
Recommendation 4 (R4) Crawley Borough Council seeks to ensure that any new education provision involving new or enhanced sports facilities has a CUA as part of the planning consent so as to secure pay and play opportunities for clubs and groups. **(PROVIDE AND ENHANCE)**	Crawley Borough Council and its partners work with local schools, and Sport England to develop formal community use agreements in: • Any new/expanded schools as part of Planning Conditions. The aim should be to develop Community Use Agreements and to find ways of increasing usage capacity, to enable provision of better-balanced accessibility and to include community pay and play use.	Crawley Borough Council, Education Academy or Free School Sponsor, Sport England.	Short – Medium Term.	Crawley Borough Council Leisure and Planning Officers; Sport England, Education Academy or Free School Sponsor. Time costs for developing Community Use Agreements / exploring alternative provision and operational arrangements.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	= 1 – 5 Years	
			Medium	= 5 – 10 Years	
			Long Term	= 10+ Years	
	The Dual Use Agreement set up between CBC and Thomas Bennett Community School (TBCC) is proof that this approach works allowing access to the school for curriculum activities and the public for community usage. As an alternative, explore the potential for a community managed sports hall/fitness facility to be provided adjoining the school site which could be hired by the school during the day and managed by a community body for community use at other times.				
Recommendation 5 (R5) Consider the opportunity for increased community access to existing education sports facilities where community access is currently provided, and where it is not; where possible, seek enhanced provision through a CUA. **(PROVIDE AND ENHANCE)**	Crawley Borough Council and its partners work with relevant educational organisations to review, revise and or implement Community Use Agreements, which provide a better balance of pay and play and club use. Crawley Borough Council currently hold review meetings with Thomas Bennet Community School.	Crawley Borough Council and existing relevant Education Academy or Free School Sponsor, Sport England.	Short Term.		Crawley Borough Council Leisure and Planning Officers; Sport England, Education Academy or Free School Sponsor. Time costs for developing Community Use Agreements.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 6 (R6) Existing levels of community accessible and affordable fitness suite and studio space provision in the Borough should be retained as a minimum, and where appropriate, opportunities for investment in additional health and fitness provision and studio space where there is an identified need/business case justification should be considered by all providers. **(PROVIDE AND PROTECT)**	There are sufficient fitness facilities across the Borough currently and for the future. However, the number of fitness facilities should be monitored annually to ensure supply continues to meet demand. Ensure Crawley Borough Council fitness facilities are maintained at current levels as a minimum.	Crawley Borough Council	Short Term.		Crawley Borough Council Officers time.
	Consider provision of fitness space alongside new leisure facility provision only when a business case supports additional fitness facilities	Crawley Borough Council. Crawley Borough Council.	Long Term.		Crawley Borough Council Officers; Local Providers; External funding organisations. Separate feasibility and costing studies will be required at the appropriate time (indicative feasibility study cost £6k).

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 7 (R7) It is very important that the potential to utilise community centres/halls, and other informal places and spaces for sport and physical activity continues and is considered when providing new community centres and halls particularly for martial arts and table tennis. It is also important to maintain the Tilgate Recreation Centre huts for use by sports clubs and organisations otherwise without this facility there will be further pressure on formal sports hall/ activity hall space particularly for martial arts and table tennis clubs **(PROVIDE AND PROTECT)**	Ensure identified facility needs for sport and physical activity are reflected in any future facility requirements for community centres/halls which would help to facilitate increased pay and play for sport and physical activity in community centres/halls in the Borough. Ensure continued protection of the Tilgate Forest Recreation Centre Huts and their continued use for sport and physical activity. There is a need to consider and deal with the issues identified at Tilgate Recreation Centre. Planning to consult with CBC Facilities/Tilgate Park over needs for community centres/Recreational Huts.	Crawley Borough Council; the voluntary sector.	Short Term- Longer term.		Officer Time – Crawley Borough Council Planning, Leisure and Community Officers and Voluntary Sector Organisations.
Recommendation 8 (R8) Dialogue is established with England Gymnastics and Hawth Gymnastics Club to further explore the potential of facilitating club – led development of additional gymnastics facilities i.e. new satellite facility or additional provision at K2 Crawley Leisure Centre and standalone facilities for Nicky's Workshop Gymnastics Club. **(PROVIDE)**	Crawley Borough Council to work with England Gymnastics, Hawth Gymnastics club and Nicky's Workshop to explore potentially new additional dedicated facilities across the Borough either new satellite facilities such as unused industrial/business units or additional facilities at K2 Crawley Leisure Centre. There is a need to tie into facility review accessing future demand once future growth programme is known short to medium term.	Crawley Borough Council, England Gymnastics, Hawth Gymnastics club and Nicky's Workshop.	Short – Medium Term		Crawley Borough Council Planning and Leisure Officers. Meeting time and possible use of developer contributions.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 9 (R9) Dialogue is established with the two boxing clubs in the Borough to establish the nature and level of investment needed in boxing facilities in the Borough. **(PROVIDE AND ENHANCE)**	Crawley Borough Council to discuss the needs of the two boxing clubs in the Borough with England Boxing and offer guidance and assistance on how to access the investment needed in boxing facilities.	Crawley Borough Council, England Boxing, Crawley Boxing Clubs.	Short Term.		Crawley Borough Council Leisure Officer time.
Recommendation 10 (R10) Dialogue is established with the Lawn Tennis Association and neighbouring local authorities at Horsham and Reigate and Banstead regarding provision of additional Community Indoor Tennis facilities before any new indoor tennis facilities are created at Crawley Tennis Club to meet future population demand. **(PROVIDE AND ENHANCE)**	Crawley Borough Council to discuss future provision of Indoor Tennis facilities with neighbouring local authorities Horsham and Reigate and Banstead who have been identified as preferred areas for new community indoor tennis provision within the LTA Community Indoor Tennis Strategy for England. Need to monitor Crawley Tennis Club as a key stakeholder.	Crawley Borough Council, Horsham Borough Council, Reigate and Banstead Council, Lawn Tennis Association. Crawley Tennis Club.	Short –Term.		Crawley Borough Council Officer time.
Recommendation 11 (R11) There is a need to consider future need for enhancement of K2 Crawley Leisure Centre with Changing Places provision. **(ENHANCE)**	Crawley Borough Council should review provision of 'Changing Places' provision at K2 Crawley Leisure Centre.	Crawley Borough Council and everyone Active.	Short – Term.		Crawley Borough Council, Everyone Active.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 12 (R12) The current indoor bowls facilities at Gratton Indoor Bowls club and K2 Crawley Leisure Centre should be protected and maintained. Developer contributions from new housing, would assist in upgrading and refurbishing these existing facilities. The Sport England Facilities Calculator should be used to identify costs required for each new housing development. **(PROTECT AND ENHANCE)**	There is a need to monitor and keep under review the usage of K2 Crawley Leisure Centre indoor Bowls facility. Consider developer contributions to improve indoor bowls facilities at Gratton Indoor Bowls Club and only if required at K2 Crawley Leisure Centre. This would be to meet requirements from new population from new housing. Monitor the need for additional Indoor Bowls facilities in Crawley with EIBA. Particularly if a neighbouring Local Authority indoor bowls facility was to close.	Crawley Borough Council Planners and Developers, Gratton Indoor Bowls Club and Everyone Active.	Short – Long Term.		Identify developer funding contributions via Sport England's Sports Facility Calculator.
Recommendation 13 (R13) Where appropriate, Crawley Borough Council and its partners seek to develop an approach to secure developer contributions that contribute towards the development and delivery of formal physical activity and sports facilities, additional and safe walking, running and cycling routes, and where possible to open up other informal, multipurpose places and spaces where people can be active. **(PROVIDE AND PROTECT)**	Crawley Borough Council Leisure and CBC Economic/Planning Officers to identify potential levels of capital funding from residential development. The Council should develop a detailed approach to securing developer contributions to support the emerging local plan e.g. through a Planning Obligations SPD. Sport England's CIL & Planning Obligations Advice Note (or the future Developer Contributions guidance that will supersede it).	Crawley Borough Council Economic/Planning Officers leading and working with Leisure Officers and Sport England.	Short – Medium Term.		Crawley Borough Council Planning and Leisure Officer time; Developers.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
	https://sportengland-production-files.s3.eu-west-2.amazonaws.com/s3fs-public/community-infrastructure-levy-and-planning-obligations-advice-note-nov-2018.pdf?PmR9OYIbVat6HfqqmmvtKurJ6o1M3d4z Provides a step-by-step guide to assist the Council to use the findings of the strategy to secure financial contribution from developers. The use of Sport England's Sports Facility Calculator should specifically be referenced with assisting to identify demand for and financial contributions towards halls and pools.				
Recommendation 14 (R14) Crawley Borough Council and its partners prioritise investment in the development of high-quality community sports facilities/spaces, with local partners. Increasing available capacity and therefore opportunities to take part in regular physical activity, in the local community, which will contribute to reduced health inequalities, increased participation and better community cohesion. **(PROVIDE AND ENHANCE)**	Crawley Borough Council to work with its local partner providers and relevant identified community partners to ensure provision of, and access to, appropriate community sports facilities and opportunities to provide physical activity in the local community.	Crawley Borough Council Economic/Planning Officers leading and working with Leisure Officers; Public Health and Local Providers and Community Partners	Short – Long Term		Crawley Borough Council Economic/Planning and Leisure Officer time; Crawley Borough Council Community Partners; Public Health and Crawley Borough Council Partner providers.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 15 (R15) There should be on-going monitoring of this Strategy through its implementation, but as a minimum, progress should be reviewed and refreshed every five years. On-going monitoring should include partnership working with neighbouring local authorities to keep aware of facility changes and developments. **(PROTECT)**	Ensure a monitoring process is in place to refresh the strategy and action plan every 5 years. Ensure ongoing dialogue with neighbouring authorities to be aware of facility changes and developments that may impact on Crawley residents and facility plans for the future. Establish a steering group made up of key stakeholders to take forward the actions in the action plan. This could be the same as the steering group recommended for implementing the PPS but not including the outdoor playing pitch NGBs. Set up a monitoring system through the steering group to monitor the action plan and if feasible to be factored into the Corporate Plan.	Crawley Borough Council and all partners.	Ongoing.		Crawley Borough Council Leisure Officer time; partner time; external consultants.

N.B. It is recognised that any new schools (Recommendations 5, and 6) could be Academies and therefore outside the direct control of Hertfordshire County Council. This should not, however, prevent local partnerships for community access.

2. Stage A - Introduction and Scope

Introduction

2.1 This Indoor Sports Facilities Assessment (ISFA) provides an assessment of the need for built Sports Facilities in Crawley Borough. The ISFA will guide future provision of indoor sports facilities to serve existing and new communities in Crawley.

2.2 This ISFA Study is one of three related pieces of work developed for Crawley Borough Council (CBC) (providing an evidence base for the Crawley Local Plan 2020 – 2035). In respect of indoor and outdoor sports facilities (the latter are covered in the Playing Pitch Strategy (PPS) and Open Space Strategy).

2.3 The Borough of Crawley is in the north eastern part of the county of West Sussex. Horsham district abuts the town on the western side, Mid Sussex district is to the south and east whilst the county of Surrey lies to the north of the borough, beyond Gatwick Airport.

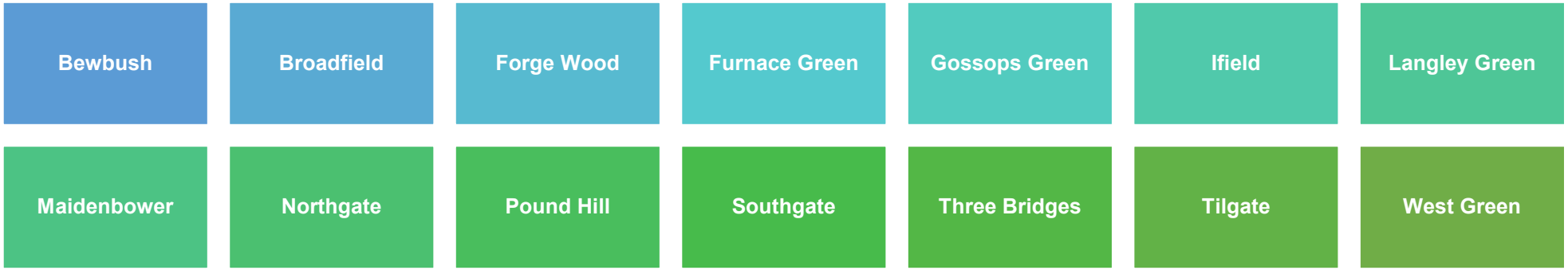
2.4 Crawley Borough covers 4,497 hectares. Its administrative boundaries are drawn tightly around the town itself, with very little land falling outside of the built-up area. This is particularly the case to the west of the urban area, although this location offers some of Crawley's greatest connections, visual and physical, with the open countryside beyond. The M23 motorway forms the borough boundary to the east. To the south, beyond the dual carriageway, lies an Area of Outstanding Natural Beauty (ANOB). Gatwick Airport is located within the borough to the north of the town – the land between the town and the airport is heavily constrained by noise and safeguarded for potentially, the future development of the airport.

2.5 Day to day travel patterns for Crawley residents show the strongest relationships with the neighbouring areas of Mid Sussex and Horsham, followed by Reigate and Banstead, as well as having notable inflows from Croydon.

2.6 The Crawley Travel to Work Area extends to include Horley, Redhill, Leatherhead and Dorking (essentially extending north to the M25) as well as the main settlements in both Horsham and Mid Sussex. These commuting patterns provide some indication of the role Crawley plays across this wider area in providing employment for significant numbers of people.

2.7 Crawley was originally comprised of three separate villages: Crawley, Ifield and Three Bridges. In 1947, Crawley was designated as a New Town, to be developed around nine neighbourhoods. Crawley has 14 neighbourhoods, all with their own different character.

2.8 The 14 neighbourhoods are:



2.9 Links have been formed, both at a local authority and a business level, across an identified functional sub-region known as the Gatwick Diamond. Crawley is one of 7 Local Authority areas forming the Gatwick Diamond (along with Epsom and Ewell, Horsham, Mid Sussex, Mole Valley, Reigate and Banstead and Tandridge), which crosses the Surrey and West Sussex County boundary. Whilst this is an area that does not have any official boundaries, the Diamond extends over a range of towns and villages, set in attractive countryside, stretching from the southern edge of London to the northern boundaries of Brighton and Hove, and forming the central element of the Coast to Capital Local Enterprise Partnership (LEP) area.

2.10 The LEP's Strategic Economic Plan identifies the borough of Crawley and north of Horsham as the "Heart of the Gatwick Diamond" and as one of its spatial priorities for growth.

2.11 Much of Crawley's development opportunities and pressures are determined by its role within the Diamond and the wider economic sub-region. With Gatwick Airport as the economic core, the borough offers the focus for large businesses, travel and retail provision. It is supported in this role by the neighbouring districts within the wider area; each of which provide complementary offers in terms of housing, employment and leisure.

2.12 Crawley Borough has recently joined the Greater Brighton Economic Board, and the West Sussex and Greater Brighton Strategic Planning Board. This recognises the increasing importance of strategic working across the wider LEP area in order to maximise benefits and secure mutually advantageous economic and social outcomes as well as address the significant challenges faced by the area.

2.13 This wider sub-regional role for Crawley offers both opportunities and challenges; the Local Plan ensures that Crawley's strategic responsibilities will be supported, whilst recognising the physical constraints that mean the town's anticipated housing and employment needs cannot solely be met within its own administrative boundaries, particularly given the current airport safeguarding parameters.

2.14 Crawley's development as a New Town, in addition to the influence of Gatwick Airport, has significant implications for the future of the town in terms of population growth; the need to accommodate development remains a key challenge for Crawley. By 2035, to meet the needs of its growing population, the town would need a further 11,281 new homes.

Purpose and Objectives in Developing a Sports Facilities study

2.15 The development of a Built Facility Strategy (ISFA) and needs assessment provides a robust evidence base to support and inform the local planning policy. This study has been undertaken in accordance with the requirements of the National Planning Policy Framework (NPPF), Planning Policy Guidance (PPG) and Sport England's Assessing Needs and Opportunities Guidance (ANOG) throughout; it provides an updated evidence base for the Local Plan 2020-2035 and underpins future priorities for provision.

2.16 Having current strategies and strong supporting evidence until 2035 (to coincide with the Council's proposed new Local Plan from 2020-2035), will secure the continued provision of the appropriate level of valuable community assets, to meet increasing population levels.

2.17 The strategies will enable the Council to plan in the longer term, by ensuring the future provision of sustainable sport and leisure facilities across the area.

2.18 The purpose of this Built Facilities Study (ISFA) is to:

Review	Review the current supply and demand for indoor sports and recreation facilities in Crawley.
Demand	Model the demand to assess the current and projected over/under supply of facilities using a recognised modelling technique that satisfies the requirements of Sport England e.g. Facilities Planning Model (FPM).
Provide	Provide conclusions and recommendations on policy and proposal development.

2.19 The ISFA Study covers the geographical area of Crawley but references areas outside Crawley boundaries as appropriate. It also reflects the diversity of sport and recreational needs across Crawley and provides a robust evidence base for the Local Plan to 2035.

2.20 The Strategy focusses on the identified sub areas and their surrounding areas, these are the 14 neighbourhoods of Crawley identified in paragraph 2.8 above.

2.21 Crawley Borough Council's Corporate Plan sets out CBC's key issues and challenges, its vision, aims, values and priorities as well as detailing how CBC is addressing these challenges to ensure the borough is a progressive and vibrant place to live, work and visit and to maintain a strong financial position from 2018 to 2022.

2.22 The Corporate Plan references a strong local economy, strong partnership working, excellent sporting and cultural opportunities and a focus on health and well-being related to the provision of built sport and leisure facilities within Crawley.

2.23 The CBC Corporate Plan sets out the Vision for Crawley to be: **"A progressive and vibrant place to live, work and visit."**

2.24 Being a great place means ensuring four outcomes for Crawley Borough Council:

Local	Having a strong local economy;
Supporting	Supporting the communities;
Providing	Providing a sustainable environment; and
Service	Providing an excellent public service.

2.25 The Corporate Plan 2018-2022 identifies the council's priorities:

Corporate Priorities for the next four years are:

- **Delivering value for money and modernising the way we work**
- **Delivering affordable homes for Crawley and reducing homelessness**
- **Improving job opportunities and developing the local Economy**
- **Creating stronger communities**
- **Providing high quality leisure and culture facilities and supporting health and wellbeing services**
- **Protecting the environment**

2.26 The Corporate Plan priorities are implemented through a wide range of Council activities across the Council's service areas and the priority of 'Providing high quality leisure and cultural facilities and supporting health and well-being services' is one of the main priorities to which this Strategy contributes. The ISFA will reflect this priority. In addition, the ISFA will support the Sussex Joint Health and Wellbeing Strategy 2019 – 2022. The Strategy adopts a life course approach, identifying priorities across three themes - Starting Well, Living and Working Well and Ageing well.

2.27 It will also contribute to the Active Sussex Strategy 2018- 2023 – "By 2023 our aim is to see 5% fewer inactive people in Sussex, and 10% fewer inactive people in the county by 2028, so that all our local authorities have activity levels better than the national average."

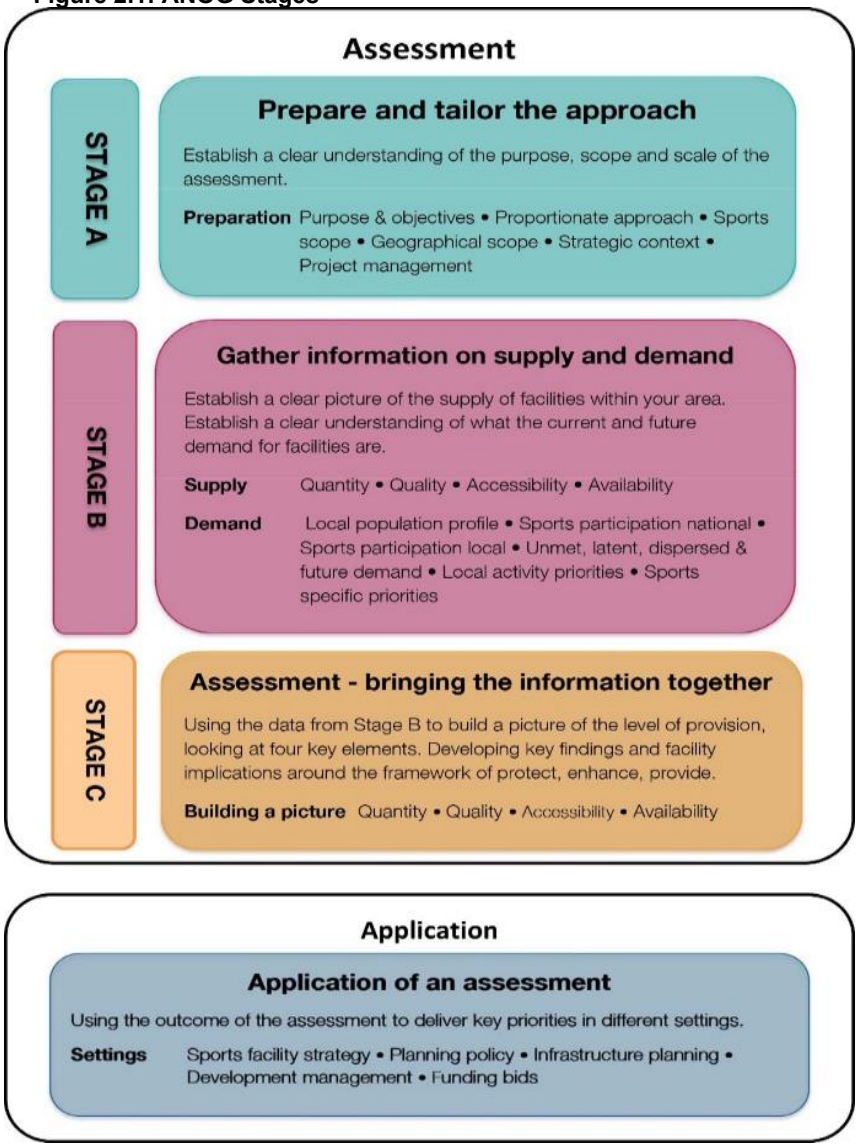
Study Structure

2.28 The ISFA Study has been developed using the Sport England Assessing Needs and Opportunities guidance (ANOG), published in 2014.

2.29 The Evidence Base (essentially Stages A-C) – is based on the ANOG approach, as set out in Figure 1.2.

2.30 The **subsequent** Strategy (Sections 5 and 6) sets out the proposed response to the issues identified in the Evidence Base (Sections 1-4).

Figure 2.1: ANOG Stages



Sports and Geographical Scope

2.31 The scope of the work includes:

- **Building on existing material to comprehensively audit all pre-defined sports facilities/facility networks across Crawley Borough;**
- **Assessing the impact of forecast population growth on the future planning for sports facility provision within Crawley Borough;**
- **Assessing the impact that sports facility provision in neighbouring Local Authorities has on future provision and planning for sports facility provision within Crawley Borough; and**
- **Assess the requirements to demonstrate the impact of investing in existing and new facility stock across Crawley Borough in terms of economic, social and health outcomes.**

2.32 The scope of this ISFA Study includes analysis of the following facility types across Crawley, in line with the geographical area covered by the Local Plan. Facilities owned by the public (including education), private and third sectors are included.

2.33 The project scope includes the following type of facilities:



Swimming pools – indoor and outdoor;



Sports Halls and appropriate school and local community facilities; and



Health and Fitness Facilities.

2.34 The key sports to be covered by the facilities include but not limited to:

Badminton;	**Volleyball;**	**Health and Fitness (Fitness Suites and Dance Studios);**	**Bowls;**	**Basketball;**	**Indoor Netball;**
Swimming;	**Indoor Tennis;**	**Table Tennis;**	**Gymnastics;**	**Martial arts and boxing; and**	**Trampoline.**

2.35 The Strategy will assess and identify the provision of all strategic scale indoor recreation facilities i.e. 3 court sports halls, 20m pools or larger and will focus on key providers such as:

- **Local Authority;**
- **Education (School and Higher Education Based); and**
- **Voluntary and Private Sectors.**

2.36 Outdoor sports facilities and pitches are covered in the 2020 Playing Pitch Strategy (PPS). This Built Facilities Study comprises:

- **A Strategy and Action Plan, which sets out the full range of findings supported by the evidence, which is fully NPPF compliant;**
- **Technical evidence which sets out the results of the assessment for all built sports facilities;**
- **Location plans of all sites using a GIS mapping system;**
- **Identification of proposals for generic Borough wide issues, sport specific issues and area specific issues;**
- **A list of priority projects for improvements needed to built sport and leisure facilities over the Local Plan period, with information on indicative costs, phasing and proposed delivery mechanisms, where possible; and**
- **Recommendations for policy, local standards, and guidelines.**

2.37 In addition to purpose-built facilities, consideration is given to the role of the following in meeting local need:

- **Community assets (community halls); and**
- **Education facilities.**

Proportionate Approach

2.38 The brief developed by Crawley Borough Council identifies the key objectives of the strategy as being to:

Provide	Provide a viable and deliverable model of sports facility stock (type/mix) that meets existing and anticipated future demand;
Understanding	Provide a clear understanding of the overall surpluses and deficiencies across the Borough and any specific geographical and/or individual facility needs;
Establish	Establish the principles to help inform where future resources should be focused and help inform the policy direction of the emerging Local Plan; and
Produce	Produce a strategy which is compliant with Sport England guidance.

2.39 In addition, the Strategy will:

1. **Identify objectives and actions for addressing and delivering the issues and needs identified in the above preceding study;**
2. **Provide recommendations to help ensure that existing and future sports needs are met across the Borough. It should identify opportunities for improving existing facilities in terms of their quality, quantity, physical and social accessibility, and current maintenance and management and recommend how shortfalls and future needs should be addressed and where new facilities should be located;**
3. **Provide recommendations for a suitable mechanism for securing developer contributions towards the delivery of sports and recreation across Crawley (can be based on locally derived quantity, quality and accessibility standards or other appropriate mechanism). The recommendations should be suitably robust and based on appropriate available evidence; and**
4. **Give guidance on the cost of recommended actions/proposals and an implementation plan for securing investment and delivering projects, including but not limited to the developer contribution system.**

3. Strategic Policy and Context

Introduction

National Level

3.1 There are a number of key National and Local strategies and policies which inform and influence the development of these strategies. The majority of the National documents are summarised in Appendix 1, Sport and Physical Activity National Context, but the main ones are highlighted below. These National policies inform the approach to current and future provision of sports facilities, linked to health improvement, increased participation, and the appropriate levels of provision of facilities to meet Local needs. From a planning perspective, the National agenda makes the link between National planning policy, a Local Plan and population growth at Local level, and the need to plan for increased demands for infrastructure and provision, linked to Sport England's priorities of Protect, Enhance and Provide.

National Planning Policy Framework (NPPF) 2019

3.2 The National Planning Policy Framework (NPPF) sets out the Government's planning policies for England. A revised version was published in February 2019. The NPPF provides the framework that must be considered in the preparation of local plans and is a material consideration in determining planning decisions. The NPPF highlights the purpose of the planning system in terms of contributing to the achievement of "sustainable development", and defines the three dimensions of this – economic, social and environmental – which are interdependent and need to be pursued in mutually supportive ways.

3.3 The Revised NPPF retains the broad policy approach of the previous version, albeit with a stronger emphasis upon housing delivery. The policy wording for sport and recreation is largely unchanged.

3.4 Paragraph 96 of the NPPF states that planning policies should be based on robust and up-to-date assessments of the need for open space, sport and recreation facilities and opportunities for new provision.

3.5 Paragraph 97 of the NPPF specifies that:

Existing open space, sports and recreational buildings and land, including playing fields, should not be built on unless:

1. **An assessment has been undertaken which has clearly shown the open space, buildings or land to be surplus to requirements; or**

2. **The loss resulting from the proposed development would be replaced by equivalent or better provision in terms of quantity and quality in a suitable location; or**

3. **The development is for alternative sports and recreational provision, the benefits of which clearly outweigh the loss of the current or former use.**

3.6 The revised NPPF has increased emphasis in relation to health and wellbeing. For example, the increased importance of planning policies and decisions to aim to achieve healthy, inclusive and safe places (para. 91 – in particular 91c) and NPPF para. 92a – planning positively for provision and use of community facilities (including sports venues) and 92b – take into account local strategies to improve health, social and cultural wellbeing for all sections of the community.

3.7 Sport England is a statutory consultee on all planning applications affecting playing fields used in the last 5 years, and a consultee on other applications: it looks to improve the quality, access and management of sports facilities as well as investing in new facilities to meet unsatisfied demand. Sport England requires local authorities to have an up-to date assessment of sports facility needs and an associated strategy including a recommendation that the evidence base is regularly reviewed to keep it up to date and renewed at least every five years.

3.8 The key drivers for the production of the strategy as advocated by Sport England are to protect, enhance and provide sports facilities, as follows:

Protect	To provide evidence to inform policy and specifically to support Site Allocations and Development Management Policies which will protect sports facilities and their use by the community, irrespective of ownership;
Enhance	To ensure that sports facilities are effectively managed and maintained and that best uses are made of existing resources - whether facilities, expertise and/or personnel to improve and enhance existing provision – particularly in the light of pressure on Local authority budgets; and
Provide	To provide evidence to help secure external funding for new facilities and enhancements (if on the Regulation 123 List) and Section 106 agreements. Sport England and the Local authority can then use the strategies developed and the guidance provided in making key planning decisions regarding facility developments in the area.

Sport England Definitions

1. **Protect:**
   - Existing provision should be protected unless an assessment has demonstrated there is an excess of the provision and the specific buildings or land are surplus to requirements, or equivalent or better provision will be provided as replacement;

2. **Enhance:**
   - The use of existing **provision** should be optimised, for example through quality, access and management improvements supported by appropriate ancillary facilities; and

3. **Provide:**
   - Appropriate new **provision** that meets needs and encourages people to play sport and be active should be provided by adapting existing places and through new development.

A New Strategy for Sport – Department for Culture, Media and Sport

3.9 The Department for Culture, Media and Sport, following a consultation paper in 2015, launched the new strategy 'Sporting Future: A new Strategy for an Active Nation' in 2016. The development of the new strategy reflects a need to re-invigorate the nation's appetite for participation in sport following what appears to be a significant reduction in participation (highest profile being swimming), following the immediate upsurge after the 2012 London Olympics.

3.10 The sport strategy is targeting five outcomes against which each sports organisation, public or private sector, will be measured:



Physical wellbeing;



Social and community development;



Economic development;



Mental wellbeing; and



Individual development.

3.11 Government funding will go toward organisations which can best demonstrate that they will deliver some or all of the five outcomes.

3.12 The delivery of the outcomes will be through three broad outputs:



More people from every background regularly and meaningfully taking part in sport and physical activity, volunteering and experiencing live sport;



A more productive, sustainable and responsible sports sector; and



Maximising international and domestic sporting success and the impact of major sporting events.

Sport England Strategy 2016- 2021 'Towards an Active Nation'

3.13 The Vision for this Strategy is:

> **'We want everyone in England regardless of age, background or level of ability to feel able to engage in sport and physical activity. Some will be young, fit and talented, but most will not. We need a sport sector that welcomes everyone – meets their needs, treats them as individuals and values them as customers'.**

3.14 The Sport England Strategy 'Towards an Active Nation' puts the policies set out in 'A new Strategy for an Active Nation' into practice. This will mean significant change for Sport England and for their partners.

3.15 The strategy sets out how Sport England will deliver this task. The key changes Sport England will make are:



3.16 There are a number of other Sport and Physical Activity National policy context documents and these are summarised in Appendix 1, Sport and Physical Activity National Policy Context.

Local Level

3.17 A number of current strategic polices, strategies and factors will influence the current and future supply and demand for sport and recreation facilities in Crawley. As well as providing the context for future facility provision, e.g. health improvement, improving accessibility and increasing participation, these strategies provide opportunities to link priority areas and needs, and ensure that outcomes are aligned with identified Local objectives. The relevant strategies and policies include:

1. **Crawley Borough Council Corporate Plan 2018-2024;**
2. **Crawley Borough Council Local Plan 2015-2030;**
3. **Draft Crawley Local Plan Review 2020 – 2035 (Regulation 19 consultation January – March 2020);**

4. **Crawley Growth Programme 2017 - 2035;**
5. **Gatwick Diamond Business Plan 2018 - 2021;**
6. **Coast to Capital LEP Plan (Gatwick 360^0)**
7. **Start Well, Live Well, Age Well West Sussex Health and Well-being Strategy 2019-2024;**
8. **Active Sussex Strategy 2018 – 2023;**

3.18 The above strategies/policies are summarised in Appendix 2. Demographic and participation data are summarised below.

Future Development in the Borough

3.19 A key factor influencing the future provision of sports facilities in the Borough (what and where) is the scale and location of future housing development, which impacts on population density and also levels and nature of community demand.

Crawley Draft Local Plan – Crawley 2035

3.20 The draft Crawley Local Plan Review seeks to revise the current adopted Crawley 2030 Local Plan in order to update it in accordance with national policies and local changes. This will ensure Crawley maintains an up-to-date Local Plan to support and direct the growth of the borough.

3.21 Once adopted, the document will replace the existing Local Plan (2015 – 2030) to provide the basis for future planning decisions in the borough.

3.22 The draft Vision for Crawley 2035 is:

> Crawley will be a modern, vibrant, healthy and sustainable town that stands proud of its achievements and uses its strengths to reach its potential. Its strong and diverse communities, neighbourhood structure, sustainable economic growth and excellent connections within and beyond the region will make it a place that people enjoy and want to live, work and visit.
>
> **Providing High Quality Leisure and Cultural Facilities and Supporting Health and Wellbeing Services: Wellbeing**
>
> By 2035, Crawley will be a place that people want to visit, to have fun and spend their leisure time. As a town within a countryside setting that is very much valued by local people, it will be safe and well cared for.

The rich heritage which has shaped what the town is today will be respected, protected and enhanced. Local communities will be directly involved in planning how the town grows and develops in order to achieve the best outcome for all concerned; particularly where difficult choices have to be made.

Neighbourhoods will continue to offer local facilities and amenities that can be easily accessed along with informal green spaces for all to enjoy. The spirit and pride of individual communities will continue to be harnessed to make neighbourhoods the focus of local celebration.

People will be encouraged to stay physically, and mentally fit and active, high standards of health care will be delivered locally, and people will be able to age with confidence as they grow older. Crawley's parklands and open spaces, its sporting and leisure facilities, along with its cultural offer, will be enhanced for the benefit of local people and visitors.

Creating Stronger Communities: Diversity and Community

Neighbourhoods will continue to feature in the development of the town, recognising the important role they play in helping shape and develop communities. Growth will be sustainable and supported by an infrastructure plan that complements development enabling people to live a long and happy life. All people who live here will be proud, confident and self-reliant, working together and with others for the good of the town.

Crawley will continue to improve the quality of life for its residents throughout every stage in their life. Excellent early years' provision will support children's development, which will be further assisted by the provision of good primary, secondary, further and higher education. Education, for both young and old, should unlock potential, giving people a real choice about what they do in their working life.

Improving Job Opportunities and Developing the Local Economy: Economic Growth & Social Mobility

As a progressive town, Crawley will strive to be the premier town between London and the South Coast providing jobs, learning and development opportunities and a leisure and cultural offer that is attractive to residents and visitors.

Crawley will continue to be an economic leader meeting the needs of significant employers who are important to the overall prosperity of the region. A business environment that supports and encourages new and established businesses to grow and flourish will be developed, and supporting necessary infrastructure, including telecommunications, will be enhanced.

Additional jobs will have been created for people living in and around the Crawley area across a diverse range of sectors, including creative industries. Access to jobs will be supported by learning and development opportunities giving people a real choice about the work they can and want to do.

Redeveloping and revitalising the Town Centre and further regeneration of the Manor Royal Business District will make Crawley the place to do business in the South East. Manor Royal will be seen as a premier business park, attracting sustained business investment that will deliver high value employment and higher levels of productivity and economic growth. Sustainable growth of Gatwick Airport will help to support the economic growth of the town, whilst opportunities for new employment land will be explored.

The revitalised Town Centre will be the heart of the town, providing a central point for local people and others from across the region to enjoy social activities, shopping, culture and entertainment both during the day and at night. It will have a welcoming and attractive family friendly environment. The Town Centre will become a business growth hub and a recognised neighbourhood with local facilities supporting its residents.

Delivering Housing to meet Local Needs and Affordable Homes for Crawley and Reducing Homelessness: Housing

By 2035, 5,355 new homes will have been built to support the needs of the growing population. A mix of new homes will be designed for residents in all stages of life. These will be built in locations which respect the town's unique development and design principles and preserve the most valued of the town's environmental features.

Protecting the Environment: Sustainability

By 2035, significant progress will have been made towards Crawley becoming a carbon neutral town. Active travel and public transport will be significantly improved and supported by a road network that prioritises sustainable transport modes. Electric Vehicles will be promoted along with, and through, e-car clubs. A sustainable road network will be complemented by a good public transport system, giving people choice about how they travel. As a modern town, the technological and communication infrastructure will be in place to ensure residents and businesses have the support needed to develop and grow.

Conserving natural resources to support future growth will be vital to the longevity of the town. Air, noise and water pollution will be reduced. The borough will prepare for the increasing effects of climate change, through adaptation measures including lower water usage standards and delivering a net gain in biodiversity. Losses to protected and priority species and habitats will have been avoided and the delivery of vital ecosystem services, including pollination, flood alleviation and carbon capture, will have been enhanced in order to facilitate a sustainable and resilient future.

Growth and Development in Crawley

3.23 Crawley has a household growth requirement to meet of 752 dwellings per annum equalling a total of 11,281 dwellings between 2020 – 2035 (the current draft plan period). The draft plan currently provides for meeting 5,355 dwellings over the plan period within Crawley's own administrative boundaries. However, through duty to co-operate some of Crawley's unmet needs may be met in strategic development on its boundaries (in the form of urban extensions to Crawley).

Community Infrastructure Levy Charge

3.24 CIL was introduced by the Planning Act 2008 as a tool which local authorities can choose to charge on new development within its area, when it is viable to do so. The money raised by the levy will help to provide funds to assist in the delivery of a wide range of infrastructure to support development in Crawley. The purpose of CIL is to gain financial contributions from certain viable types of development to help fund new or improved infrastructure to support the level of growth identified in the Crawley Borough Local Plan 2015-30. Although CIL will make a contribution to bridging the infrastructure funding gap, other funding sources will still be necessary.

3.25 The CIL charge is based on a calculation related to £'s per m^2 of net additional floorspace and is payable on 'buildings that people normally go into'. The charge will apply to development of 100 m^2 or more, or the creation of a single dwelling, even if under 100 m^2. There are a number of exemptions to this; including affordable housing, self-build housing and Starter Homes.

3.26 The CIL charging area will be all areas of Crawley borough outside of the defined Airport Zone which will be exempt from CIL as set out in Table 3.1:

Table 3.1: Crawley Regulation 123 List July 2016

Infrastructure Provision	CIL	S106/S278 Agreements
Transport and Sustainable Access		
1. Strategic Road Network 2. Local Road Network 3. Public Transport 4. Pedestrian and Cycle Facilities 5. Smarter Choices/behavioural change measures 6. Transport Related Public Realm Improvements	To mitigate the cumulative impacts of development taking place across the borough. Schemes to be identified in liaison with WSCC.	Transport and sustainable access measures including transport related public realm improvements necessary to make the development acceptable in planning terms, and any improvements which are required directly as a result of a development.
Education		
1. Pre-school 2. Primary 3. Secondary 4. Sixth form 5. Special Education Needs 6. Tertiary and Adult Education	To mitigate the cumulative impacts of development taking place across the borough. Schemes to be identified in liaison with WSCC in line with their annual Planning for School Places document, this includes: - Expansion of existing Primary School Places at Desmond Anderson Primary, Maidenbower Infant and Junior, Northgate Primary, Our Lady Queen of Heaven Primary, Waterfield Primary and Three Bridges Primary. Expansion of existing Secondary School Places in Crawley from 44FE to 54FE.	Provision which is required as a result of a neighbourhood scale development.

Infrastructure Provision	CIL	S106/S278 Agreements
Open Space, Sport and Recreation		
1. Play Areas Amenity Green Space 2. Outdoor Sport Parks and Recreation Grounds 3. Natural Green Space 4. Allotments	To mitigate the cumulative impacts of development taking place across the borough. Schemes to be identified in liaison with the council's Community Services team, this includes those in the council's Open Space Sport and Recreation Study and/or Playing Pitch Strategy: • Improvements to drainage on playing fields and sports pitches at Bewbush the Green, Bewbush West, Rathlin Rd, Ashburnhan Rd and Rusper Rd. • Improvements to ancillary facilities at Loppets Rd and Rusper Rd Playing Fields • Provision of a 3G senior Pitch	In line with the council's Green Infrastructure Supplementary Planning Document and Open Space, Sport and Recreation Study, provision will be sought which is directly required as part of a development, to make it acceptable in planning terms. In line with Policy ENV4 and ENV5, a S106 Agreement will be sought to secure replacement/enhanced provision of any non-surplus open space lost as a result of development. This includes the following development sites in Policy H2 of the Local Plan and any subsequent proposals on open space: - 1. Henty Close 2. Breezehurst Drive Playing Fields 3. Tinsley Lane Playing Fields
Green Infrastructure		
1. Biodiversity and habitat protection 2. Public Rights of Way 3. Trees 4. Rivers and Waterways	To mitigate the cumulative impacts of development taking place across the borough. Schemes to be identified in liaison with the Environment Agency and River Mole Catchment Partnership.	Provision, mitigation and management which is required as part of a development and any on or off-site provision necessary to make the development acceptable in planning terms. This includes the development site Land east of Street Hill in Policy H2 and any sites requiring off site provision, and/or replacement of trees under Policy CH6 of the Local Plan 2030.

Infrastructure Provision	CIL	S106/S278 Agreements
Health Care		
1. Primary Care 2. Secondary Care 3. Acute care 4. Healthy Living and well being 5. Mental Health services	To mitigate the cumulative impacts of development taking place across the borough. Schemes to be identified in liaison with the CCCG.	Provision which is required as a result of a neighbourhood scale development.
Community and Library		
1. Community Buildings Libraries	To mitigate the cumulative impacts of development taking place across the borough. Schemes to be identified by WSCC and the Council's Community Services team.	Provision which is required as a result of a neighbourhood scale development.
Emergency Services		
1. Policing 2. Fire and rescue 3. Ambulance	To mitigate the cumulative impacts of development taking place across the borough. Schemes to be identified in liaison with WSCC, Sussex Police and SECAMB.	The provision of CCTV and/or Fire Hydrants to make the development acceptable in planning terms.
Flood Risk Management and Flood Defence		
	To mitigate the cumulative impacts of development taking place across the borough. Strategic Flood Risk Management and Strategic Flood Risk Infrastructure. Schemes to be identified in liaison with the Environment Agency and West Sussex County Council as Lead Local Flood Authority.	Flood mitigation and environmental improvements which are required directly as a result of development and any provision necessary to make the development acceptable in planning terms.

Infrastructure Provision	CIL	S106/S278 Agreements
Public Realm Improvements- Town Centre and Manor Royal		
1. Signage 2. Street scene 3. Public Art		Site specific improvements to the public realm on development sites within the Town Centre and Manor Royal, including contributions to public art and the street scene required as part of a development in line with Policies CH3 and EC3 of the Local Plan 2015-30.
District Energy Networks		
	To mitigate the cumulative impacts of development taking place across the borough. 1. K2 Crawley Leisure Centre Heat Network. 2. Town Centre Heat Network. 3. Manor Royal Heat Network.	
Affordable Housing		
		Provision of Affordable Housing necessary to make the development acceptable in planning terms in line with Policy H4 of the Local Plan.

Population Profiles and Projections

3.27 The current and future population profile of Crawley and the locations of growth are important to understand in relation to planning for the future provision of sport and physical activity.

3.28 This Built Facility Strategy uses the Sport England Sports Facility Calculator to project the requirements for sports halls, swimming pools and indoor bowls facilities from new housing developments. The ISFA will provide 4 different scenarios for housing and population to 2035.

v) Scenario 1: Local Plan 2020 - 2035 totals 11,829 new dwellings multiplied by average household population size for Crawley 2.45 (Source 2011 Census) = 28,981 population.

vi) Scenario 2: Local Plan 2020 - 2035 provides for 5,355 new dwellings within Crawley administrative boundaries multiplied by average household population size 2.45 (source 2011 Census) = 13,120 population.

vii) Scenario 3: Local plan provides for 5,355 new dwellings within Crawley administrative boundaries, and the remaining 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. 5,355 multiplied by average household population 2.45 (source 2011 census) = 13,120 population and 6474 multiplied by average household population 2.45 = 15,861 population.

viii) Scenario 4: Local Plan provides for 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. Horsham Borough Council are considering 10,000 new homes at Rusper. Taking the 6,474 unmet housing needs to be met outside Crawley multiplied by average household population 2.45 = 15,861 population. The remainder of the 10,000 homes (10,000 – 6,474) at Rusper = 3,526 multiplied by average household population 2.45 = 8,639. This provides a breakdown of Crawley housing needs being met outside the borough or close to the borough boundary and the remainder of the housing development coming forward in Horsham at Rusper.

3.29 Scenario 3 is the same as Scenario 1 but shows the housing need within the administrative boundary and those outside the boundary. Scenario 4 breaks down the possible number of new housing that will be built in neighbouring Horsham Borough Council that includes Crawley's unmet housing needs and the remaining new housing proposed.

Population Profile – Deprivation 2019

3.30 The Indices of Multiple Deprivation (IMD) 2019 identify that of the West Sussex Districts and Boroughs, Crawley now ranks as the most deprived (overall) in West Sussex, followed by Arun, Adur and Worthing. Mid Sussex remains the least deprived area in West Sussex.

3.31 Table 3.2 identifies the overall deprivation ranking of lower tier authorities across West Sussex with their IMD rankings for 2010, 2015 and 2019.

Table 3.2: Overall Deprivation Ranking Lower Tier Authorities 2010,2015, and 2019

	Rank 2010	Rank 2015	Rank 2019
Adur	145	159	164
Arun	154	173	149
Chichester	222	242	213
Crawley	**170**	**171**	**136**

	Rank 2010	Rank 2015	Rank 2019
Horsham	304	299	290
Mid Sussex	315	321	311
Worthing	160	174	174

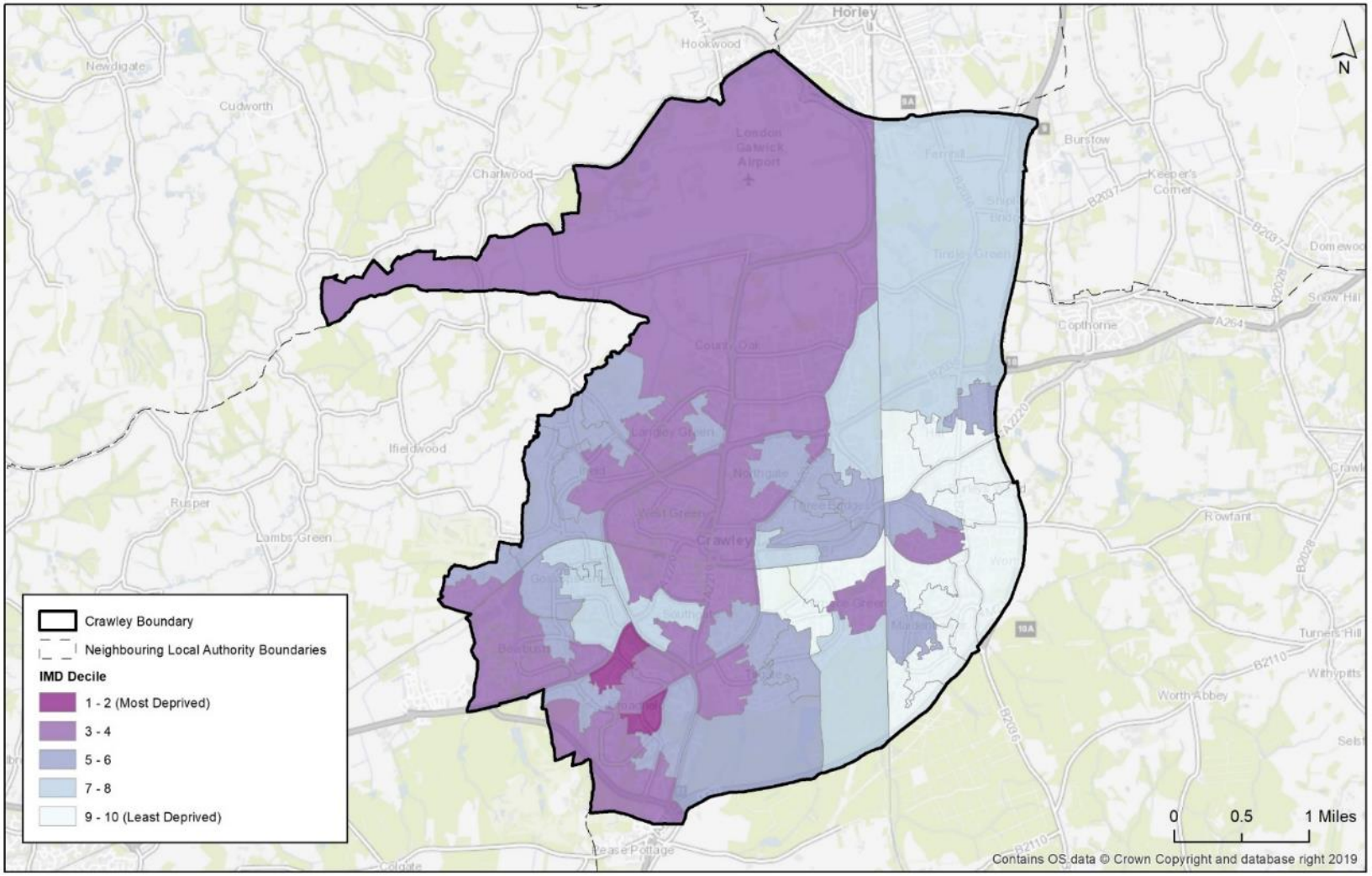
Ranking of 317 lower tier authorities (1 being most deprived, 317 least)

3.32 The ranking values for Clinical Commissioning Group areas were also published in 2019. Of the 191 CCG's Crawley CCG ranked 95th.

3.33 In relation to neighbourhood level deprivation, one ward in Crawley falls within the 10% most deprived areas in England, this is Broadfield South.

3.34 The map below shows the IMD 2019 decile by LSOA for Crawley. The darker colours are the areas of highest deprivation.

Map 3.1: Index of Multiple Deprivation by Lower Super Output Areas (LSOA's) 2019, Crawley



Index of multiple deprivation by LSOA in Crawley (2019)

-

Health Profile

3.35 The health profile in Crawley is varied compared with the England average. 14.9% (3,480) of children live-in low-income families. Life expectancy for men is higher than the England average.

3.36 Life expectancy is 5.6 years lower for men and 3.4 years lower for women in the most deprived areas of Crawley than in the least deprived areas.

3.37 In Year 6, 17.9% (237) of children are classified as obese, better than the average for England. The rate for alcohol-specific hospital admissions among those under 18 is 25. This represents 7 admissions per year. Levels of GCSE attainment (average attainment 8 score) are worse than the England average. Levels of breastfeeding and smoking in pregnancy are better than the England average.

3.38 The rate for alcohol-related harm hospital admissions is 529, better than the average for England. This represents 524 admissions per year. The rate for self-harm hospital admissions is 204. This represents 241 admissions per year. The rates of new sexually transmitted infections and new cases of tuberculosis are worse than the England average. The rate of violent crime (hospital admissions for violence) is better than the England average.

Ethnicity

3.39 White British account for 84.6% of the population and 15.5% of people are from other ethnic backgrounds. People of Indian and Pakistani origin account for 4.5% and 5% of the population respectively.

Car Ownership

3.40 22.4% of households in Crawley do not have access to a car compared to 25.8% across England.

Table 3.3: Cars per Household Crawley [2]

No cars	One car	Two cars	Three cars	Four + cars
9,590	19,145	10,895	2,360	740
22.4% of 42,730 households (England = 25.8%)	44.8% of 42,730 households (England = 42.2%)	25.5% of 42,730 households (England = 24.7%)	5.5% of 42,730 households (England = 5.5%)	1.7% of 42,730 households (England = 1.9%)

[2] Source: Census 2011

Physical Activity and Participation

The Intrinsic Value of Participation

3.41 The value of participation in sport and physical activity is significant, and its contribution to individual and community quality of life should not be underestimated. This is true for both younger and older people; participation in sport and physical activity delivers:

- **Opportunities for physical activity, and therefore more 'active living';**
- **Health benefits – cardiovascular, stronger bones, mobility;**
- **Health improvement;**
- **Mental health benefits; and**
- **Social benefits – socialisation, communication, inter-action, regular contact, stimulation.**

3.42 In addition, participation in sport and physical activity can facilitate the learning of new skills, development of individual and team ability / performance, and provide a 'disciplined' environment in which participants can 'grow' and develop.

3.43 The benefits of regular and active participation in sport and physical activity will be important to promote in relation to future sport, leisure and physical activity in Crawley.

3.44 There is an existing audience in the Borough, which already recognises the advantages of participation, and a latent community who are ready to take part. The sport, physical activity and leisure offer in the Borough can support the delivery of the desired outcomes across a number of Borough Strategic priorities and objectives.

Current Participation Rates – Physical Activity Participation

3.45 Sport England Active Lives Survey results November 2019 aged 16+ show Crawley has a lower rate of active residents participating in at least 150 minutes of physical activity per week than the England average and that this rate is lower than the Sussex average. There are more inactive residents in Crawley (28.6%) than in Sussex (20.4%), and Crawley inactivity levels are lower than the England average of 24.6%.

Table 3.4: Active Lives survey Results May 2018

	Active at least 150 minutes per week	Fairley Active 30 mins – 149 mins per week	Inactive Less than 30 mins per week
Crawley	**57.7%**	**13.7%**	**28.6%**
West Sussex	68.3%	11.3%	20.4%
England	63.3%	12.2%	24.6%

3.46 Active Lives Children and Young People's survey 2018 – 2019 identifies that 57% of children and young people were active across the week, 20% were fairly active and 33% were inactive. There is no significant change to the previous survey 2017 – 2018.

Market Segmentation

3.47 Sport England's market segmentation model comprises of 19 'sporting' segments (See Appendix 3). The relevance of Market Segmentation is that it is designed to assist understanding of attitudes, motivations and perceived barriers to sports participation and to assist agencies involved in the delivery of sport and recreation to develop tailored interventions, communicate more effectively with the target market and to better understand participation in the context of life stages and cycles. This in turn helps to inform the nature and extent of facilities that should be provided to meet local need and demand.

3.48 In Crawley, the existing dominant segments are Tim, Philip, Kev and Ralph and Elsie and Arnold. These are described in Table 3.6. Clearly, based on the existing dominant participating segments there is a lack of female participation. There is a need to encourage increased participation by women so there is an opportunity to change and develop programmes and activities to facilitate this.

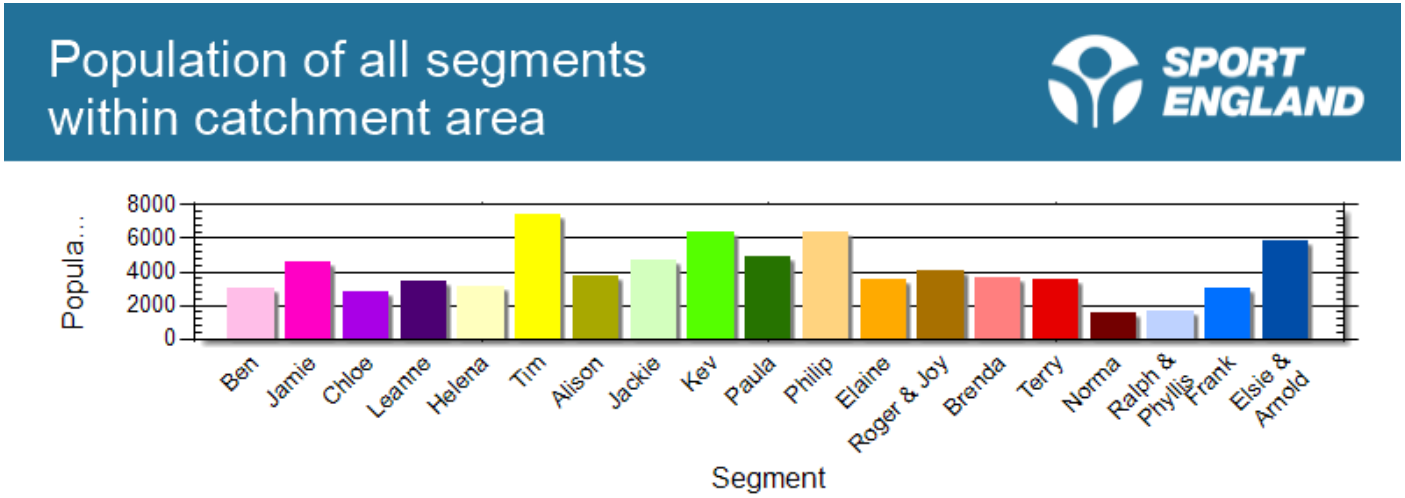
Table 3.5: Summary of Market Segmentation for Crawley– top 4 market segments (all Sport England market segments are summarised in Appendix 3)

Market Segment	Key Characteristics	% Crawley Population	Activities / Sports That Appeal to Segment
Tim **Settling Down Males**	Tim is an active type that takes part in sport on a regular basis. He is aged 26-35, may be married or single, is career professional and may or may not have children.	9.7%	Cycling, keep fit / gym, swimming. Football, Athletics, Running, Football

Market Segment	Key Characteristics	% Crawley Population	Activities / Sports That Appeal to Segment
	Tim participates in very active, technical sports, team sports, individual activities and is likely to have a gym membership.		
Philip Comfortable Mid-Life Males	Mid-life professional, sporty male with older children and more time to themselves. Philip's sporting activity levels are above the national average. The top sports that Philip participates in are cycling and 16% of this segment do this at least once a month, almost double the national average. Philip also enjoys keep fit/gym, swimming, football, golf and athletics (running). His participation in most of his top sports is above the national average, which is indicative of the priority he places on sport.	8.3%	Cycling, keep fit / Gym, Swimming, Football, Golf, Athletics, Running
Kev	Blokes who enjoy pub league games and watching live sport. 14% of this segment take part in keep fit/gym compared to 17% of all adults; 12% of this segment take part in football compared to 4% of all adults. In addition, 11% of people in this segment take part in cycling, and 10% go swimming. • Kev may also take part in athletics or running, golf, angling, badminton, archery or martial arts/combat sports.	8.3%	Keep fit/ gym, football, cycling, swimming. Athletics, running, badminton, martial arts.
Elsie and Arnold	Retired singles or widowers, predominantly female, living in sheltered accommodation. 10% of this group take part in 'keep fit/gym', 7% take part in swimming, and 3% take part in bowls.	7.6%	Keep fit / gym, swimming and bowls.

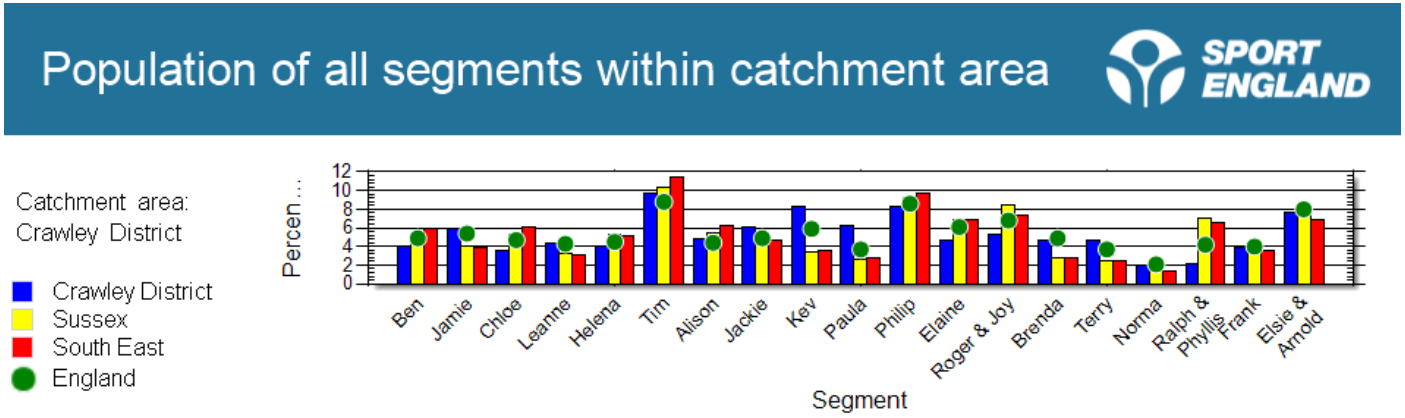
3.49 The overall market segmentation i.e. the range of different once a month participation category for the Borough is shown in Figure 3.1 (for clarification Jamie is male):

Figure 3.1: Overall Market Segmentation



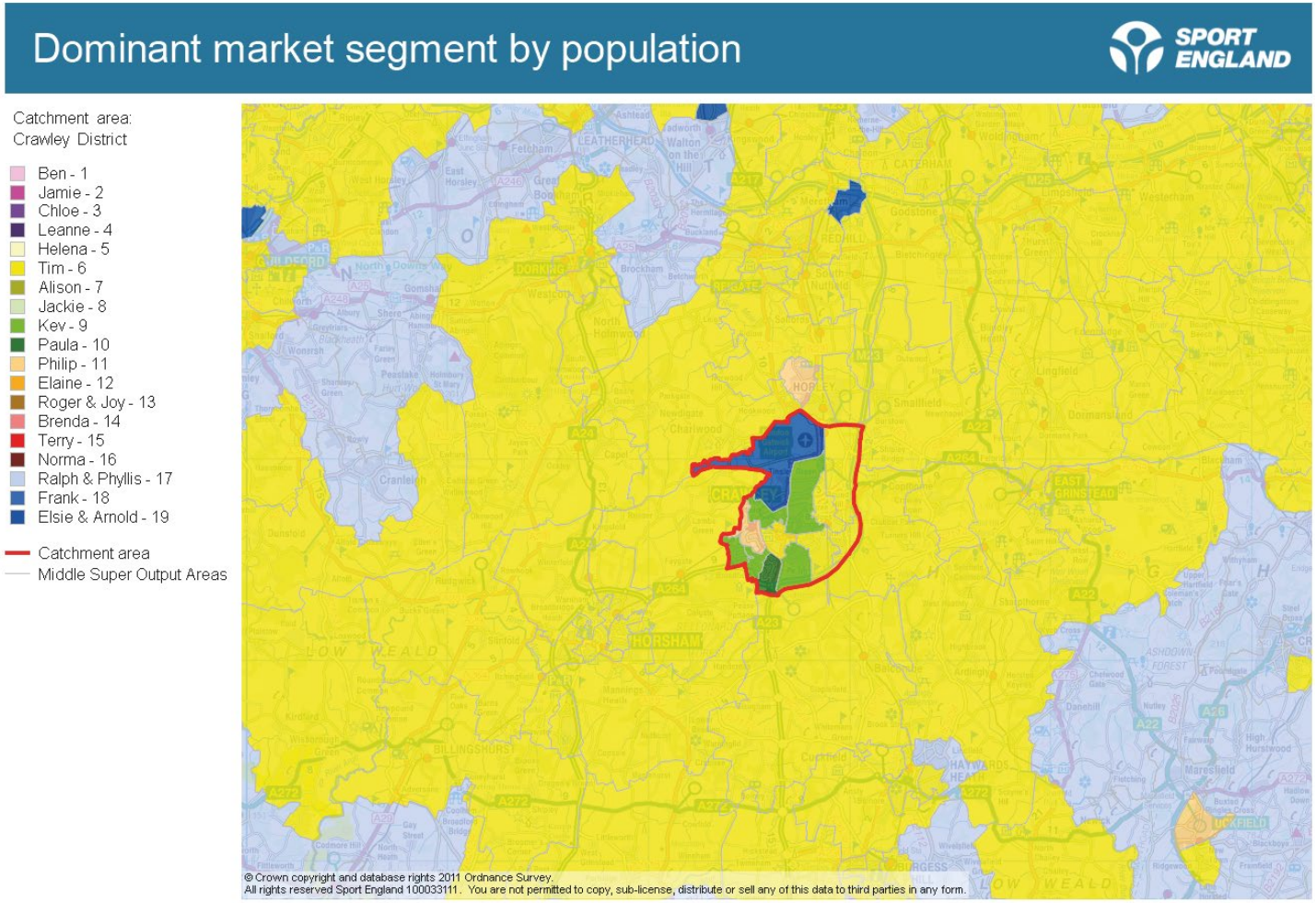
3.50 Figure 3.2 compares the identified dominant market segments as a percentage of the population in the Borough and with the county, regional and national percentages.

Figure 3.2: Population for all Segments within Catchment Area



3.51 In terms of geographic distribution Tim dominates in the majority of the Borough; Elsie and Arnold can be seen in the North East of the Borough, Kevin in the Central and south of the Borough and Philip in the East of the Borough. If only looking at women only, the dominant segments are Paula, Jackie and Brenda.

Figure 3.3: Dominant Market Segment by Population



3.52 The market segmentation illustrates, in sports participation terms, the diversity of the Borough, and therefore the need to ensure that future provision addresses local needs, based on population age, structure, health inequalities, and current participation levels, as well as interest, and existing facility infrastructure.

3.53 Given that the dominant segments will tend to participate in Keep Fit/Gym, Swimming, Football, Cricket, Athletics or Running, and Bowls, it will be important to retain good quality facilities and therefore opportunities, in the Borough. This is to ensure existing participation levels are retained as a minimum, and wherever possible, increased.

4. Stage B - Existing Facility Provision

Introduction

4.1 The current level and nature of indoor sports facility provision in Crawley, has been assessed across the borough. The minimum population base used for the assessment and analysis has been agreed with Crawley Borough Council Planning Officers and represents the number of new dwellings required within the Draft Crawley Local Plan Review period 2020 – 2035.

4.2 The Indoor Sports Facility Needs Assessment will provide 4 different scenarios for housing and population to 2035 as follows:

1. **Scenario 1:** Local Plan 2020 - 2035 totals 11,829 new dwellings multiplied by average household population size for Crawley 2.45 (Source 2011 Census) = 28,981 population.

2. **Scenario 2:** Local Plan 2020 - 2035 provides for 5,355 new dwellings within Crawley administrative boundaries multiplied by average household population size 2.45 (source 2011 Census) = 13,120 population.

3. **Scenario 3:** Local plan provides for 5,355 new dwellings within Crawley administrative boundaries, and the remaining 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. 5,355 multiplied by average household population 2.45 (source 2011 census) = 13,120 population and 6474 multiplied by average household population 2.45 = 15,861 population.

4. **Scenario 4:** Local Plan provides for 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. Horsham Borough Council are considering 10,000 new homes at Rusper. Taking the 6,474 unmet housing needs to be met outside Crawley multiplied by average household population 2.45 = 15,861 population. The remainder of the 10,000 homes (10,000 – 6,474) at Rusper = 3,526 multiplied by average household population 2.45 = 8,639. This provides a breakdown of Crawley housing needs being met outside the borough or close to the borough boundary and the remainder of the housing development coming forward in Horsham at Rusper.

4.3 All four of these scenarios are modelled as the basis for calculating future need for facility provision in the borough to 2035 to ensure the impacts of all four are fully understood.

Supply of Indoor Sport Facilities in Crawley

4.4 The following table summarises the existing indoor sports facilities across Crawley.

Table 4.1: Existing Indoor sports facilities – Crawley

Facilities	Crawley
Sports Hall (3+ Courts)	6
Swimming Pools (Main, Learner & Leisure)	6
Health and Fitness Suites	16
Studios	14
Squash Courts	5
Indoor Tennis	3
Indoor Bowls Rinks	8
Dedicated Gymnastic Facility	1
Dedicated Parkour Facility	1
Boxing Facility (Clubs)	2

4.5 It is important to highlight from the outset that this strategy is not just about formal sports facility provision, but also looks at opportunities for increased use of informal places and spaces. Community halls can be used for sport and physical activity even if they are not purpose designed nor marked for such use and can often provide an introductory experience of sport and physical activity, or a more accessible option for those who are older, have no access to private transport, or who have commitments which make it hard for them to travel to formal facilities.

4.6 Increased use of the outdoors, open spaces, parks, recreation grounds, and community halls also has significant potential to contribute to increasing levels of participation in physical activity at a very local level, and to addressing rising levels of obesity and other health inequalities.

4.7 Based on the Active Places database, the Sport England Facility Planning Model (FPM), the local sports profile data (Sport England), and the audit undertaken to inform this strategy, the maps used in the following facility assessments show the extent of existing built sport and leisure facility provision in Crawley.

4.8 Users of sport and recreation facilities do not recognise administrative boundaries and will use facilities that are convenient and/or provide a quality/value for money experience. Ownership and management are, in this context, a minor consideration for most users.

4.9 The availability of facilities in neighbouring boroughs can and does influence sports facility usage patterns, as does access to private transport and availability of public transport. Good public transport means that accessing facilities is easier than in other boroughs.

Catchment Areas

4.10 Catchment areas for different types of facilities provide a means of identifying areas currently not served by existing indoor sports facilities. It is however, recognised that catchment areas vary from person to person, day to day, hour to hour, and are also very different in rural and urban areas. This problem is overcome by accepting the concept of 'effective catchment', defined as the distance travelled by around 75-80% of users. The maps in Section 4 demonstrate catchment areas for facility provision in Crawley based on this approach, which uses a 20-minute drive time as a catchment area for sports facilities (the industry guidance from Sport England is a 20 min drive time (car), or a 10-minute walk time).

Demand for Indoor sports facilities

4.11 There are two main tools used to inform the assessment of supply and demand, as well as the facility audit (Appendix 7 taken directly from Active Places and used as the baseline data to be checked and challenged through the site visits), quality site visits (Appendix 2 (2a – 2z)), and the demand information gathered through the consultation. These tools are:

4.12 The Sport England Facility Planning Model (FPM) – this is only used for sports halls of 3 court size and above and swimming pools larger than 160 m^2.

The Facilities Planning Model (FPM) is a computer-based supply/demand model, which has been developed by Edinburgh University in conjunction with **sport**scotland and Sport England since the 1980's.

The model is a tool to help to assess the strategic provision of community sports facilities in an area. It is currently applicable for use in assessing the provision of sports halls, swimming pools, indoor bowls centres and artificial grass pitches.

Use of FPM

Sport England uses the FPM as one of its principal tools in helping to assess the strategic need for certain community sports facilities. The FPM has been developed as a means of:

1. **assessing requirements for different types of community sports facilities on a local, regional or national scale;**
2. **helping local authorities to determine an adequate level of sports facility provision to meet their local needs;**
3. **helping to identify strategic gaps in the provision of sports facilities; and**
4. **comparing alternative options for planned provision, taking account of changes in demand and supply. This includes testing the impact of opening, relocating and closing facilities, and the likely impact of population changes on the needs for sports facilities.**

Its current use is limited to those sports' facility types for which Sport England holds substantial demand data, i.e. swimming pools, sports halls, indoor bowls and artificial grass pitches.

The report sets out the findings under seven headings and includes data tables and maps. The headings are defined at the start and include total supply; total demand; supply and demand balance; satisfied/met demand; unmet demand; used capacity (how full the pools are); and local share of pools. Each heading is followed by a commentary on the findings.

The purpose of the report is to provide Crawley Borough Council with an updated evidence base for sports halls and swimming pools, which the Council can use to inform its strategic planning for the future provision of these facility types. The full FPM reports and appendices are set out in Appendix 6.

The Sports Facility Calculator (SFC)

The Sports Facility Calculator (SFC) provides a quantitative estimate of future need, but unlike the FPM the SFC model analysis does not identify specific locations for future provision. That needs to be informed by the nature and location of future housing development (where locations are known), local geography and accessibility, and, critically, the location of existing facilities. This is because future demand may have the potential to be addressed through facility extension, or refurbishment, as well as new locations. However, in the absence of any other future demand calculator, the SFC provides an indicator of the level of future provision needed. The SFC can be applied to the same facilities as those modelled in the FPM.

4.13 The demand (current and future) for facilities other than sports halls and swimming pools is assessed using National Governing Body (NGB) standards if they are available, plus a combination of local factors e.g. how many existing facilities there are; what is the identified demand from schools, clubs, the community etc.; what is available immediately outside the authority boundaries to which people may find it easier to travel.

Stage B (ANOG) - Assessment of Existing Sports Facility Provision

4.14 This section sets out the Stage B information required by the ANOG process. It provides a detailed picture of existing facilities in Crawley:



Quantity:
how many of each type there are?



Quality:
their age and condition



Accessibility:
who owns and operates the facilities, facility location and catchment areas?



Availability:
whether the facilities are available to all residents, and whether there is pay and play access

4.15 Given the inter-related nature of these four key areas, Section 4 covers each facility type in turn, and assesses it in terms of the above, then pulls together all the data collected to provide an overall summary of each facility type, current and future provision i.e. supply and demand analysis.

4.16 Section 5 applies the analysis of the provision to identified needs in Crawley, and Section 6 sets out the recommendations to be implemented through the Action Plan, to address these identified needs and gaps.

4.17 Given the range of facilities in Crawley, each type is summarised below and assessed separately, to provide a more detailed picture of the current supply and demand, and critically future need.

4.18 The formal indoor sport facility types assessed include:



Sports Halls

(including schools and community buildings), and covering indoor sports hall sports such as, badminton, boxing, martial arts, indoor cricket, basketball, netball, table tennis and volleyball



Health & Fitness Centres

(including dance/aerobic studios)



Squash Courts



Indoor Tennis Centres



Swimming Pools



Gymnastics Facilities



Indoor Bowls Halls

4.19 In addition to the above, reference is also made to the various community halls in the area, which provide informal space for a wide range of physical activity and recreational activities.

4.20 It is important to highlight that community use, and specifically pay and play access is the focus of the facility assessment. Community use applies to clubs, the public and community associations / groups; pay and play community access refers to the public.

4.21 The latter is really important because those who are inactive are highly unlikely to join a club to use a facility; therefore, it is only by ensuring there is sufficient pay and play community access to formal and informal facilities, that participation is likely to increase, and particularly amongst those who are currently inactive. Community use provided for clubs is also very important, given that club members are also part of the overall community, but these individuals are more likely to be active already.

Operational Management of Crawley Borough Council Leisure Facilities

4.22 Following a competitive procurement process, Crawley Borough Council agreed to award the contract for running K2 Crawley Leisure Centre, the management and operation of the gym, sports hall and café in the Bewbush Centre and the 3G pitch and pavilion in Broadfield.to Sport and Leisure Management (SLM) Ltd, which trades as Everyone Active. Freedom Leisure the previous Leisure Management contractor ended its contract on the 13th November 2018 and Everyone Active commenced its contract on the 14th November 2018. This contract runs for 10 years until 2028.

4.23 Everyone Active is committed to further develop each of the sites through investment and providing high quality services that meet and exceed customer expectations. The company will target 90 per cent customer satisfaction and introduce a quality management system to achieve an excellent rating in year two of the contract and outstanding by year four.

4.24 Everyone Active will work in partnership with Crawley Borough Council, sports clubs, stakeholders and partners to deliver innovative programmes that will contribute towards increased participation, providing opportunities from beginner to elite level.

4.25 Investment to further enhance the facilities has been identified by Everyone Active, which includes improvements to the café facilities, energy efficiency schemes such as an LED replacement lighting scheme, and health and fitness equipment replacement programmes to enhance the customer experience. Staff will also benefit with the introduction of the Living Wage Foundation pay rates in accordance with the Council's commitment as a Living Wage employer.

4.26 In preparation for the new contract Crawley Borough Council invested more than £1m into K2 Crawley Leisure Centre. This included the health and fitness extension, climbing wall improvements making it Olympic ready, additional car parking spaces, a brand new 3G playing surface and a combined heat and power unit which will contribute significantly to reducing the carbon footprint of the building.

4.27 More than 1.3 million people use K2 Crawley Leisure Centre every year, making it one of the most popular leisure centres in the south east. As well as providing a huge range of sport and fitness activities, K2 Crawley Leisure Centre also hosts national and international tournaments.

Quality Audits

4.28 The quality audits comprise an independent visual assessment of the quality and condition of the facilities; results are recorded on the ANOG assessment sheet, developed by Sport England, and scored, based on the Sport England system set out in Table 4.2. Details of the individual audits undertaken are included in Appendix 2 (2a – 2z).

4.29 The audit scores are based on a numerical value, detailed on each assessment sheet, as follows:

Table 4.2: Quality Audit Scoring System

Key	Rating
>80%	Excellent
60% - 80%	Good
40% - 59%	Average
20%-39%	Poor
<20%	Very Poor

4.30 A facility scoring highly in terms of visual quality and condition (good – excellent) is likely to require less investment than one which in a poorer visual condition (average – very poor). The combination of the scores, results in the facility rating, and identification of investment need (significant, moderate etc.).

4.31 It is important to highlight that in undertaking the quality assessments, each element of the facility e.g. sports hall, pool etc. is given a qualitative assessment, and the overall facility is also given an overall qualitative mark. Therefore, a sports hall can be of poor quality, but the overall facility score could be good.

Consultation

4.32 The ANOG methodology requires consultation with clubs, schools, neighbouring boroughs, National Governing Bodies (NGBs) and key stakeholders. Schools were consulted via an online survey. Clubs needs are also identified via consultation with NGBs. Neighbouring boroughs were contacted by telephone and information collected through this medium as well as SLL's own knowledge from recent work in relevant areas. NGBs were all contacted by email and asked a series of questions to identify the information required. The consultation responses are set out in detail in Appendix 3.

Schools

4.33 All schools including Special Educational Needs (SEN) and Independent schools in Crawley were contacted and asked to complete a survey about their existing sports facilities, their plans/aspirations for future provision, and the extent and nature of community use of the facilities. 15 schools responded to the survey; a summary of the total responses is included in Appendix 3. Schools with community assets that did not respond to the survey were contacted by telephone and or visited as part of the facility quality audits.

4.34 Schools were contacted to inform the analysis (extent of provision, access and use), and were offered a meeting as part of the qualitative site visit. All site visits therefore involved on-site consultation with a member of staff. It is important to note that the feedback provided by the schools accords with the findings of the supply and demand analysis and the Facility Planning Model (FPM); schools provide for community use by clubs and groups.

4.35 Schools stated that whilst the majority of any increased community usage of school facilities would be for sports activities, wider community use would also be welcomed. Some schools believe there is no demand for their facilities; this may be true of small, or non-purpose-built sports facilities, but in general, education facilities can provide a useful resource for the local community for both sport and community activities.

Neighbouring Local Authorities

4.36 In determining the nature, level and location of sports facility provision required for the future in Crawley, it is also important to be aware of how neighbouring local authorities are planning for the future. Given that communities use sports facilities in areas other than where they live, the development of new or improved provision can impact significantly on both participation levels and capacity cross-boundary. Consultation with neighbouring local authorities is summarised in Appendix 3.

4.37 Neighbouring local authorities provide sport and leisure facilities, and, given the geography of the local area in and around Crawley, it is important to recognise that facilities outside Crawley may be easily accessible to Crawley residents. This is particularly true for residents living close to the boundaries with the neighbouring boroughs of Horsham, Mid Sussex, Reigate and Banstead and Tandridge. The fact that there is exported demand to neighbouring local authorities for use of pools (18.8% of all satisfied demand), and sports halls (8.9% of all satisfied demand) would appear to underpin this position. However, the level of exported demand is quite low.

Assessment of Individual Facility Types

Sports Halls and Activity Halls

Quantity

4.38 Sports halls are defined as 3 court badminton halls and above and provide facilities for team sports such as netball, volleyball, basketball etc. Activity halls are smaller halls normally of 1 badminton court size but may not be marked out for badminton but can cater for some sports and physical activity.

4.39 The supply analysis identifies that Crawley has a total of 6 sports halls (refer to Map 4.1) and 12 activity halls (refer to Map 4.2). The sports halls and activity halls are provided across 12 sites. Appendix 7 details the sports hall supply and activity in Crawley taken from Active Places (Sport England) and additional research.

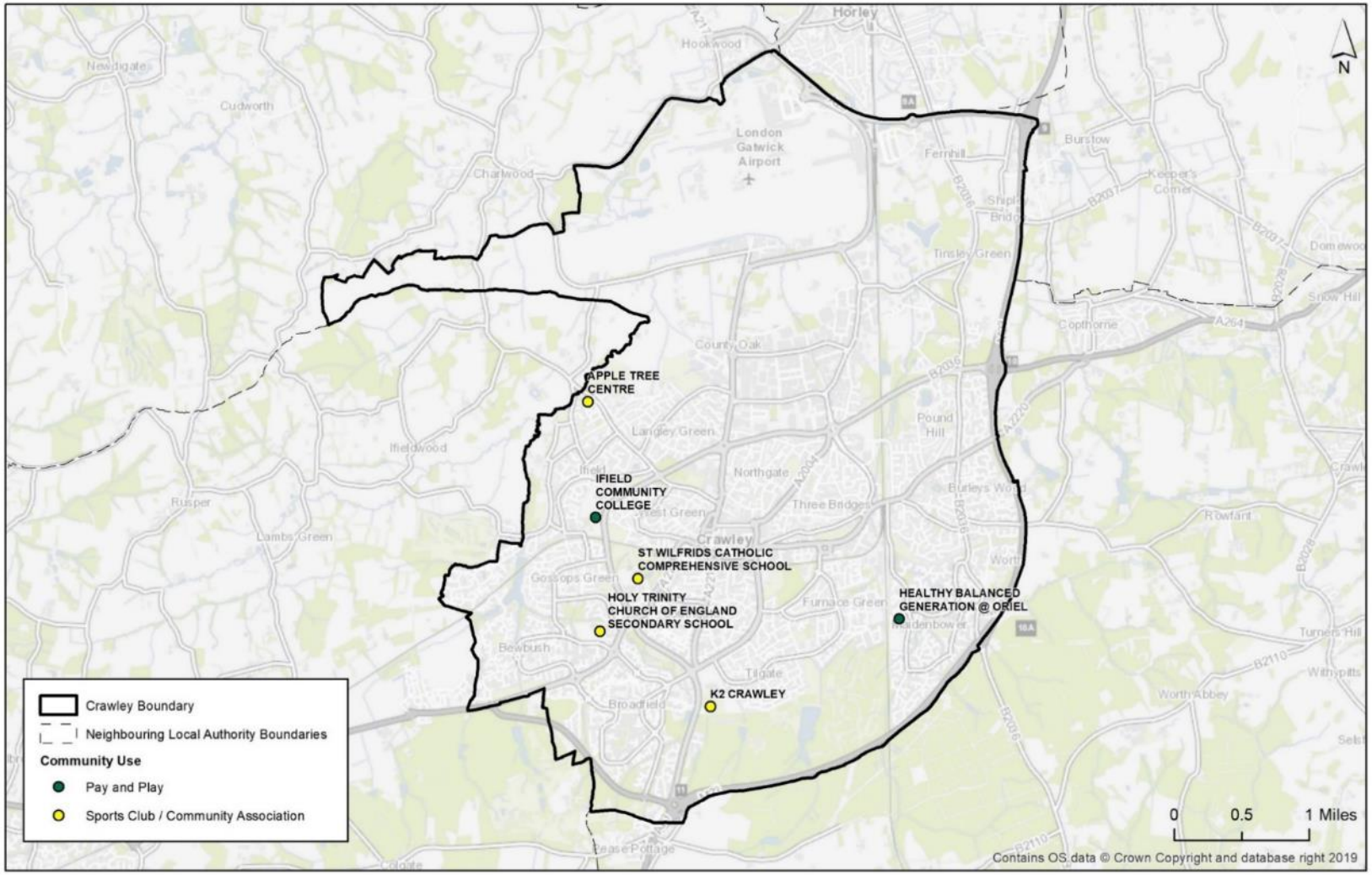
4.40 There are:

1. A total of 6 sports halls and 12 activity halls across 12 sites;
2. 6 main halls in total (all strategic size i.e. 3 courts+);
3. 3 community accessible pay and play sports hall (strategic size i.e. 3 courts+); and
4. 3 community accessible sports halls i.e. available for sports club use.

4.41 The sports halls are operated and managed either through Crawley's leisure operator Everyone Active, or by education (2 schools), PPP/PF Facilities Management Company (2 schools) and 1 community association.

4.42 Strategic size sports halls are shown in Appendix 7 and Table 4.3; those available for pay and play community usage are also shown in Table 4.3 with those available for pay and play community use highlighted in bold. Table 4.4 shows activity halls with those available for pay and play community use highlighted in bold.

Map 4.1: Sports Hall sites in Crawley



Sports Halls (Main) by community use availability in Crawley

Table 4.3: Supply of Sports Halls in Crawley

Site Name	Post Code	Facility Type	Facility Sub Type	umber Badminton Courts	Access Type	Ownership Type	Management Type	Pay and Play	Year Built	Year Refurbished
Appletree Centre	RH11 0AF	Sports Hall	Main	4	Sports Club / Community Association	Community Gurjar Hindu Union	Community Association		2010	No
Healthy Balanced Generation @ Oriel	**RH10 7XW**	**Sports Hall**	**Main**	**4**	**Pay and Play**	**Community School**	**Private Contractor (PPP/PFI)**	✓	**2004**	**n/a**
Holy Trinity Church of England Secondary School	RH11 8JE	Sports Hall	Main	4	Sports Club / Community Association	Voluntary Aided School	School/College/University (in house)		2006	n/a
Ifield Community College	**RH11 0DB**	**Sports Hall**	**Main**	**4**	**Pay and Play**	**Community School**	**Private Contractor (PPP/PFI)**	✓	**2005**	**n/a**
K2 Crawley Leisure Centre	**RH11 9BQ**	**Sports Hall**	**Main**	**12**	**Pay and Play**	**Local Authority**	**Contractor**	✓	**2005**	**N/A**
St Wilfrid's Catholic Comprehensive School	RH11 8PG	Sports Hall	Main	4	Sports Club / Community Association	Voluntary Aided School	School/College/University (in house)		2009	n/a

4.43 Map 4.2 shows the 3 sports halls which are available for pay and play community use (facilities in bold).

4.44 4 of the 6 strategic size sports halls are on education sites; two of these have pay and play community use agreed as part of the schools' PFI contract (Oriel High School and Ifield Community College). The Oriel School Sports Centre offers general public day time use as well as evening and weekend usage; Ifield Sports hall is only open in the evenings and weekends. Two schools provide sports club and community association use and book their own lettings these are Holy Trinity Church of England Secondary and St Wilfrid's Catholic Comprehensive School. The Appletree Centre is a sports hall owned and managed by the Gurjar Hindu Union. The facility provides for sports club and community association use (mornings, evenings and weekends). K2 Crawley Leisure Centre provides the largest community use sports hall with 12-badminton courts; this is managed by Everyone Active on behalf of CBC.

4.45 In addition to the formal sports halls, there are 12 activity halls (Table 4.4 below). One activity hall offers private use only (Manor Green College). 4 activity halls are available for community access pay and play – the Bewbush Centre offers 2 activity halls and Healthy Balanced Generation at Oriel High School and Ifield Community College each provide 1 activity hall. There are 7 activity halls that offer facilities for sports clubs and community association usage.

Table 4.4: Supply of Activity Halls in Crawley

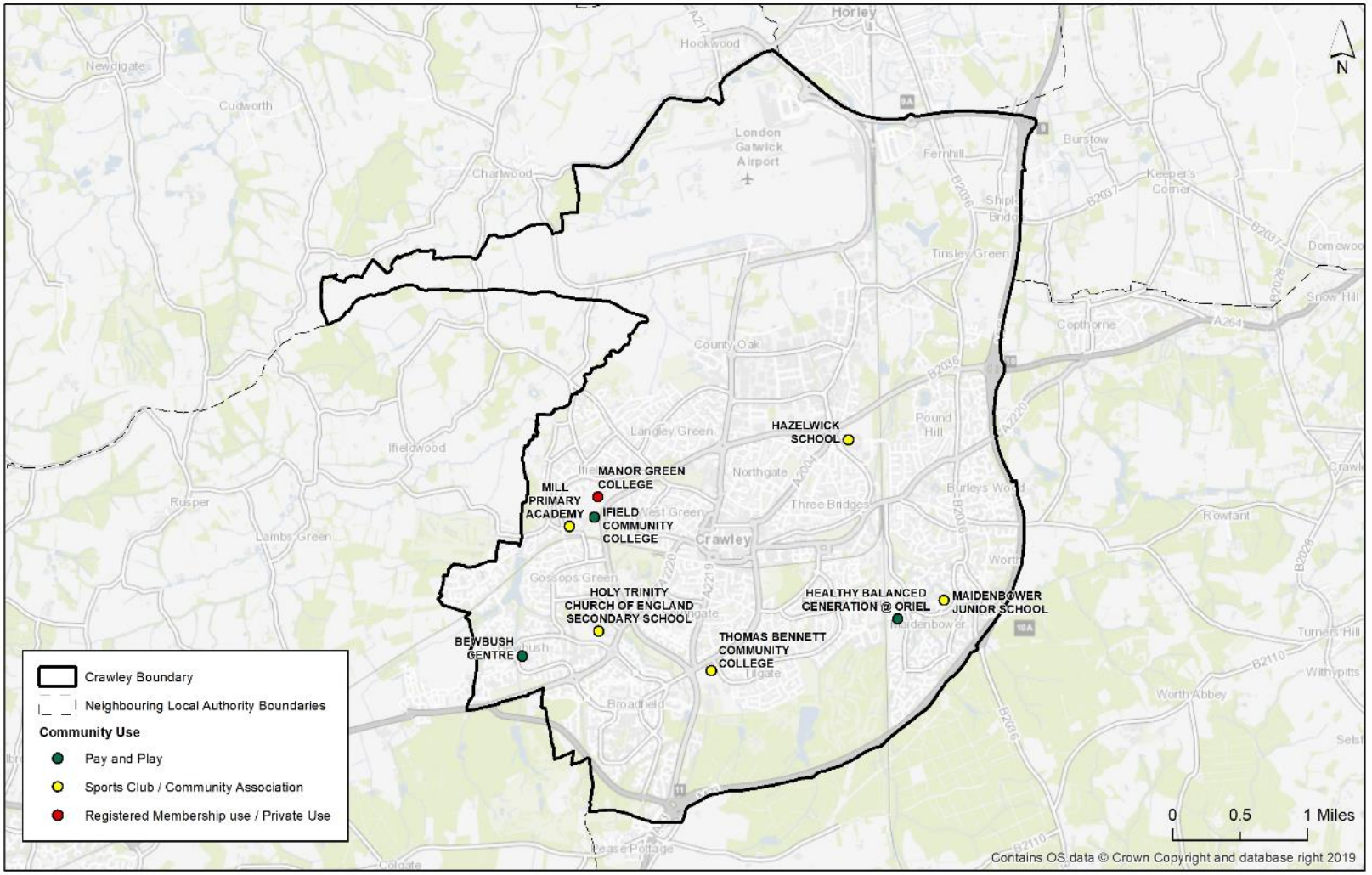
Site Name	Post Code	Facility Type	Facility Sub Type	Number Badminton Courts	Access Type	Ownership Type	Management Type	Pay and Play	Year Built	Year Refurbished
Bewbush Centre	**RH11 8XW**	**Sports Hall**	**Activity Hall**	**1**	**Pay and Play**	**Local Authority**	**Contractor**		**2010**	**n/a**
Bewbush Centre	**RH11 8XW**	**Sports Hall**	**Activity Hall**	**0**	**Pay and Play**	**Local Authority**	**Contractor**	✓	**2010**	**n/a**
Hazelwick School	RH10 1SX	Sports Hall	Activity Hall	1	Sports Club/ Community Association	Academies	School/College/University (in house)		1952	n/a

Site Name	Post Code	Facility Type	Facility Sub Type	Number Badminton Courts	Access Type	Ownership Type	Management Type	Pay and Play	Year Built	Year Refurbished
Hazelwick School	RH10 1SX	Sports Hall	Activity Hall	1	Sports Club/ Community Association	Academies	School/College/University (in house)		1988	n/a
Hazelwick School	RH10 1SX	Sports Hall	Activity Hall	0	Sports Club/ Community Association	Academies	School/College/University (in house)		1952	n/a
Healthy Balanced Generation @ Oriel	**RH10 7XW**	**Sports Hall**	**Activity Hall**	**1**	**Pay and Play**	**Community school**	**Private Contractor (PPP/PFI)**	✓	**2004**	**2007**
Holy Trinity Church of England Secondary School	RH11 8JE	Sports Hall	Activity Hall	1	Sports Club / Community Association	Voluntary Aided School	School/College/University (in house)		1970	n/a
Healthy Balanced Generation @ Ifield	**RH11 0DB**	**Sports Hall**	**Activity Hall**	**1**	**Pay and Play**	**Community school**	**School/College/University (in house)**	✓	**2005**	**n/a**
Maidenbower Junior School	RH10 7RA	Sports Hall	Activity Hall	1	Sports Club / Community Association	Community school	School/College/University (in house)		n/a	n/a

Site Name	Post Code	Facility Type	Facility Sub Type	Number Badminton Courts	Access Type	Ownership Type	Management Type	Pay and Play	Year Built	Year Refurbished
Manor Green College	RH11 0DX	Sports Hall	Activity Hall	1	Private Use	Community Special School	School/College/University (in house)		2004	n/a
Mill Primary Academy	RH11 0EL	Sports Hall	Activity Hall	1	Sports Club / Community Association	Community school	School/College/University (in house)		1985	2010
Thomas Bennett Community College	RH10 5AD	Sports Hall	Activity Hall	1	Sports Club / Community Association	Academies	School/College/University (in house)		2005	n/a

4.46 The identified activity halls are highlighted because they are on a site included in the Sport England Active Places audit and are those located on a site where there is also a sports hall offering community access (typically an education site), or where the site has been identified separately (identified by *) as offering community access for sport/physical activity. These activity halls are part of a much larger network of community halls in Crawley.

Map 4.2: Activity Halls in Crawley



Sports Halls (Activity Halls) by community use availability in Crawley

4.47 There are a significant number of activity halls in Crawley. However, the majority of these (8) are on education sites and have limited/no daytime access. Only 1 education site Healthy Balanced Generation at Oriel has daytime access and offers pay and play activities. 2 activity halls managed under contract for CBC at Bewbush have daytime activity and offer pay and play access. Healthy Balanced Generation at Ifield offers pay and play activities in the evening. 1 activity hall Manor Green College is for private use only. 7 of the overall activity halls provide for sports club/community association access, as opposed to pay and play access on education sites evenings and weekends only. Hazelwick School uses Schools Plus to manage its community use hire of facilities.

4.48 As well as the identified activity halls, there is a range of other community halls/centres, provided by lease arrangements from CBC at Tilgate Recreation Centre, churches, community halls and associations, etc. These are available for community use, usually groups, associations, privately run classes, sessions but provide for far more than sport and physical activity. Typically, community halls will also be hired for dance classes, arts/crafts events and programmes, events meeting and social gatherings.

Quality

4.49 Detailed quality assessments were undertaken on all the CBC's indoor sports facilities (July/August/September 2019) by way of a site visit and visual assessment of the facilities. These are provided in Appendix 2 (2a – 2z) and are summarised in Table 4.5. Other facilities in the borough were visited but it was not possible to get access to all the education facilities, nor the private facilities. Therefore, data was collected for the schools via an online survey and for private facilities via the internet.

Table 4.5: Summary of the Quality Assessment of Crawley leisure facilities:

Facility Name	Quality Score	Commentary
K2 Crawley Leisure Centre	78%	Facility in very good condition. Built 2005. The 12-badminton court sports hall is used for sporting events, concerts, wedding fayres, events and exhibitions alike. The space is completely adaptable and is extremely well equipped with ample seating, tables, AV and staging. Capacities: 3000 (standing), 2200 (seated) and 1800 (fair). Minimal investment needed. Recently had a Gym extension, which included increasing the gym and studios' footprint and developing a virtue spinning studio. Other capital investment has included replacing the artificial turf pitch at K2 Crawley Leisure Centre with a new state of the art 3G playing surface, an additional 70 car parking spaces and a ROCK BOX adventure climbing facility has been added to the front of the climbing hall, featuring twin 10m speed walls. Plus, there has been investment in new roped climbing sections that create additional climbing walls and a redevelopment of the bouldering wall located adjacent to the cafe.

Facility Name	Quality Score	Commentary
Appletree Centre	50%	Average condition facility built in 2010 – managed and operated by Gurjar Hindu organisation caters for Asian sports clubs and wellbeing activities although open to all - has capacity to develop daytime wellbeing programmes in the mornings and afternoons.
Health Balanced Generation Oriel High School	63%	Facility in good condition. Built 2004. Minimal investment needed. Centre is operated under a 30-year maintenance contract as part of the Schools' PPP/ PFI agreement. The fitness suite was refurbished in November 2019 and the studio in September 2019. Easy access from car park – gym and exercise classes available for daytime use.
Health Balanced Generation Ifield Community College	50%	Average facility open evenings only. Built 2005. Minimal investment needed. Centre is operated under a 30-year maintenance contract as part of the PPP/PFI agreement. No apparent refurbishment undertaken.
St Wilfrid's Catholic School	43%	Average condition facility built in 2009. Lettings provide bookings for sports clubs and community groups in the evening.
Holy Trinity Church of England School	46%	Average condition facility - the sports hall was built as the Smyth Centre in 2006 but is also known as the Ball Hall. The facility is booked through School Hire UK. Run off space between courts is smaller than NGB specification. There is no known community use agreement in place.

4.50 CBC provides one sports hall, a 12-court hall at K2 Crawley Leisure Centre. This is the largest sports hall in Crawley, which enables international sporting activities and major events to take place at the site. The remaining sports hall sites all have 4 courts with three having a dimension of 690 sq. metres, which is the Sport England and National Governing Bodies of Sport recommended size for a 4-badminton court size sports hall for community participation. Holy Trinity Church of England Secondary School's sports hall has a smaller main hall of 33 x 18m, which is the Department of Education recommended size of a 4-badminton court size sports hall for national curriculum purposes. This size of sports hall provides less space between courts and less run-off space. Sports clubs will, most likely, prefer to use and access the larger education sports hall sites.

4.51 The oldest sports hall in Crawley is the Health Balanced Generation Oriel School built in 2004; this has had some refurbishment to the gym and studio in 2019.

4.52 The sports hall facilities across Crawley are in relatively good condition. The average age of sports halls in Crawley is 13 years. The average age span of a public sports facility is 35 – 40 years.

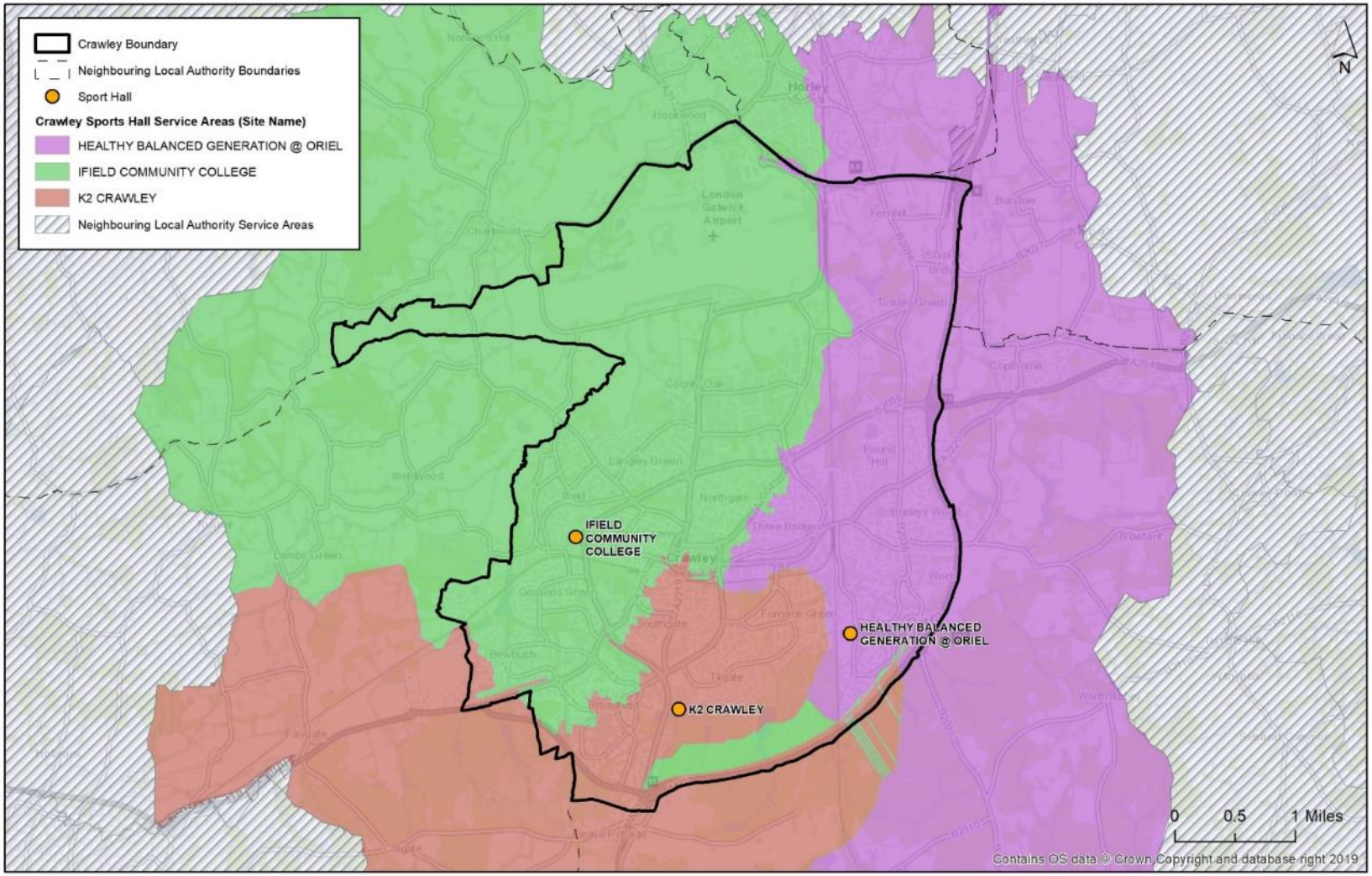
4.53 The activity halls vary in age from 1952 to 2010.

4.54 The oldest activity halls are 2 activity halls at the Hazelwick School, built in 1952. The newest activity hall was built in 2010, at the Bewbush Centre. The Hazelwick School Gym (North) is approximately 2 badminton courts; the gym is 12.2m x 21.7m with wooden flooring. The gym (South) - School Gym, is approximately 2 badminton courts; the gym is 12m x 21.6m with wooden flooring. The Hazelwick Sports Hall is small (modern, 2 or 3 badminton courts) 3 courts but with only 1ft between each court so only 2 courts can be used at a time for games or 3 for coaching; the Hall is 21.20m x 16.47m (ceiling is 8m).

Accessibility

4.55 Map 4.3. shows the geographic distribution of the strategic size pay and play community access sports halls in Crawley, with a catchment area for each of 20 minutes' drive time. (20-minute drive time (private car)). The 20-minute drive time catchment area of the existing pay and play community sports halls cover the Crawley Borough area and beyond into neighbouring local authority areas. The 20-minute catchment areas overlap in some places as they are within the same 20-minute drive time.

Map 4.3: Sports Halls with Pay and Play Community Use Catchment areas in Crawley (20 mins drive time)



Sport Halls with community use service areas in Crawley (up to 20 minute's drive time)

4.56 22.4% of the resident Crawley population do not have access to a car [3]. This figure is lower than the England wide average of 25.8%.

4.57 The percentage of the population without access to a car is important, because it influences travel patterns to sports halls. If there is a high percentage of the population with access to a car, as there is in Crawley, then more visits to sports halls are by car. If the reverse is true, then a network of locally accessible sports halls is important for residents who either walk or use public transport to travel to a sports hall.

4.58 The findings for Crawley from Sport England's Facility Planning Model are that 80% of visits to sports halls are by car (up to 20 minutes' drive time), 12% of all visits by walking (20 minutes/1-mile catchment area), and 8% of visits are by public transport (20 minutes catchment area).

4.59 It is therefore important to ensure that access is available to sports halls by foot and public transport. As so few sports halls provide community use in the daytime, it is important that those that do provide good access (are open for long hours and are affordable) to optimise opportunities for participation in sport and physical activity.

4.60 Accessibility to activity halls varies across Crawley, given their locations, but is generally good. Activity halls attract far more local use, given that many of them are used for a wide range of activities, including sport and physical activity, arts, community, meetings, lunches, playgroups, events. Many are not marked out as badminton courts so provide informal multi-purpose space which can be used for a wide range of community activities.

4.61 Tilgate Forest Recreation Centre is just off the A23, 500 metres south of the Broadfield Stadium roundabout, off the entrance to K2 Crawley Leisure Centre. Tilgate Forest Recreation Centre started life as a group of wooden huts built on a clearing on the edge of Tilgate Forest by the Canadian Air Force, to provide dormitories during WWII. After the war the huts were used as a community facility in the 1950's. The great storm of 1987 damaged many of the huts, and all of the huts on the site were rebuilt. They are now owned and managed by Crawley Borough Council and used by sports clubs and societies in Crawley.

4.62 Fifteen of the 31 huts at Tilgate Forest are currently leased to sports and physical activity clubs (table tennis, martial arts, judo and dance) the others are arts and young people's organisations. If these huts were not available to lease by sports clubs and organisations there would be additional pressure on sports hall and activity halls across Crawley.

Availability

4.63 Table 4.4 and Map 4.3 highlight that there is a high level of sports hall and activity hall provision in Crawley. However, the majority are on education sites and only provide for sports club/association use (usually outside of school hours). Whilst a community access sports hall would typically be open from 7am – 10pm weekdays and 9am – 6pm weekends, a facility on an education site, if open for community use will be open from 6pm – 10pm and at weekends. Opening hours for community halls vary significantly depending on how they are operated but they would typically not be open for as many hours as a community access sports hall.

[3] Source 2011 Census

4.64 The Tilgate Forest Recreation Centre huts are leased to community organisations including sports clubs. These sports clubs have access when they require it.

4.65 Of the 6 strategic size sports halls, only one, K2 Crawley Leisure Centre, provides all day accessible daytime use. Appletree provides morning use Monday – Friday. The rest of the centres do not offer access to a strategic size sports hall during the day, because the majority of sports halls are on education sites.

4.66 As part of the consultation with Sport England and the NGB's around the design for K2 Crawley Leisure Centre, there was a need to provide regional/national sporting space within the South East to support London 2012. This led to Crawley Borough Council opting for a 50m Pool, 12 Court Sports Hall, Athletics Track and Gymnastics facility. Crawley Borough Council worked with NGB's to attract their events to the site and the programme of special events has and continues to evolve over time.

4.67 The proposed events programme for 2020 at K2 Crawley Leisure Centre has been analysed. There are 62 weekend events programmed on Saturdays and Sundays during 2020.

4.68 Saturdays – there are 26 events on different Saturdays throughout the year. Out of the 26 events, 1 event is considered to be a non-sporting or physical activity event e.g. West Sussex County Epic People in Care Awards Ceremony (November). 22 of the 26 Saturday events utilise the whole main hall. The remaining 4 of the events on Saturdays have a minimum of 1/3 of the main hall available for community use.

4.69 Sundays – there are 36 events on different Sundays throughout the year. Out of these 3 are considered to be non-sporting or physical activity events e.g. St Catherine Hospice Tree of Light Service (December), Wedding Fayre (November) and Gatwick Aviation Enthusiast's Fayre. 31 of the 36 Sunday events utilise the whole of the main hall. The remaining 6 events on Sundays have a minimum of 1/3 of the main hall available for community use.

4.70 Weekdays Monday – Friday. 12 events. Out of these 3 are considered as non-sporting or physical activity events e.g. Crawley Council Election Counts all 3 events.

4.71 Out of 74 events, 7 events are considered to be non-sporting or physical activity events. 2 of these are large community events and 3 are council election counting events. There is 1 wedding fayre and 1 Gatwick Aviation Enthusiast's Fayre per year.

4.72 The extent of non-sports use (weddings, functions etc.) of the K2 Crawley Leisure Centre sports hall during the year is not extensive. The event programme of sporting and physical activity events does reduce the capacity that the hall offers for community pay and play access and it makes it difficult for sports clubs to maintain regular bookings on Saturdays or Sundays when the main events take place. Basketball locally have specifically identified an access issue to use the K2 Crawley Leisure Centre on a regular basis. This needs to be addressed through discussion with the local club. The events programme at K2 Crawley Leisure Centre supports the Sport England Facility Planning Model conclusions that the hall is operating at 100% utilised capacity.

4.73 Overall, although there are a number of sports halls in Crawley, access is limited because the majority of sports halls are on education sites without formal community use arrangements. The community access sports halls are open for a good number of hours and are well-used, indicating that for many people access is affordable. Gatwick Free School and Thomas Bennett Community College access K2 Crawley Leisure Centre for their sport and physical activity curriculum requirements. Gatwick Free School has applied for planning permission for a sports hall but have been refused on one occasion and have a more recent application that has expired. Thomas Bennett Community College's only existing sports facility is an activity room/dance studio.

4.74 A further aspect of accessibility is programming, opening hours and whether facilities offer community pay and play access. Two of the education sites offer community access on a play and pay basis (Healthy Balanced Oriel and Healthy Balanced Ifield) the remaining schools allow for sports clubs and associations only these are Holy Trinity Church of England School and St Wilfrid's Catholic School.

4.75 Not everyone is, can be, or wants to be a member of a sports club, so this type of access does not actually provide for the whole community, and is unlikely to address the needs of the most inactive, or those from the areas of highest deprivation, who are also likely to be those experiencing significant health inequalities.

4.76 Access to informal community centre halls is important to ensure access to physical activity opportunities when there are fewer formal facilities available.

4.77 There is therefore an important role for the existing community centre informal hall space across Crawley, in providing physical activity opportunities for specific ethnic/religious communities who may choose not to access formal sports facilities. The Appletree Centre although not included in Sport England Facility Planning model Run for Crawley Sports Halls. The reason for this is the facility was not included on Sport England's Active Places Power database in January 2019 on which the Facility Planning Model national run was based. The Appletree Centre has a wide programme providing for the Asian community. There is also potential to increase capacity for community access pay play usage of existing education-based facilities, which provide for sports clubs and associations.

National Governing Bodies (NGB's)

4.78 Consultation was undertaken with National Governing Bodies (NGB's), to identify their views on the need for sports hall provision in Crawley. The views of NGBs (representing sports hall sports) who responded are included in Appendix 3. There was no response from England Netball and Volleyball.

4.79 Based on the above feedback, which relates to NGBs, it is clear there is a need for the following:

1. **Badminton England** - Increased/new facility access is key due to many centres facing capacity; if our strategy is to be implemented there is a need for additional facility provision.

2. **England Boccia** – Plans to continue to use K2 Crawley Leisure Centre would benefit from development of Changing Places Facility at the venue.

Sport England Facility Planning Model (FPM)

4.80 Strategic Leisure was provided with Sport England's Facilities Planning Model National Run Report (November 2019, based on January 2019 National Run data) for sports hall provision in Crawley. The FPM analysis is based on 8 sports hall facilities, because the FPM includes strategic size and 1 court sports halls that are on the same site. Overall, the FPM and the supply and demand analysis include the same facilities, although they are categorised differently i.e. the supply and demand analysis look at sports halls (5) and activity halls (3), (including the three 1 court halls categorised as sports halls in the FPM). The FPM run does not include Appletree Sports Hall, a 4-court hall owned and managed by the Gurjar Hindu Organisation.

4.81 The 2019 population of Crawley is 113,688 people; this population generates a sports hall demand for 9,513 visits in the weekly peak period of weekday evenings (up to 5 hours per day) and weekend days (up to 7 hours per weekend day). The demand in the weekly peak period equates to a total demand for 32.6 badminton courts. The FPM states a current supply of 32.6 giving a supply demand balance of 0 courts. However, the Appletree Centre has not been included in the FPM. Including the Appletree Centre there is a supply demand balance of plus 4 badminton courts.

4.82 The full and detailed FPM report is included at Appendix 6.

Sports Halls

4.83 The Sport England FPM report sets out an assessment of the current situation regarding sports hall supply, based on a 2019 population of 113,688.

1. **There are 5 individual sports halls (6 including the Appletree Sports Hall) and 3 activity halls located on 5 sites (6 sites including the Appletree Sport Hall) across Crawley in 2019;**
2. **The total supply of sports halls with badminton courts, is 36 courts (40 courts Appletree sports hall), of which 32.60 (34.6- Appletree sports hall) are available in the weekly peak period for community use (known as the effective supply);**
3. **The difference of in supply and available supply of badminton courts is because the education sports hall sites have variable hours of access for community use;**
4. **The average age for the sports hall sites in Crawley is 13 years;**
5. **The most recent sports hall built is St Wilfrid's Catholic Comprehensive School which opened in 2009 (Appletree Sports Hall opened 2010). Prior to this in between 2004 and 2006, the remaining sports hall were developed. None of the sports halls have been refurbished;**
6. **Crawley benefits from the K2 Crawley Leisure Centre, which is a 12-court hall and four other 4 court halls three of which are designed to Sport England and National Governing Bodies guidelines for sports halls, i.e. 34.5m x 20m and a total area of 690 sq. metres;**

7. **Four of the sports hall sites are owned by educational institutions, schools, colleges or higher education. However, Healthy Balanced Generation @Oriel is available throughout the day and has the most available hours of use during the week (95.5 hours) and the second highest available hours in the peak period (44 hours), with K2 Crawley Leisure Centre having 45.5 hours available in the peak period;**

8. **Of the five sites, Healthy Balanced Generation @ Oriel, Holy Trinity Church of England Secondary School and Ifield Community College also have an activity hall;**

9. **These quantitative findings illustrate the scale and importance of the education sports hall provision. Any reduction in provision of community use and access will transfer more demand, most likely club use, to the public leisure centres;**

10. **93.1% of the total demand for sports halls from Crawley is being satisfied/met. The satisfied demand is demand for Crawley Borough residents. 8.9% of sports hall satisfied demand is exported to other local authorities.**

11. **This means, this level of the Crawley total demand for sports halls is located within the catchment area of a sports hall (within the Borough and those outside and where the catchment area extends into Crawley) and there is enough capacity at the venues to meet this level of total demand for sports halls. This is a quite high level of satisfied/met demand and in line with that of the neighbouring authorities;**

12. **Unmet demand is demand from Crawley residents that is not being met because either there is too much demand for any particular sports hall within its catchment area, or the demand is located outside the catchment area of a sports hall. 98.7% of the unmet demand is due to the demand coming from outside the catchment area of a sports hall and of this 98.7 %. 94% is from residents who do not have access to a car. The unmet demand is distributed across the borough and no one location has sufficient demand to justify new sports hall provision to address the demand. The unmet demand equates to 2.3 badminton courts. Unmet demand will reduce slightly when the Appletree sports hall is considered;**

13. **The FPM finding is that sports halls in the Borough are estimated to be operating at 82% of used capacity in the weekly peak period. This is above the Sport England 80% comfort level of capacity used at peak times. Where a facility operates above this level the time taken to change the sports hall for different activities starts to impinge on the activity time itself plus the changing and circulation areas become overcrowded and can discourage participation. Imported demand is reported under used capacity because if a resident in a neighbouring authority uses the nearest sports hall to where they live and this is a sports hall in Crawley, then it becomes part of the used capacity of the Crawley sports halls. The finding is that 17% of the used capacity of sports halls in the weakly peak period is imported demand.**

14. **The Healthy Balanced Generation @ Oriel and K2 Crawley Leisure Centre are operating at 91% and 100% used capacity, which are above the Sport England comfort level of 80%. K2 Crawley Leisure Centre provides an opportunity to host a number of sporting activities at the same time and hold large competitions, which is the likely reason for the facility operating at 100% capacity;**

15. **The findings from the FPM National Run assessment suggest that there is a need to increase use of existing sports hall sites within the Borough, to reduce pressure on K2 Crawley Leisure Centre and Healthy Balanced Generation @ Oriel which are theoretically above the comfort level of 80%. However, new sports halls are unlikely to reduce unmet demand due to majority of unmet demand being from those that do not have access to a car and therefore such demand cannot be met unless lots of new sports halls are built in close proximity to all residents.**

16. **The provision of new sports halls would reduce the pressure on existing facilities but is not required to meet unmet demand. However, additional population growth may provide opportunity to review whether increased hall space is needed both to meet need and to reduce pressure on existing facilities; without additional provision, increased demand as a result of population growth will place more pressure on existing facilities which are already theoretically full or close to full.**

Supply and Demand Analysis

4.84 Table 4.6 summarises the overall supply and demand analysis for sports halls and activity halls in Crawley.

Table 4.6: Summary Analysis – Sports Hall and Activity Hall Supply and Demand

Facility Type	Assessment Findings
Sports Halls	
Quantity	There are currently 6 sports halls in Crawley (+3 courts and above) and 12 activity halls. 3 strategic sized sports halls offer pay and play access and 3 offer community use for clubs and organisations; There are a number of leased huts at Tilgate Forest Recreation Centre offering leased sports club-based opportunities and sport and physical activity is being delivered in community centres and halls across Crawley; Crawley Borough Council's K2 Crawley Leisure Centre sports hall is already used to 100% of all available capacity, because existing demand for sports hall space is higher than available supply. **Future Demand** Housing development and population growth in Crawley will increase demand for sports hall provision. Using the SFC it is possible to estimate overall future demand for provision of sports halls, based on this population increase. Four scenarios have been developed to identify demand from new housing developments: Scenario 1: Local Plan 2020 - 2035 totals 11,829 new dwellings multiplied by average household population size for Crawley 2.45 (Source 2011 Census) = 28,981 population.

Facility Type	Assessment Findings
Sports Halls	
	Scenario 2: Local Plan 2020 - 2035 provides for 5,355 new dwellings within Crawley administrative boundaries multiplied by average household population size 2.45 (source 2011 Census) = 13,120 population. Scenario 3: Local plan provides for 5,355 new dwellings within Crawley administrative boundaries, and the remaining 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. 5,355 multiplied by average household population 2.45 (source 2011 census) = 13,120 population and 6,474 multiplied by average household population 2.45 = 15,861 population. Scenario 4: Local Plan provides for 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. Horsham Borough Council are considering 10,000 new homes at Rusper. Taking the 6,474 unmet housing needs to be met outside Crawley multiplied by average household population 2.45 = 15,861 population. The remainder of the 10,000 homes (10,000 – 6,474) at Rusper = 3,526 multiplied by average household population 2.45 = 8,639. This provides a breakdown of Crawley housing needs being met outside the borough or close to the borough boundary and the remainder of the housing development coming forward in Horsham at Rusper.
	In summary, future demand decrease the current over-supply of 4 badminton courts as follows:

Scenario	(A) Current over-Supply of Badminton Courts 2019	(B) Unmet Demand for Badminton Courts 2019	(C) Future Demand for Additional Badminton Courts By 2035	(D) Total under-Supply of Badminton Courts By 2035
Scenario 1 population increase 28,981	4	2.3	8.33	6.63
Scenario 2 population increase 13,120	4	2.3	3.77	2.07
Scenario 3 population increase 13,120 within Crawley	4	2.3	3.77	2.07
Scenario 3 population on Crawley Borough Boundary 15,861	0	0	4.56	4.56
Scenario 4 population on Crawley Borough Boundary 15,861 possible new development at Rusper in Horsham Borough Council.	0	0	4.56	4.56
Scenario 4 remaining population possible new development at Rusper in Horsham Borough Council 8,639	0	0	2.48	2.48

Total under supply of badminton courts by 2035 column (D) is calculated by adding together column (B) and (C) and subtracting column (A).

Facility Type	Assessment Findings
Sports Halls	
	The calculations are rudimentary because they do not account for the proportion of future demand that can be met from halls within and outside the Borough as the deduction of the surplus 4 courts does not account for halls outside of Crawley that may be accessible to the future population or whether halls within Crawley will be accessible to the future population which is why local FPM modelling is recommended to reach a robust conclusion. Scenario 1 – Identified need in 2035 for an additional 10.03 badminton courts. Scenario 2 – Identified need in 2035 for an additional 5.47 badminton courts. Scenario 3 – identified need in the borough for an additional 5.47 badminton courts and 4.56 badminton courts on the borough boundaries. Scenario 4 – Identified need to meet Crawley Borough housing needs outside the borough or near the borough boundary 4.56 badminton courts and a further 2.48 badminton courts to meet remaining Rusper new development population needs. This would be in addition to Scenario 2 The unmet demand is not very much but there will always be this type of unmet demand and it doesn't mean it necessarily has to be met as other facilities might be nearer/more accessible for those people outside the 20 min drive time. The highest demand will be at the Rusper Homes England development being considered by Horsham Borough Council 7.04 badminton courts. Existing community access at education sites needs to be maintained as a minimum and secured wherever possible with a formal Community Use Agreement (CUA), given that the majority of sport halls facilities are on education sites. Any new sports halls developed on education sites should provide community access via a planning condition allowing for access to both individuals and clubs/groups. Existing sports halls currently unavailable for community access should be made available, where possible. Planning permission for Gatwick Free School would assist in meeting future supply needs. If a new secondary school with a sports hall allowing community use was to be built to the west of Crawley as part of the future new developments on the borough boundary this would provide the required level of sports hall provision to meet the needs of future resident numbers. **NGBs and local sports club's highlight:** • **Badminton England** - Increased/new facility access is key due to many centres facing capacity; if our strategy is to be implemented there is a need for additional facility provision. • **England Boccia** – Plans to continue to use K2 Crawley Leisure Centre would benefit from development of Changing Places Facility at the venue.

Facility Type	Assessment Findings
Sports Halls	
	• **England and Wales Cricket Board –** K2 Crawley Leisure Centre does not have the capacity to book indoor cricket nets for clubs, and the one remaining school site that did allow cricket activity for external lets (St. Wilfrid's) is no longer allowing hardball cricket to be played there. At a recent Crawley cricket clubs meeting, clubs were asked to detail their short, medium and long-term ambitions as part of an ongoing discussion around the Crawley Local Plan. Every single club without exception has identified an indoor facility in their top three priority needs for their club. This has been raised with the Council and whilst they are supportive of growth and sustained investment into the provision for cricket, the council doesn't currently have the financial capacity to invest in such a facility. The requirement for an indoor facility is critically important to sustaining and growing participation in the sport in the future. Currently every single hardball indoor session is currently having to take place outside Crawley, which is having a detrimental impact on activity and on users' access to suitable local facilities. The ever-increasing participation within the sport across Crawley means that there is increasingly strong demand for a suitable indoor facility for match-play and practice. Within the Crawley Playing Pitch Strategy it has been noted how women's and girls' cricket will have significant growth in the next 12-18 months, which adds to the urgent demand for a facility. Currently there is no recognised women or girls' section in Crawley and Sussex Cricket Foundation have recently secured funding to deliver a project across Crawley to make significant strides in addressing this. This will increase numbers of women's and girls' participants and increase the currently high demand for fit for purpose cricket facilities for the cricket community. At the start of next summer (2021) there will be two brand new cricket clubs based in Crawley and a further two new teams added to existing clubs. This creates a total of four new teams adding to the strong existing participation numbers in the borough. There are currently nine cricket clubs in Crawley which generate fifty-one teams within the borough, and it is a thriving and growing cricket community. Sports Clubs using Tilgate Forest Recreation Ground have raised issues about signposting, drainage, improved lighting and parking. There is a lack of communication when park entrances will be locked closed or blocked. Access has been hindered by road works on M23. There are drainage issues with mud running into huts when there is heavy rain. Basketball – would like access to a purpose-built facility or a facility with 2-3 basketball courts that has available capacity. The goal is to have a 2-3 court facility that the club can use regularly. Storm Basketball Club has recently struck a partnership with K2 Crawley Leisure Centre, but this only provides for ad hoc timeslots. Storm Basketball Club has launched a new league to run out of K2 Crawley Leisure Centre every Friday night for all age groups, however 7-10 of those bookings was cancelled for big weekend events. The club has to run the league across other venues on these instances. The Club has over 350+ members and is only 1 year into fully working with all schools across Crawley. The extent of working with schools will increase so evening/weekend provision will also need to.

Facility Type	Assessment Findings
Sports Halls	
	The Club currently has all the sessions that it is able to book at: Holy Trinity, Hazelwick, Oriel, Ifield Community College, St. Wilfred's and K2 Crawley Leisure Centre, but could do more if it had more space. To complete the top of its pathway the goal is to bring/create men's teams and women's teams and bring semi pro/pro teams to Crawley; however, the club has no capacity for seating. K2 Crawley Leisure Centre is not available enough for regular fixtures. The insight provided by England Basketball identifies that there is sufficient basketball sports hall space in Crawley. However, the local insight shows that because of the demand on K2 Crawley Leisure Centre this isn't reflected on the ground and there is a need for additional Basketball sports hall space.
Quality	The average age of sports halls in Crawley is 13 years old. The quality of current provision is good mainly due to the age of facilities i.e. they were built relatively recently. Crawley provides 1no. 12 court sports halls at K2 Crawley Leisure Centre.
Accessibility	Geographically, strategic size sports halls are well distributed across Crawley. Overall, there is low unmet demand across Crawley for sports halls (2.3 badminton courts). Consultation has identified the need for increased sports hall space for basketball and increases in demand for badminton courts by 2035 as a result of new housing development.
Availability	In Crawley, there is a high level of sports hall and activity hall provision. However, the majority of sports halls are on education sites, providing for sports club/association use, not pay and play access. Of the 3 strategic size sports halls, 2 are available for daytime use. (K2 Crawley Leisure Centre and Oriel High School although oriel high School has limited daytime access due to the curriculum needs. Crawley Borough Council only operates one of the strategic sized sports halls in the borough and although this is a 12- court badminton hall there are demands on the sports hall for large event hire that disrupts the use by local community clubs e.g. basketball and alternative venues are needed to be found. The availability of huts for lease to sports clubs and organisations at Tilgate Forest assists with meeting sports club demand; if these huts were not available then additional sports hall/ activity room space would be required for sports club use. The limited daytime access to sports hall provision highlights the importance of the community centres which are available during the day for clubs and pay and play use, particularly for the older population, or those without private transport.

Swimming Pools

Quantity

4.85 The supply analysis identifies that Crawley has an overall total of 6 swimming pools across 3 sites. Appendix 7 details the overall pool supply in Crawley. These pools are shown in Table 4.7 and Map 4.4. Strategic sized pools are those of 160 sq. m+; there are 2 of these.

4.86 The total supply of water space available for community use in the weekly peak period is 1,234 sq. metres of water. (Note: for context a 25m x 4 lane pool is between 210 and 250 sq. metres of water, depending on lane width).

4.87 Three of the pools are located at K2 Crawley Leisure Centre which was built in 2005. The leisure centre is owned by CBC and operated by Everyone Active on a pay and play basis. The site contains a 50m x 8 lane pool, leisure pool of 50 sq. metres of water space and a learner/teacher pool of 105 sq. metres of water space. The site is capable of providing all swimming activities such as: learn to swim; casual recreational swimming; lane and aqua aerobics fitness swimming activities. The 50m competition pool has a boom and moveable floor. One end of the main pool provides 4m depth of water for diving. 1m and 3m diving boards are provided and a 5m diving platform.

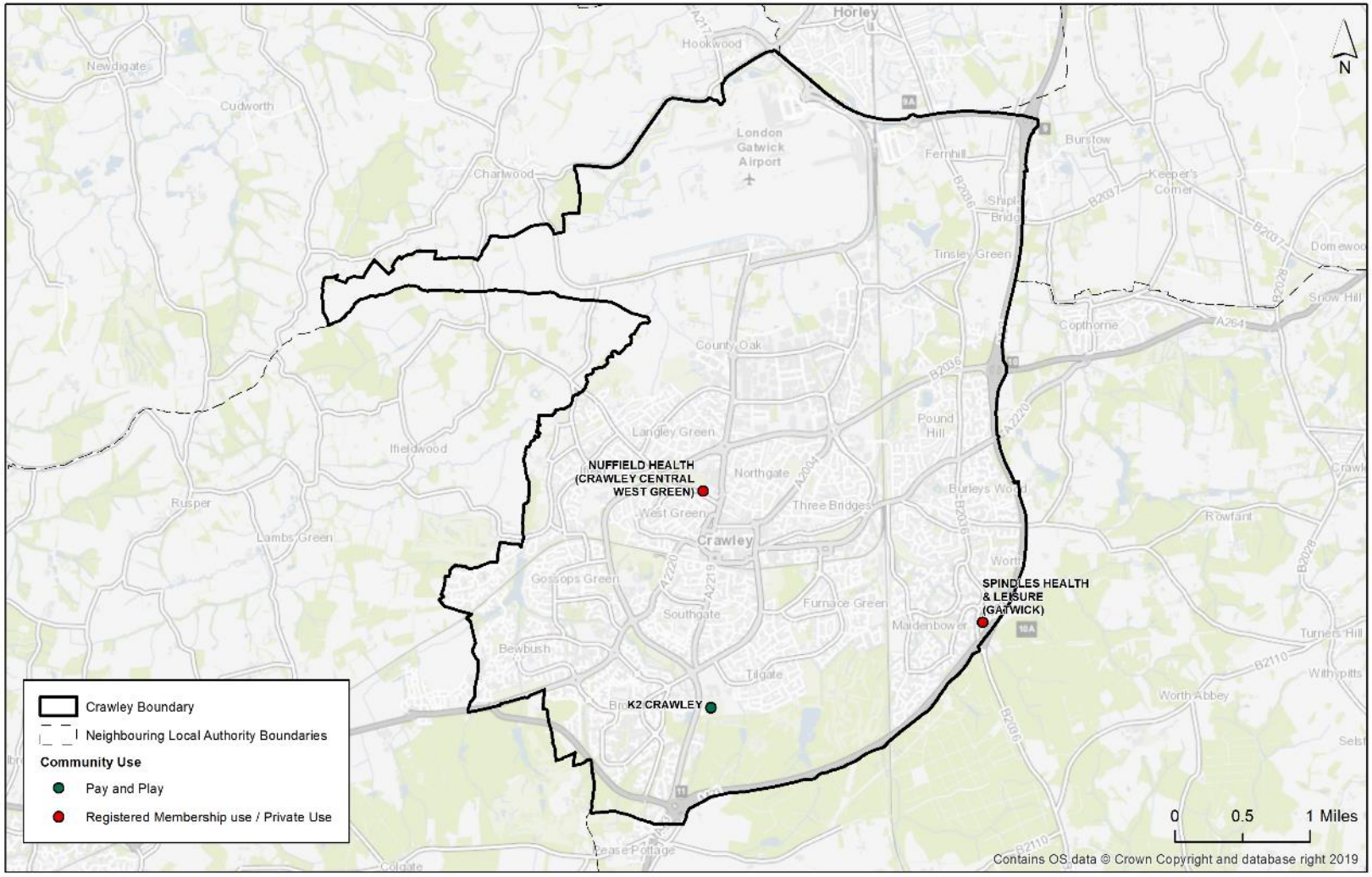
4.88 The remaining two pools are located at Nuffield Health (Crawley Central West Green), a commercially run facility built in 1999 and refurbished in 2006. The facility contains a 25m x 3 lane pool and a learner/teacher pool of 25 sq. metres of water space.

4.89 Based on a measure of water space per 1,000 population, Crawley Borough's supply is 11 sq. metres of water space per 1,000 population in 2019. Crawley has the second lowest supply based on this measure, with Horsham's being 10 sq. metres. The highest provision is in Tandridge with 21 sq. metres of water per 1,000 population. The South East Region average is 13 sq. metres of water per 1,000 population and for England it is 12 sq. metres of water per 1,000 population in 2019.

4.90 However, there are three pool sites that are located just outside the Crawley Borough boundary. Two of the sites' catchment areas (1.6km) are well related to Crawley residents namely Nuffield Health (Crawley), located within Mid Sussex, and Cottesmore School located in Horsham. Horley Leisure Centre is located to the north of the Borough and is not located close to any residential population.

4.91 Nuffield Health (Crawley) comprises a 25m x 6 lanes pool and a further pool with 75 sq. metres of water space. The facility is commercially operated and was developed in 1998 and refurbished in 2012. The site is just over the eastern edge of the Borough boundary with Crawley being the main catchment area for the facility. Cottesmore School is an independent school with a 20m x 4 lanes pool which is to the south of Broadfield. The facility has reduced access hours in comparison to the other facilities and is used for swimming lessons and by Crawley Swimming Club for some of its training programme.

Map 4.4: Swimming pools in Crawley



Health and Fitness Suites by community use availability in Crawley

Table 4.7: Swimming Pools in Crawley

Site name	Post Code	Facility Type	Lanes	Length	Access Type	Ownership Type	Management Type	Pay and Play	Year Built	Year Refurbished
K2 Crawley Leisure Centre	RH11 9BQ	Swimming Pool	0	15	Pay and Play	Local Authority	Commercial Management	✓	2005	n/a
K2 Crawley Leisure Centre	RH11 9BQ	Swimming Pool	8	50	Pay and Play	Local Authority	Commercial Management	✓	2005	n/a
K2 Crawley Leisure Centre	RH11 9BQ	Swimming Pool	0	10	Pay and Play	Local Authority	Commercial Management	✓	2005	n/a
Nuffield Health (Crawley central west green)	RH10 8LR	Swimming Pool	3	25	Registered Membership use	Commercial	Commercial Management		1999	2012
Nuffield Health (Crawley central west green)	RH10 8LR	Swimming Pool	0	5	Registered Membership use	Commercial	Commercial Management		1999	2012
Spindles health & leisure (Gatwick)	RH10 7ZR	Swimming Pool	3	12	Registered Membership use	Commercial	Commercial Management		1990	n/a

4.92 The analysis of the overall swimming pool supply in Crawley is as follows:

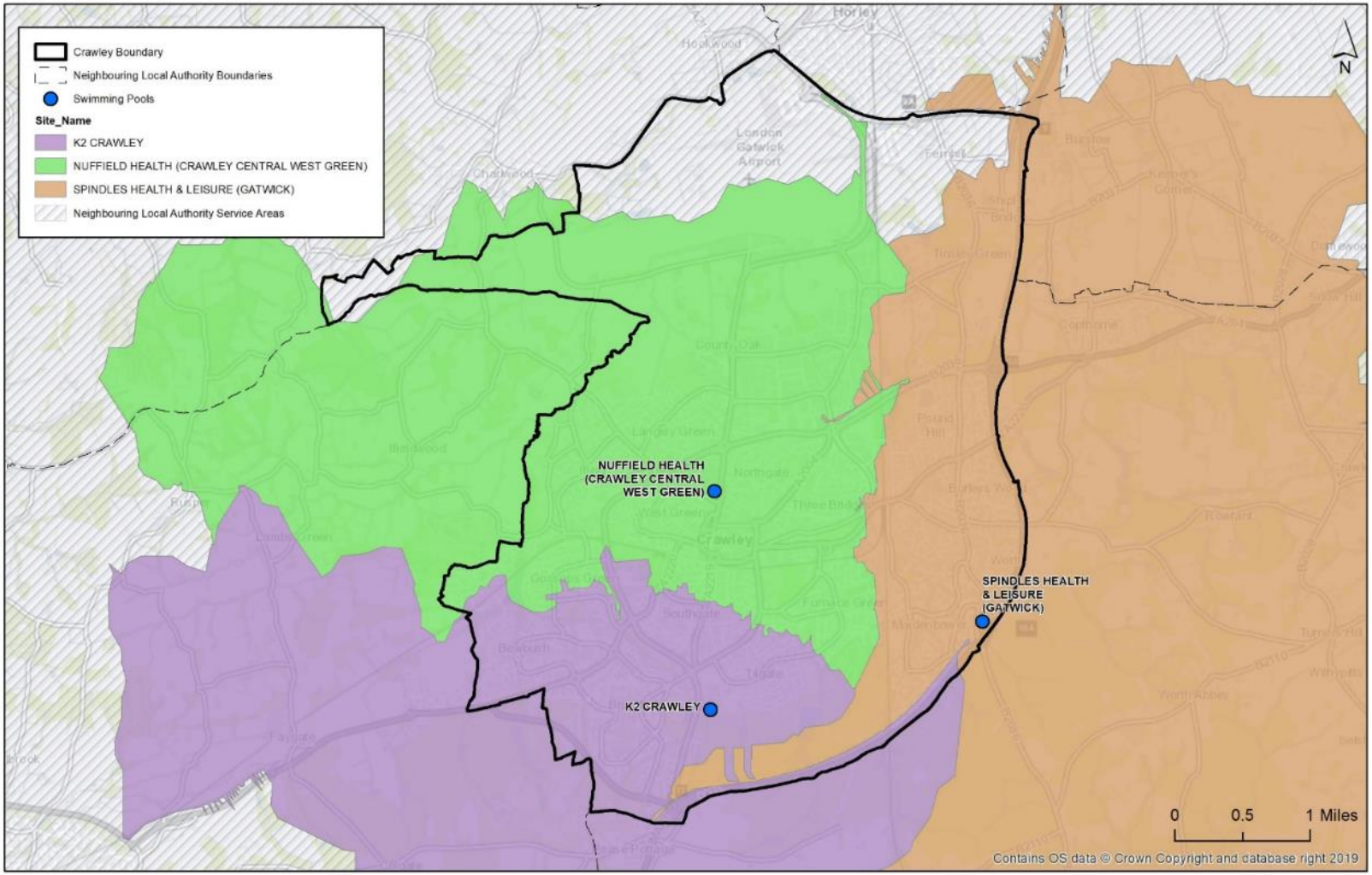
Table 4.8: Analysis of Swimming Pool Supply in Crawley

	No of Pools	No of sites
Total Number of Pools	6	3
Community Use Swimming Pools (pay and play and sports clubs/community associations)	3	1
Main Pools	2	2
Learner Pools	3	3
Diving Pools	0	0
Leisure pools	1	1
Education Sector (Sports Clubs and Associations)	0	0
Private Sector/Other	3	2

4.93 3 pools are used by registered members only. Only K2 Crawley Leisure Centre offers community access pay and play swimming.

4.94 Map 4.5 below identifies that residents in the north of Crawley are not within a 20-minute drive time of a swimming pool. However, this is mainly land associated with Gatwick Airport.

Map 4.5: Community access Swimming Pools in Crawley



Swimming Pools with community use service areas in Crawley (up to 20 minute's drive time)

Quality

4.95 Detailed quality assessments have been undertaken on all CBC pools in the borough, plus a number of other key facilities where it has been possible to access the sites. These are summarised in Appendix 2 (2a – 2z) and Table 4.9.

Table 4.9: Summary Qualitative Assessments- Swimming Pools

Facility	Overall Quantitative Score for Facility %	Qualitative Score for Swimming Pool	Need for Investment- Overall Facility
K2 Crawley Leisure Centre	78%	50m competition pool with boom and moveable floor, small leisure and teaching pool. The pool has a 4m water diving area with 1m and 3m boards and a 5m diving platform, spectator seating for 400 people. The 8 lane 50m swimming pool has 2 movable floors and booms to meet a wide range of needs & variable depths, including training and competitive swimming (in either 25m or 50m mode) and diving training facilities (1m and 3m springboards and 5m diving platform). There is also a 13m Learner Pool and formal spectator seating for 400 people. Swimming provision built in 2015 will require refurbishment in the next 5 – 10 years.	Built in 2005. Need to identify refurbishment requirements for next 5 – 10 years.
Nuffield Health (Crawley West Green)	75%	Nuffield Health (Crawley West Green) offer swimming pool for use by registered members and non-members and members can attend swimming lesson classes. The gym has recently been refurbished with new equipment and changing rooms and showers have been upgraded 2018.	
Spindles Health and Leisure (Gatwick)	56%	Spindles Health and Leisure is part of the Britannia Hotel Group at the Europa Gatwick and Spa Hotel – offers membership at £20.00 per month and hotel guests can pay £4.00 per adult £2.00 per child.	

4.96 CBC's swimming pools are of reasonable quality. K2 Crawley Leisure Centre provides a 50m competition pool which can be divided by a boom and has moveable floors and depth of up to 4m, and accommodates diving with a 1m, 3m board and a 5m diving platform.

4.97 K2 Crawley Leisure Centre is nearing 15 years of age and may need refurbishing in the next 5 – 10 years. Swim England has suggested that a facility report be completed to assess what investments may be needed for refurbishment at K2 Crawley Leisure Centre.

Accessibility

4.98 Given the locations of swimming pools throughout the borough, the majority of residents in the Crawley are within the 20-minute drive time catchment.

4.99 It is clear from Map 4.5 that the main areas outside a 20-minute drive time catchment of a swimming pool are in the north of Crawley. Residents in these areas may find it easier to access provision in a neighbouring local authority such as Reigate and Banstead, at Horley Leisure Centre.

4.100 22.4% of Crawley residents do not have access to a car. It is therefore important to ensure that pools are as accessible as possible to those walking or using public transport. As a guide, Sport England recommend that catchment areas should be 10-minute walk time, and/or a 20-minute drivetime (private car). Clearly it is not possible to provide a swimming pool within 10 minutes' walk time of all residents.

4.101 The Sport England Facility Planning model indicates that unmet demand is distributed across the Borough, but this is an insufficient level of unmet demand (this is demand that cannot be met because people live outside the catchment area of a pool, and/or there is a lack of capacity within existing pools) to consider increasing pool provision, so as to increase accessibility for residents. The unmet demand equates to 105 sq. meters of water. For context, a 25m x 4 lane swimming pool is between 210 – 1250 sq. metres of water depending on lane width.

Availability

4.102 In terms of increasing community access to pools in Crawley, there are limited options. Nuffield Crawley Green West could increase capacity, but this would depend on affordability for residents to use the facility. K2 Crawley Leisure Centre is known to be at capacity particularly at peak times and when competitive galas are programmed mainly on weekend days either the whole or half the main pool can be closed for public pay and play use.

4.103 K2 Crawley Leisure Centre can accommodate the full range of swimming activities of learn to swim, public recreational swimming, lane swimming and fitness swimming activities, and swimming development through clubs and diving. Crawley Swimming Club uses Cottesmore School outside the borough for its Post Graduate swimming sessions. The commercial swimming pool sites provide for the centre membership who swim recreationally and fitness swim. Nuffield Crawley green Central operate commercial swim schools.

National Governing Bodies

4.104 Consultation was undertaken with Swim England, to identify their views on the need for swimming pool provision in Crawley. The views of Swim England are provided in Appendix 3, and below.

1. **There is currently a surplus of water of 31m;**
2. **Although a small surplus is shown, it should be noted that this amount of water is marginal;**
3. **Swim England's view is that in reality there is only one site offering community use to the open public. This would in fact mean a water deficit would be shown if that were taken into account;**
4. **The facility K2 Crawley Leisure Centre, currently hosts swimming events and has diving facilities in place to facilitate club diving;**
5. **K2 Crawley Leisure Centre is nearing 15 years since it was built. Refurbishment may be required within the next 5-10 years;**
6. **Swim England is of the opinion that as the surplus of water provision is so marginal, the current level of water space accessible to the community should, as a minimum, remain the same;**
7. **There needs to be a facility report be completed to assess what investments may be needed for refurbishment of water space and ancillary facilities at K2 Crawley Leisure Centre;**
8. **It's key that K2 Crawley Leisure Centre and all of the swimming / diving is kept the same to facilitate the club involvement and the regional events that are hosted there; and**
9. **A smaller community pool, a 6-lane x 25m for example, would help provide a further option to the community for accessible public swimming in the area.**

Sport England Facility Planning Model (FPM)

4.105 Strategic Leisure was provided with Sport England's Facilities Planning Model National Run Report (September 2019, based on the 2019 National Run data) for swimming pool provision in Crawley. The FPM analysis is based on 6 individual pool facilities on 3 swimming pool sites across Crawley in 2019.

4.106 The supply and demand analysis above include all pools, to highlight what is actually in Crawley and how much of the existing supply is available for community use.

4.107 In Crawley borough the resident population is estimated to generate a demand for a minimum of 1,203 sq. metres of water space. This compares to a current available supply of 1,234 sq. metres of water space, giving a supply/demand balance of 31 sq. metres of water space. Supply and demand is therefore broadly in balance within Crawley Borough. In contrast Mid Sussex supply exceeds demand by 836 sq. metres whilst in Horsham demand exceeds supply by 206 sq. metres.

4.108 The finding is that in 2019, some 91.6% of the total demand for swimming from Crawley Borough residents is satisfied/met, which equates to 6,639 visits per week. This is the level of the Borough's total demand for swimming that is located inside the catchment area of a swimming pool (pools located both inside and outside the Borough).

4.109 Satisfied demand is at a very high level, and this reflects that across the study area, the supply of swimming pools exceeds the demand, as set out under the supply and demand balance headings. A very high percentage of the demand for swimming pools can be met.

4.110 Of Crawley's demand, 79.1% is satisfied for local residents who travel by car, 11.3% walk to the facility 9.6 % by public transport.

4.111 In 2019, 81.2% of Crawley Borough's met/satisfied demand is retained within the Borough. Satisfied demand is demand for Crawley Borough residents.

4.112 The level of exported satisfied demand to neighbouring local authorities for Crawley is 18.8%, or around just less than one in five Crawley swimmers. The level of exported demand is the second lowest with Mid Sussex's being 11.4% and the highest exported demand being Tandridge with 32%. The data does not identify how much of the Crawley demand goes to which authority or pool site; it just provides the total figure for exported demand. However, it is likely demand some is exported to Nuffield Health (Crawley) due to its close proximity to Crawley and it being off a main transport corridor which contains a bus stop just over 5 minutes' walk of the site.

4.113 Unmet demand is demand from Crawley residents that is not being met because either there is too much demand for any particular swimming pool within its catchment area; or the demand is located outside the catchment area of a swimming pool. In 2019, Crawley Borough's total unmet demand is 8.4% of total demand, and this equates to 102 sq. metres of water (for context, a 2 5m x 4 lane pool is between 210 – 250 sq. metres of water, depending on lane width). This is the highest level of unmet demand in comparison to the adjoining authorities, followed closely by Horsham at 7.9%.

4.114 Of the total unmet demand, 100% is from the second definition, unmet demand located outside the catchment area of a pool of which 91% do not have access to a car.

4.115 The level of unmet demand is relatively low and distributed across the urban area, though there is a hotspot of unmet demand that falls within the catchment area of Nuffield Health (Crawley Central, West Green). When taking account of aggregated unmet demand there is not enough demand to justify a new pool.

4.116 The total number of visits to Crawley pools is 7,398 which equates to 69.1% of overall capacity and is therefore very close to Sport England's comfort level of 70%. The 70% comfort level is 70% of capacity used at peak times and where a facility operates above this level it starts to impinge on customer satisfaction.

4.117 The pools at K2 Crawley Leisure Centre operates at 75% of used capacity which is above the Sport England comfort level of 70%. However, the commercial facility at Nuffield Health (Crawley Central, West Green) operates at 41% capacity, cost of use may be a factor for the lower usage levels.

4.118 72.9% of visits comes from Crawley residents which amounts to 5,390 VPWPP with 27.1% visits imported from neighbouring authorities. Crawley's percentage of imported demand is below Tandridge (35.6%) but greater than the other neighbouring authorities, with Horsham having the lowest at 10.9%.

4.119 Nuffield Health (Crawley Central, West Green) operates at 41% of used capacity respectively, despite there being a hotspot of unmet demand in this area. The cost of the facility might be a reasoning for this discrepancy.

4.120 Taking the FPM data in isolation suggests that there is no evidence of need for new pools to meet current swimming pool needs. It is essential that the K2 Crawley Leisure Centre pools are retained, and that investment is made to maintain their quality and attractiveness, because K2 Crawley Leisure Centre provides the only public pool that serves Crawley.

4.121 In considering the provision of swimming pools across the Borough in the future, the FPM findings have to be placed within the context of the wider role swimming pools play in meeting the objectives of CBC. The FPM study provides an extensive assessment for this wider consultation and development.

4.122 Table 4.10 summarises the overall supply and demand analysis for swimming pools in Crawley.

Table 4.10: Summary Analysis – Swimming Pool Supply and Demand

Facility Type	Assessment Findings
Swimming Pools	
Quantity	There are 6 swimming pools in Crawley, over 3 sites (main pools, learner pools and diving board provision at K2 Crawley Leisure Centre); Only K2 Crawley Leisure Centre provides pay and play community access to swimming pool provision in Crawley. K2 Crawley Leisure Centre has high levels of usage and this usage is over the comfort level of 70%. Consultation has identified that K2 Crawley Leisure Centre is heavily used for competitive galas; this means the 50m pool or 25m of the 50m pool can be closed at prime peak time at weekends to pay and play community use. **Future Demand** The FPM analysis highlights that there is balanced supply of water space in 2019 with a slight oversupply of 31 sq., metres of water space. This includes the 2 registered membership facilities that may be beyond affordability of some local residents. Three scenarios have been developed to identify demand from new housing developments: Scenario 1: Local Plan 2020 - 2035 totals 11,829 new dwellings multiplied by average household population size for Crawley 2.45 (Source 2011 Census) = 28,981 population. Scenario 2: Local Plan 2020 - 2035 provides for 5,355 new dwellings within Crawley administrative boundaries multiplied by average household population size 2.45 (source 2011 Census) = 13,120 population. Scenario 3: Local plan provides for 5,355 new dwellings within Crawley administrative boundaries, and the remaining 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. 5,355 multiplied by average household population 2.45 (source 2011 census) = 13,120 population and 6474 multiplied by average household population 2.45 = 15,861 population. Scenario 4: Local Plan provides for 6,474 unmet housing needs (using the standard methodology) is to be met outside of, but on or close to, Crawley's administrative boundaries. Horsham Borough Council are considering 10,000 new homes at Rusper. Taking the 6,474 unmet housing needs to be met outside Crawley multiplied by average household population 2.45 = 15,861 population. The remainder of the 10,000 homes (10,000 – 6,474) at Rusper = 3,526 multiplied by average household population 2.45 = 8,639. This provides a breakdown of Crawley housing needs being met outside the borough or close to the borough boundary and the remainder of the housing development coming forward in Horsham at Rusper. Housing development and population growth in Crawley will increase demand for swimming pool provision. As an indication (using the Sports Facility Calculator (SFC), it is possible to estimate overall future demand for provision of sports halls, swimming pools and indoor bowls rinks, based on this population increase.

Facility Type	Assessment Findings
Swimming Pools	

In summary, future demand reduces the current over-supply of water space as follows:

Scenario	(A) Current Over-Supply of Water Space 2019	(B) Unmet Demand for Water Space 2019	(C) Future Demand for Additional Water Space By 2035 (SFC) Population Growth	(D) Total Over/ (+) Under-Supply (-) Of Water Space By 2035
Scenario 1 population increase 28,981	31 sq. m	102 sq. m	306.90 sq. m	377.90 sq. m
Scenario 2 population increase 13,120	31 sq. m	102 sq. m	138.94 sq. m	209.94 sq. m
Scenario 3 population increase 13,120 within Crawley but linked to Scenario 3 below.	31 sq. m	102 sq. .m	138.94 sq. m	209.94 sq. m
Scenario 3 population on Crawley Borough Boundary 15,861	0	0	167.96 sq. m	167.96 sq. m
Scenario 4 population on Crawley Borough Boundary 15,861 possible new development at Rusper in Horsham Borough Council.	0	0	167.96 sq. m	167.96 sq. m
Scenario 4 remaining population possible new development at Rusper in Horsham Borough Council 8,639	0	0	91.48 sq. m	91.48 sq. m

Total under supply of swimming pool by 2035 column (D) is calculated by adding together column (B) and (C) and subtracting column (A). the calculations are rudimentary because they do not account for the proportion of future demand that can be met from swimming pools within and outside the Borough as the deduction of the surplus 31 sq. m of pools does not account for pools outside of Crawley that may be accessible to the future population or whether pools within Crawley will be accessible to the future population which is why local FPM modelling is recommended to reach a robust conclusion.

A 212 sq. m swimming pool is equivalent to 4 lanes.

Facility Type	Assessment Findings
Swimming Pools	
	Scenario 1 – Identified need in 2035 for an additional 377.90 sq. m of water space. Scenario 2 – Identified need in 2035 for an additional 209.94 sq. m of water space Scenario 3 – identified need in the borough for an additional 209.94 sq. m of water space and 167.99 sq. m of water space on the borough boundaries. Scenario 4 – Identified need to meet Crawley Borough housing needs outside the borough or near the borough boundary 167.96 sq. m of water space and a further 91.48 sq. m of water space to meet remaining Rusper new development population needs. This would be in addition to Scenario 2. The unmet demand is not very much, and it is due to location but there will always be this type of unmet demand and it doesn't mean it necessarily has to be met as other facilities might be nearer/more accessible for those people outside the 20 min drivetime. Mid Sussex supply currently exceeds demand by 836 sq. metres whilst in Horsham demand exceeds supply by 206 sq. metres. These will change with projected population to 2035.
Quality	K2 Crawley Leisure Centre was built in 2005 and it is 15 years old. It is recommended that an assessment is carried out to identify the costs of refurbishment that will be required over the next 5 to 10 years. The 2 commercial facilities were built after 1990 and 1 has been refurbished in 2012 and offers a good quality of provision.
Accessibility	Map 4.5 shows however, that if community access to swimming pools outside Crawley is considered, virtually the whole of Crawley is within a 20-minute drive-time of a such a facility. This means that overall access to a community access swimming pool is good for residents; it is just that for some, their nearest swimming pool is not in Crawley. This is particularly true for the north of the borough. The north of the borough mainly consists of Gatwick airport.
Availability	3 pay and play community access pools (3 facilities) are accessible for daytime use at K2 Crawley Leisure Centre. The remaining pools are operated by commercial operators offering registered membership.

Health and Fitness Facilities

Quantity

4.123 A station is a piece of static fitness equipment; health and fitness centres, with over 20 stations are generally able to make a more attractive offer to both members and pay and play users.

4.124 The 2019 state of UK Industry report reveals that the membership penetration rate is 15.6%, so one in every 7 people over the age of 16 in the UK is a member of a gym.

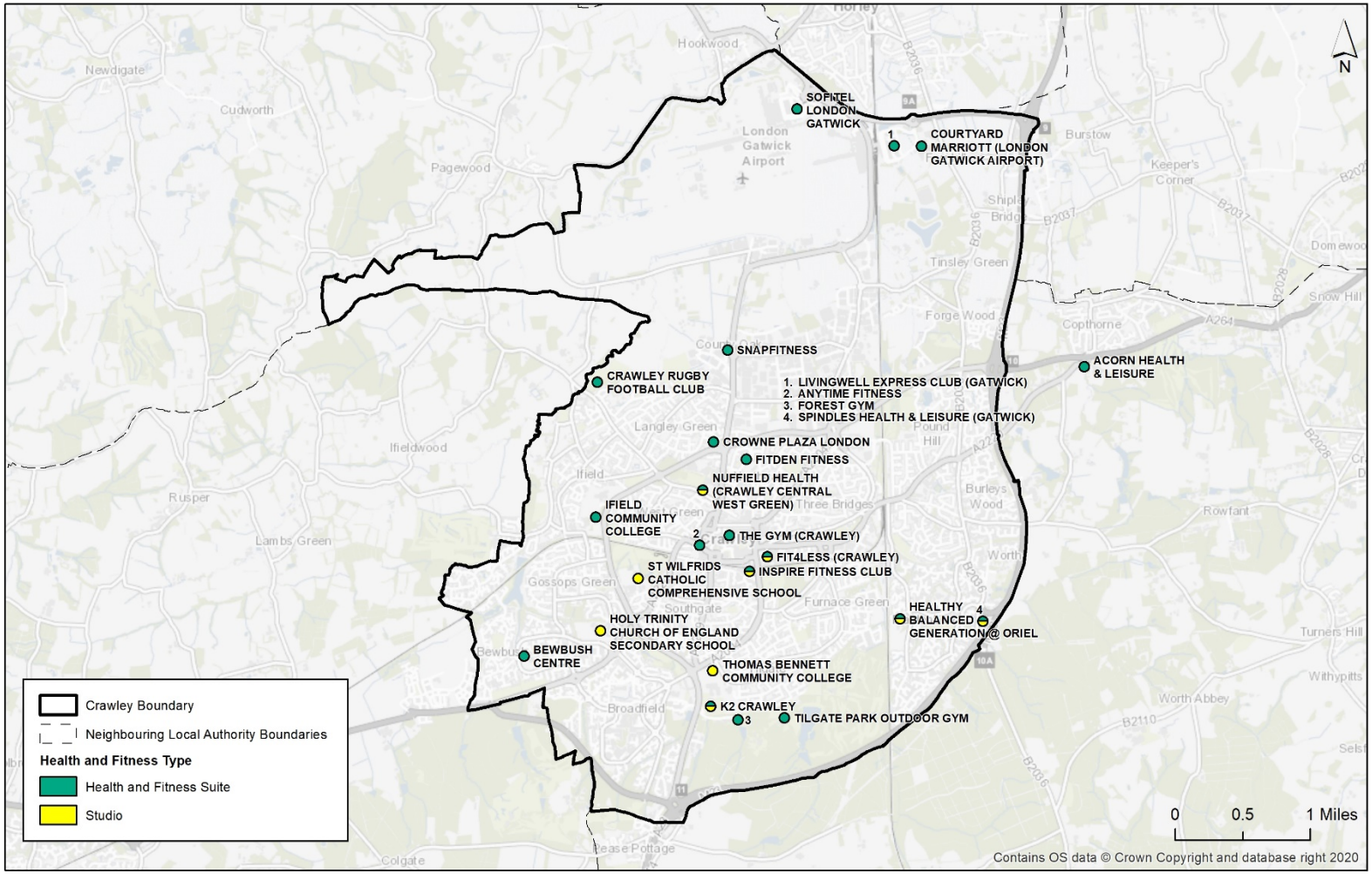
4.125 The supply analysis identifies that overall, there are 16 health and fitness suites and 13 fitness studios in Crawley. In total, the fitness suites provide 857 fitness stations. All fitness suite facilities require some form of payment/membership payment before use, and an induction is required.

4.126 There is a significant amount of fitness suite provision in Crawley borough. 2 are owned by CBC and managed and operated by Everyone Active (Bewbush Centre and K2 Crawley Leisure Centre); 2 are provided at education sites and managed under a PPP/PFI contract (Oriel High School and Ifield Community College), 1 is a sports club (Crawley Rugby Club) and 11 are commercially operated gyms. Of the 11 commercially operated gyms 4 are based at hotels and are classed as private use only and 7 offer registered memberships.

4.127 In Crawley the only pay and play facilities are Bewbush Centre, K2 Crawley Leisure Centre, Oriel High School and Ifield Community College. These facilities do offer memberships. Ifield Community College is open evenings only.

4.128 All fitness suite facilities in the borough are shown in Table 4.11 and illustrated in Map 4.6.

Map 4.6: Health and Fitness Facilities in Crawley



Health and Fitness facilities by type in Crawley

Table 4.11: Fitness Facilities (Fitness Suites) in Crawley

Site Name	Post Code	Facility Type	Number of Stations	Access Type	Ownership Type	Management Type	Pay and Play Community Access facilities	Year Built	Year Refurbished
Anytime Fitness	RH11 7GU	Health and Fitness Suite	35	Registered Membership use	Commercial	Registered Membership use		2013	n/a
Bewbush Centre	**RH11 8XW**	**Health and Fitness Suite**	**28**	**Pay and Play**	**Local Authority**	**Pay and Play**	✓	**2010**	**n/a**
Courtyard Marriott (London Gatwick Airport)	RH6 0NT	Health and Fitness Suite	13	Private Use	Local Authority	Private Use		2015	n/a
Crawley Rugby Football Club	RH11 7LX	Health and Fitness Suite	6	Private Use	Sports Club	Private Use		1994	2008
Crowne Plaza London	RH11 7SX	Health and Fitness Suite	20	Private Use	Commercial	Private Use		1989	2012
Energie Fitness Fit4less (Crawley)	RH10 1SS	Health and Fitness Suite	150	Registered Membership use	Commercial	Registered Membership use		2016	n/a
Healthy Balanced Generation @ Oriel	**RH10 7XW**	**Health and Fitness Suite**	**25**	**Registered Membership use**	**Community school**	**Pay and Play**	✓	**2004**	**2019**
Ifield Community College	**RH11 0DB**	**Health and Fitness Suite**	**12**	**Pay and Play**	**Community school**	**Pay and Play**	✓	**2005**	**n/a**
Arora Hotel	RH10 6LW	Health and Fitness Suite	50	Private Use	Commercial	Registered Membership use		2001	2008
K2 Crawley Leisure Centre	**RH11 9BQ**	**Health and Fitness Suite**	**135**	**Pay and Play**	**Local Authority**	**Pay and Play**	✓	**2005**	**2018**

Site Name	Post Code	Facility Type	Number of Stations	Access Type	Ownership Type	Management Type	Pay and Play Community Access facilities	Year Built	Year Refurbished
Livingwell Express Club (Gatwick)	RH6 0LL	Health and Fitness Suite	10	Private Use	Commercial	Private Use		1989	2005
Nuffield Health (Crawley Central West Green)	RH10 8LR	Health and Fitness Suite	114	Registered Membership use	Commercial	Registered Membership use		1999	2018
Sofitel London Gatwick	RH6 0PH	Health and Fitness Suite	7	Private Use	Commercial	Private Use		1995	2007
Spindles Health & Leisure (Gatwick)	RH10 7ZR	Health and Fitness Suite	50	Registered Membership use	Commercial	Registered Membership use		1990	2003
The Gym (Crawley)	RH10 1DE	Health and Fitness Suite	127	Registered Membership use	Commercial	Registered Membership use		2012	n/a
Snap Fitness	RH10 9YU	Health and Fitness Suite	50	Registered Membership use	Local Authority	Registered Membership use		2017	n/a

4.129 CBC provides 20% (163) of the overall supply of 832 fitness stations in the Crawley borough area.

4.130 There are 4 fitness suites with 100 stations or more. The largest fitness suites are at Energie Fitness (Fitness for Less) (150 stations), K2 Crawley Leisure Centre (135), Nuffield Health (Crawley West Green) (114), and The Gym (Crawley) (127).

4.131 The 6 registered membership facilities in Crawley comprise both small, independent fitness suites and larger commercial brands. Commercially operated fitness suites require registered membership and operate pre-registered, pre-paid/DD membership schemes. The local authority fitness facilities also operate on this basis in Crawley. The private fitness facilities are hotel facilities that also offer registered membership and provide for hotel guests.

4.132 Analysis of the overall supply of fitness suites is summarised in Table 4.12:

Table 4.12: Analysis of overall Fitness Suite Provision in Crawley

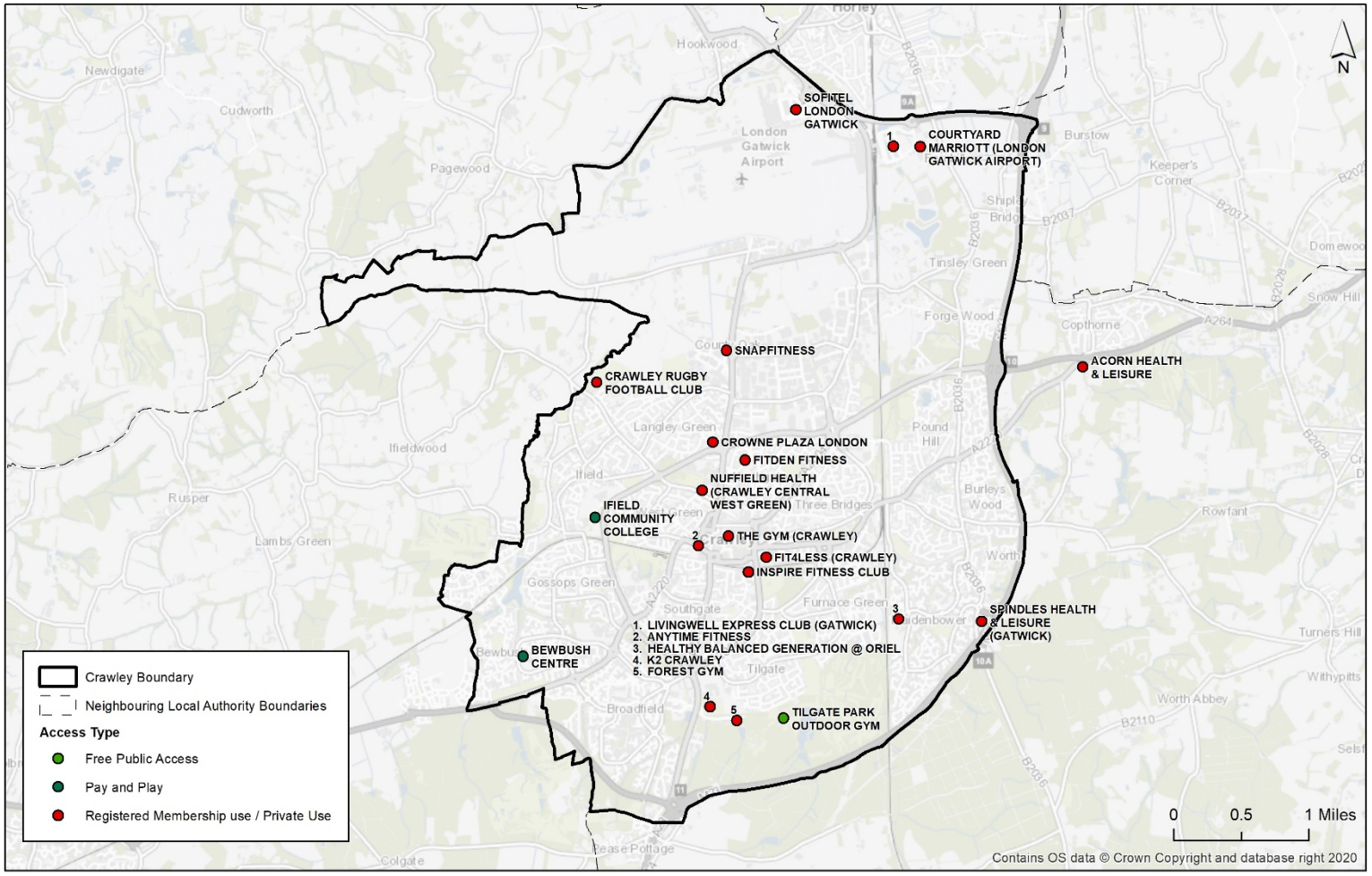
Total Fitness Suites	16
Total Fitness Stations	832
Pay and Play Fitness Suites (2 sites Local authority 2 sites Education PPP/PFI)	4
Pay and Play / No. of Fitness Stations (360 Local authority)	163 Local Authority 37 Education
Registered Membership Fitness Suites	6
Registered Membership no. of Fitness Stations	526
Private use Fitness Suites	5
Private use no. of Fitness Stations	100
Sports club Fitness Suites	1
Sports Club no. of Fitness Stations	6

Table 4.13: Summary of Fitness Suite Size

Number of Fitness Stations	No. Fitness Suites
150+	1
100 - 149	3
50 - 99	3
30 - 49	1
29 or less	8

4.133 The supply of community access fitness suites is shown on Map 4.7.

Map 4.7: Community Access Fitness Suites in Crawley



Health and Fitness Suites by community use availability in Crawley

Quality

4.134 Detailed quality assessments have been undertaken at all health and fitness facilities where access was possible. The quality audits are summarised in Appendix 2 (2a – 2z) and Table 4.14. Although 7 other commercial facilities have been visited and audited, it was not possible to undertake detailed quality audits on all existing facilities other than those operated by the CBC, as commercial operators do not want these to be undertaken. Therefore, a visual check of these has been undertaken online.

4.135 The visual check highlights that overall, the quality of the commercial facilities is very good as is generally the case. All have up to date fitness stations, are well-designed and planned facilities, with good quality changing facilities. Given some of the commercial fitness facilities are national chains, their corporate approach to provision is well-established and their offer is the same, irrespective of location. In general, they are also newer than other facilities e.g. on education sites and have predominantly been provided since the late 1990's/early 2000's.

Table 4.14: Summary Qualitative Assessments - Health and Fitness Facilities (fitness suites and studios)

	Overall Quantitative Score for Facility %	Qualitative Score for Health and Fitness Suite	Need for Investment- Overall Facility
Anytime Fitness	61%	Good	Minimal
Bewbush Centre	68%	Good	Minimal
Courtyard Marriott (London Gatwick Airport)	50%	Average	
Crawley Rugby Football Club	29%	Poor	
Crowne Plaza London	61%	Good	
Energie Fitness Fit4less (Crawley)	71%	Excellent	
Healthy Balanced Generation @ Oriel	63%	Good	
Ifield Community College	50%	Average	
Aora Hotel	54%	Average	
K2 Crawley Leisure Centre	78%	Excellent	Minimal
Livingwell Express Club (Gatwick)	36%	Poor	
Nuffield Health (Crawley Central West Green)	75%	Excellent	
Sofitel London Gatwick	61%	Good	
Spindles Health & Leisure (Gatwick)	56%	Average	
The Gym (Crawley)	71%	Good	
Snap Fitness	61%	Good	

4.136 The quality of the community access health and fitness facilities is generally good - excellent. The average quality fitness suites are hotel gyms that are small in size although the majority are well decorated and maintained.

Accessibility

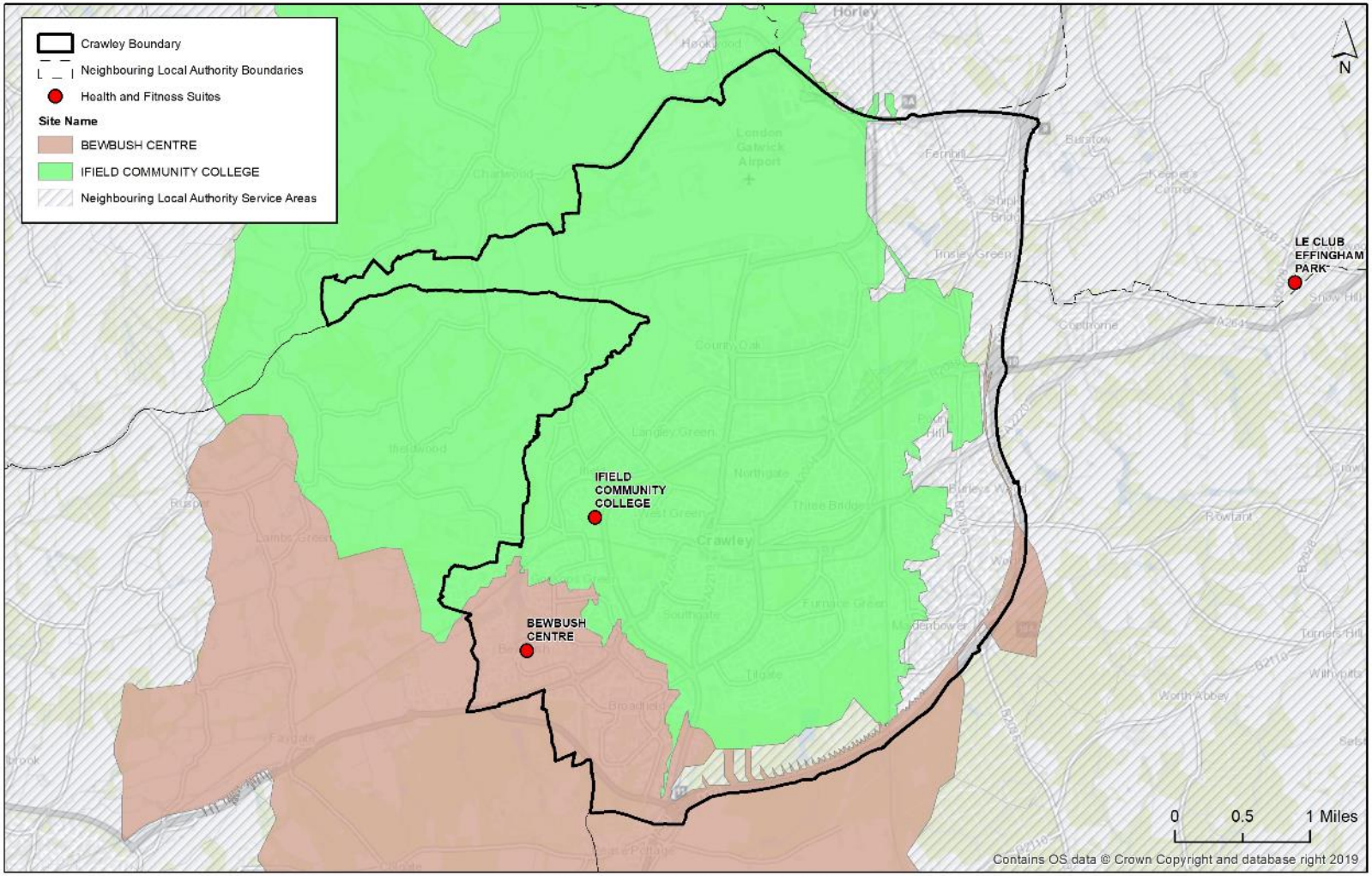
4.137 It is clear from Map 4.8 that there are no areas outside a 20-minute drive time catchment of a community accessible fitness suite.

4.138 22.4% of the Crawley population does not have access to a car (Source 2011 Census). It is therefore important to ensure that fitness suites are as accessible as possible to those walking or using public transport.

4.139 Existing community access fitness facilities are well-located in Crawley.

4.140 Commercial fitness facilities are driven by, and rely on, market demand.

Map 4.8: Community access Fitness Suites within a 20-minute drive time catchment area



Health and Fitness with community use service areas in Crawley (up to 20 minute's drive time)

Availability

4.141 Of the existing fitness provision in Crawley the commercial sector provides 626 of the 832 stations (75%).

4.142 It is important to highlight that the existing commercial sector fitness suite provision in Crawley is used by some residents despite the fact that a number of them are high end fitness companies with higher cost memberships e.g. Nuffield Fitness. However, there are others e.g. Anytime Fitness whose membership cost is comparable with the Crawley facilities. The commercial provision, and particularly the lower cost end of the market, therefore, presents a level of competition to the Crawley facilities.

4.143 On this basis, the assessment of the current and future need for fitness facilities reflects the fact that many Crawley residents are likely to use those facilities which offer provision and a membership rate comparable to public sector facilities, because they are more affordable. The assessment of fitness need (See Appendix 8) therefore includes the more affordable commercial facilities, as 'community access 'on the basis of 'affordability'. Appendix 8 includes all the fitness suites in Crawley.

Fitness Studios

Quantity

4.144 There are 14 studios in Crawley, as identified through Sport England Active Places. The majority are provided as part of a health and fitness offer within facilities. Studios provide a space in which a range of aerobic, fitness and dance classes plus activities such as yoga and Pilates, can take place as well as martial arts, and boxing. Although requiring some specialist equipment for martial arts and boxing, it is also possible to do a form of these activities in an informal space such as a community hall. Informal halls can also accommodate a range of fitness and dance classes. Informal halls are discussed in the Sports Hall and activity hall section of this assessment.

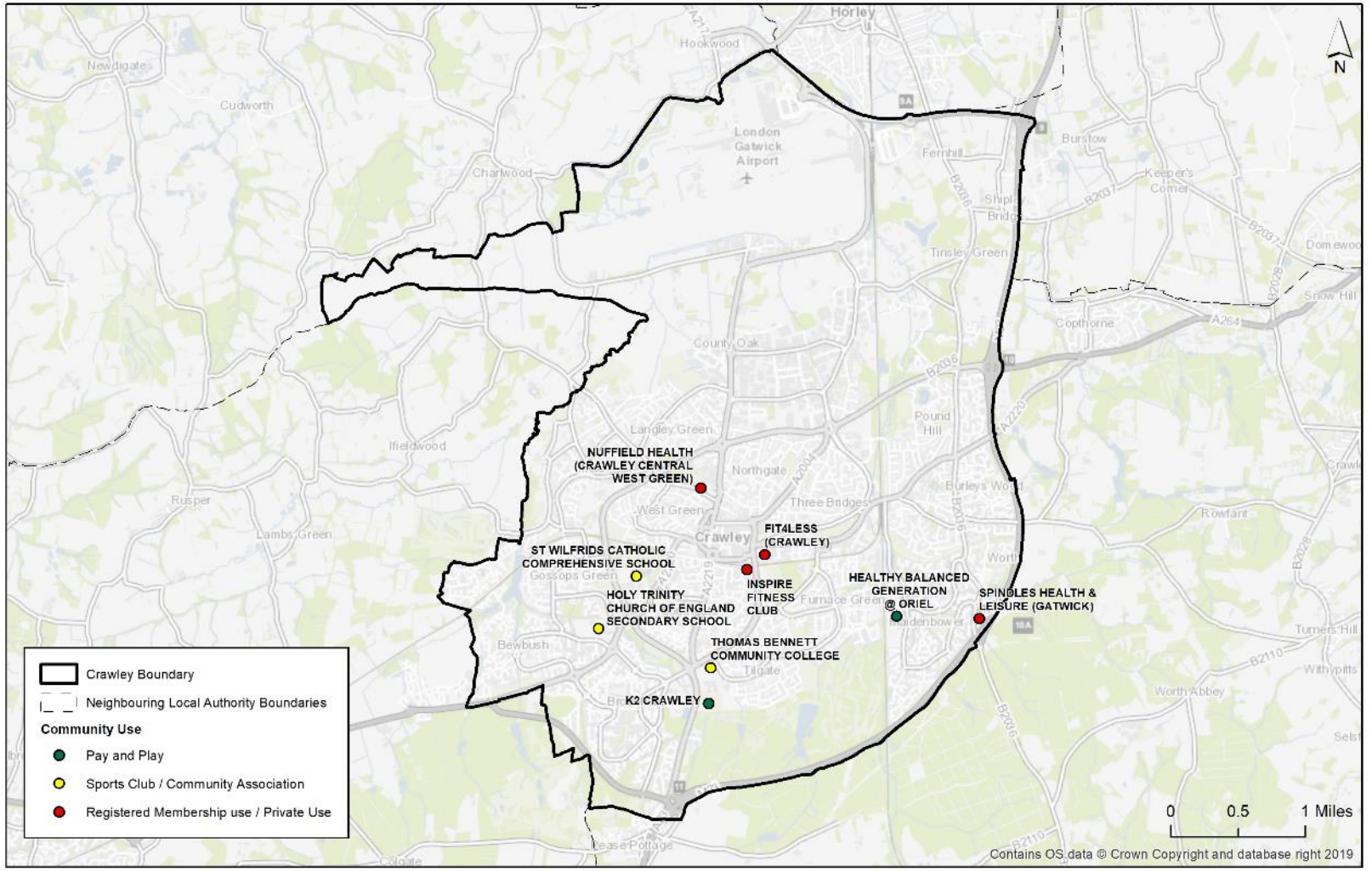
4.145 The studios assessed in this report are multi-purpose studios (no specific size), not those with fixed equipment, or only one use e.g.: spinning.

4.146 Many community hall facilities are used by dance schools, and the smaller halls often available on education sites have significant potential to be used for fitness classes.

4.147 Map 4.6 shows studios as part of the overall health and fitness offer in Crawley. Map 4.9 shows the locations of individual community accessible studios.

4.148 The overall provision of studios in Crawley is summarised in Table 4.15.

Map 4.9: Community access studio facilities in Crawley



Studios by community use availability in Crawley

Table 4.15: Fitness Facilities (Studios) in Crawley

Site Name	Post Code	Facility Type	Number of Studios	Access Type	Ownership Type	Management Type	Pay and Play	Year Built	Year Refurbished
Energie Fit4less (Crawley)	RH10 1SS	Studio	1	Registered Membership use	Commercial	Commercial Management		2016	n/a
Energie Fit4less (Crawley)	RH10 1SS	Studio	1	Registered Membership use	Commercial	Commercial Management		2018	n/a
Healthy Balanced Generation @ Oriel	**RH10 7XW**	**Studio**	**1**	**Pay and Play**	**Community school**	**Private Contractor (PPP/PFI)**	✓	**2004**	**2019**
Holy Trinity Church of England Secondary School	RH11 8JE	Studio	1	Sports Club / Community Association	Voluntary Aided School	School/College/ University (in house)		2006	n/a
Inspire Fitness Club	RH10 6LW	Studio	1	Registered Membership use	Commercial	Commercial Management		2001	2012
K2 Crawley Leisure Centre	**RH11 9BQ**	**Studio**	**1**	**Pay and Play**	**Local Authority**	**Commercial Management**	✓	**2005**	**2018**
K2 Crawley Leisure Centre	**RH11 9BQ**	**Studio**	**1**	**Pay and Play**	**Local Authority**	**Commercial Management**	✓	**2005**	**2018**
K2 Crawley Leisure Centre	**RH11 9BQ**	**Studio**	**1**	**Pay and Play**	**Local Authority**	**Commercial Management**	✓	**2005**	**2018**
Nuffield Health (Crawley Central West Green)	RH10 8LR	Studio	1	Registered Membership use	Commercial	Commercial Management		1999	2012

Site Name	Post Code	Facility Type	Number of Studios	Access Type	Ownership Type	Management Type	Pay and Play	Year Built	Year Refurbished
Nuffield Health (Crawley Central West Green)	RH10 8LR	Studio	1	Registered Membership use	Commercial	Commercial Management		1999	2012
Nuffield Health (Crawley Central West Green)	RH10 8LR	Studio	1	Registered Membership use	Commercial	Commercial Management		1999	2012
Spindles Health & Leisure (Gatwick)	RH10 7ZR	Studio	1	Registered Membership use	Commercial	Commercial Management		1990	n/a
St Wilfrid's Catholic Comprehensive School	RH11 8PG	Studio	1	Sports Club / Community Association	Voluntary Aided School	School/College/ University (in house)		2009	n/a
Thomas Bennett Community College	RH10 5AD	Studio	1	Sports Club / Community Association	Academies	School/College/ University (in house)		2005	n/a

4.149 There are 14 studios in total; 7 studios are provided through commercial facilities, 4 are on education sites, providing access to community sports clubs through the schools' letting policy and 3 are owned by CBC, but managed by Everyone Active. Some commercial facilities offer community access, and some require membership prior to use.

4.150 The analysis of the overall studio supply in Crawley is as follows:

Table 4.16: Analysis of overall Studio Supply – Crawley

Total Studios	14
Pay and Play Community Access Studios	3
Commercial Sector Studios	7
Education Sector Studios	4

Quality

4.151 Detailed quality assessments have been undertaken on all Crawley Borough Council sports facilities, plus those facilities shown in Table 4.15 which have studios i.e. a total of 14 facilities. These are summarised in Appendix 2 (2a – 2z) and Table 4.17.

Table 4.17: Summary of Quality Assessments Studios in Crawley

	Overall Quantitative Score for Facility %	Qualitative Score for Health and Fitness Studios	Need for Investment- Overall Facility
Energie Fit4less (Crawley)		Good	Minimal
Energie Fit4less (Crawley)		Good	Moderate
Healthy Balanced Generation @ Oriel		Good	Minimal
Holy Trinity Church of England Secondary School		Average	Moderate
Aora Hotel - Inspire Fitness Club		Good	Minimal
K2 Crawley Leisure Centre		Good	Minimal
K2 Crawley Leisure Centre		Good	Minimal
K2 Crawley Leisure Centre		Good	Minimal
Nuffield Health (Crawley Central West Green)		Good	Minimal

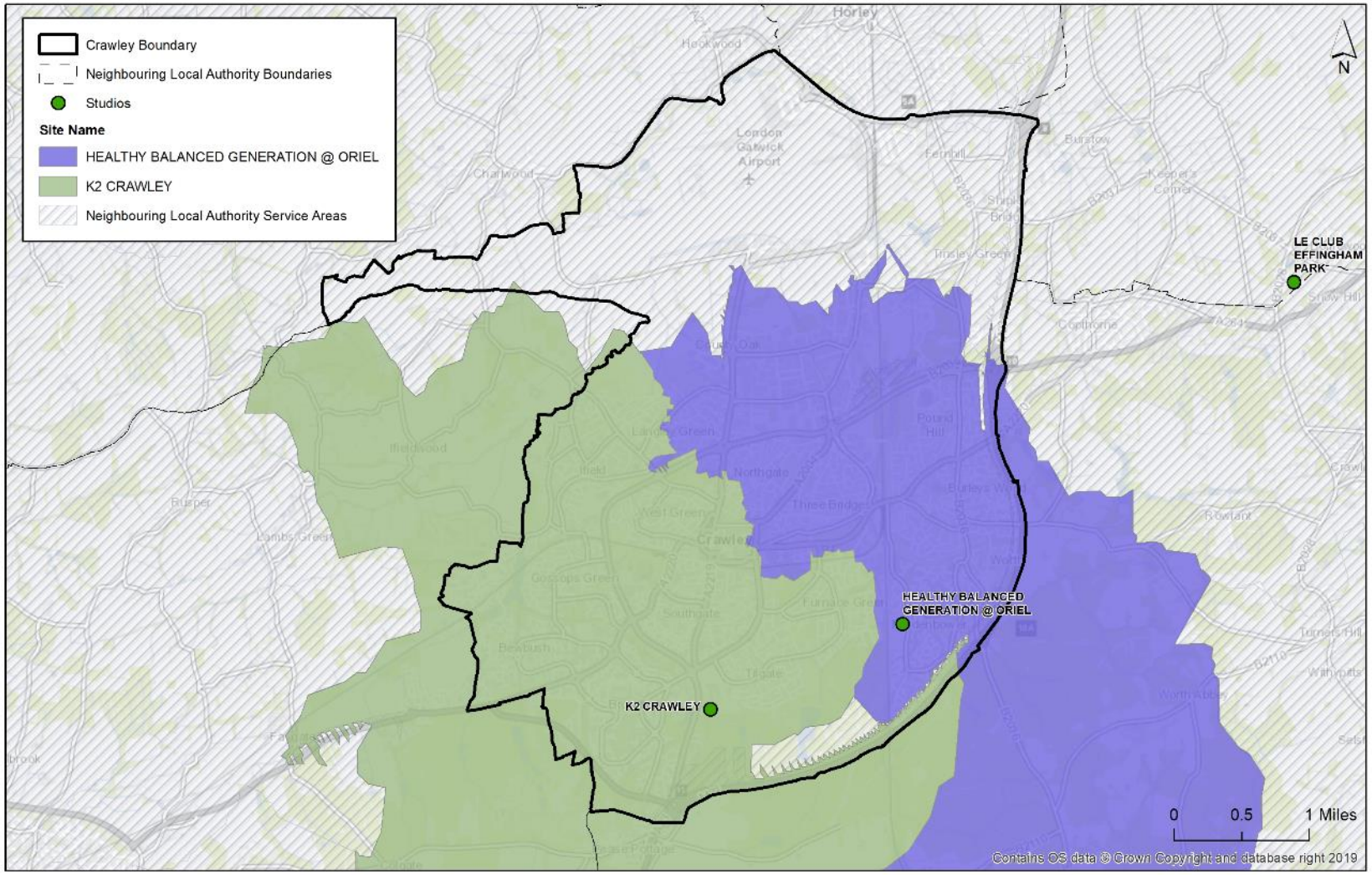
	Overall Quantitative Score for Facility %	Qualitative Score for Health and Fitness Studios	Need for Investment- Overall Facility
Nuffield Health (Crawley Central West Green)		Good	Minimal
Nuffield Health (Crawley Central West Green)		Good	Minimal
Spindles Health & Leisure (Gatwick)		Good	Minimal
St Wilfrid's Catholic Comprehensive School		Average	Minimal
Thomas Bennett Community College		Average	Minimal

4.152 The quality of studios is generally good with a number of facilities having been refurbished recently.

Accessibility

4.153 Health and fitness facilities are located across most areas of the borough. Most studios are part of an overall fitness offer, i.e. fitness suite and studio(s) with some commercial facilities offering more than one studio.

Map 4.10: Pay and Play Community Use Studios with a 20-minute drivetime catchment



Studios with community use service areas in Crawley (up to 20 minute's drive time)

4.154 It is clear from Map 4.10 that Crawley residents have access to a studio within a 20-minute drive time catchment of the whole community.

4.155 22.4% of the Crawley population does not have access to a car (Source 2011 Census). It is therefore important to ensure that studios are as accessible as possible to those walking or using public transport.

4.156 Existing community access fitness facilities are well-located in Crawley; all are on public transport routes, and their catchment areas provide access to virtually all residents. In addition to the community access studios, there are other studios (commercial/on education sites) which are also used by residents; overall there is a good stock of provision in Crawley however they are not all accessible to all local residents given where they are located.

4.157 Recognising the commercial fitness studios in the borough which are well used by residents, there is a good overall accessibility to studios in Crawley.

Availability

4.158 A comprehensive programme of fitness classes, and other sporting activities is offered at the community access facilities. Of the 14 studios in Crawley, 3 are accessible for pay and play community use.

4.159 Some commercial operators have membership rates comparable to those at the CBC owned leisure centres.

4.160 In addition to the purpose-built studio facilities in Crawley, there are a number of multi-purpose halls, in community centres/halls; these are also used for activities which could also take place in a studio e.g. aerobics, dance, etc.

Supply and Demand Analysis – Health and Fitness and Studios

4.161 The supply and demand model Appendix 8 is based on the premise that for the supply to be sufficient, it must be large enough to cater for the maximum demand at any one time. Maximum demand is described as the demand during a peak hour session.

4.162 The Health and fitness model identifies the population in Crawley over the age of 15 and then applies the 2019 state of UK Health and Fitness Industry report membership penetration rate for 15.6%, to estimate the number of the population over 15 that participates in using health and fitness gyms. The estimate for Crawley is 13,697 persons participate. The model then assumes that each participant participates 1.5 times per week. This provides an overall number of visits of 20,545. These visits are then multiplied by the number of visits in peak time and the model assumes 65% of visits are in peak time. The estimate for the number of visits in peak time is 13,354. This estimate is then divided by the number of peak time hours per week 34 to give the number of fitness stations required.

4.163 The health and fitness model In Crawley estimates there is a need for 393 fitness stations at peak time of demand. The number of fitness stations in health and fitness facilities in Crawley that provide over 20 stations equates to 784 in 2019. The health and fitness model assumes an oversupply of 391 fitness stations in 2019.

4.164 The population in Crawley is expected to grow by 27,00 by 2035. The estimated over supply of 391 fitness stations in 2019 is estimated to be sufficient to meet future demand. A business case should be provided if new health and fitness facilities are to be provided in the future.

4.165 Health and fitness suites tend to focus on group exercise such as spin, aerobics, dance, tai chi and yoga. The studio experience is intimate, fun, intense and trendy. You should come out feeling like you performed at your peak.

4.166 There are 14 identified studios in Crawley. From the site visits the majority of these are well used by Crawley residents.

4.167 There is currently a national growing market for boutique fitness studios that are generally viewed as a small gym 800 – 3500 square feet that focuses on group exercise and specialises in one or two fitness areas. It is anticipated that Crawley will be following the national trend with boutique studios popping up across the borough.

Table 4.18: Summary Analysis – Health and Fitness Supply and Demand

Facility Type	Assessment Findings
Health and Fitness (Fitness Suites and Studios)	
	Health and Fitness Suites There are 16 fitness suites in Crawley, with a total of 832 fitness stations. 2 facilities are owned by CBC and managed by Everyone Active on its behalf and provide 163 of the 832 fitness stations in Crawley. There are 14 studios in Crawley, 3 of which have pay and play community access. **Supply and Demand Analysis** The existing commercial sector fitness suite provision in Crawley is used by residents. The commercial fitness suites vary in type with some being high end fitness companies, but a lot of membership costs are comparable with community facilities. On this basis, the assessment of the current and future need for fitness facilities reflects the fact that Crawley residents are likely to use those facilities which offer provision and a membership rate often comparable to public sector facilities. The assessment of need (See Appendix 8) therefore includes the commercial facilities, as 'community access 'on the basis of 'affordability' and includes fitness facilities providing 20 fitness stations and above. **Current Supply and Demand** There are currently 11 fitness centres providing over 20 fitness stations; these 11 fitness centres provide 784 fitness stations in total in the borough, there is a current over-supply of 391 fitness stations, given current demand is for 393 fitness stations (See Appendix 8).

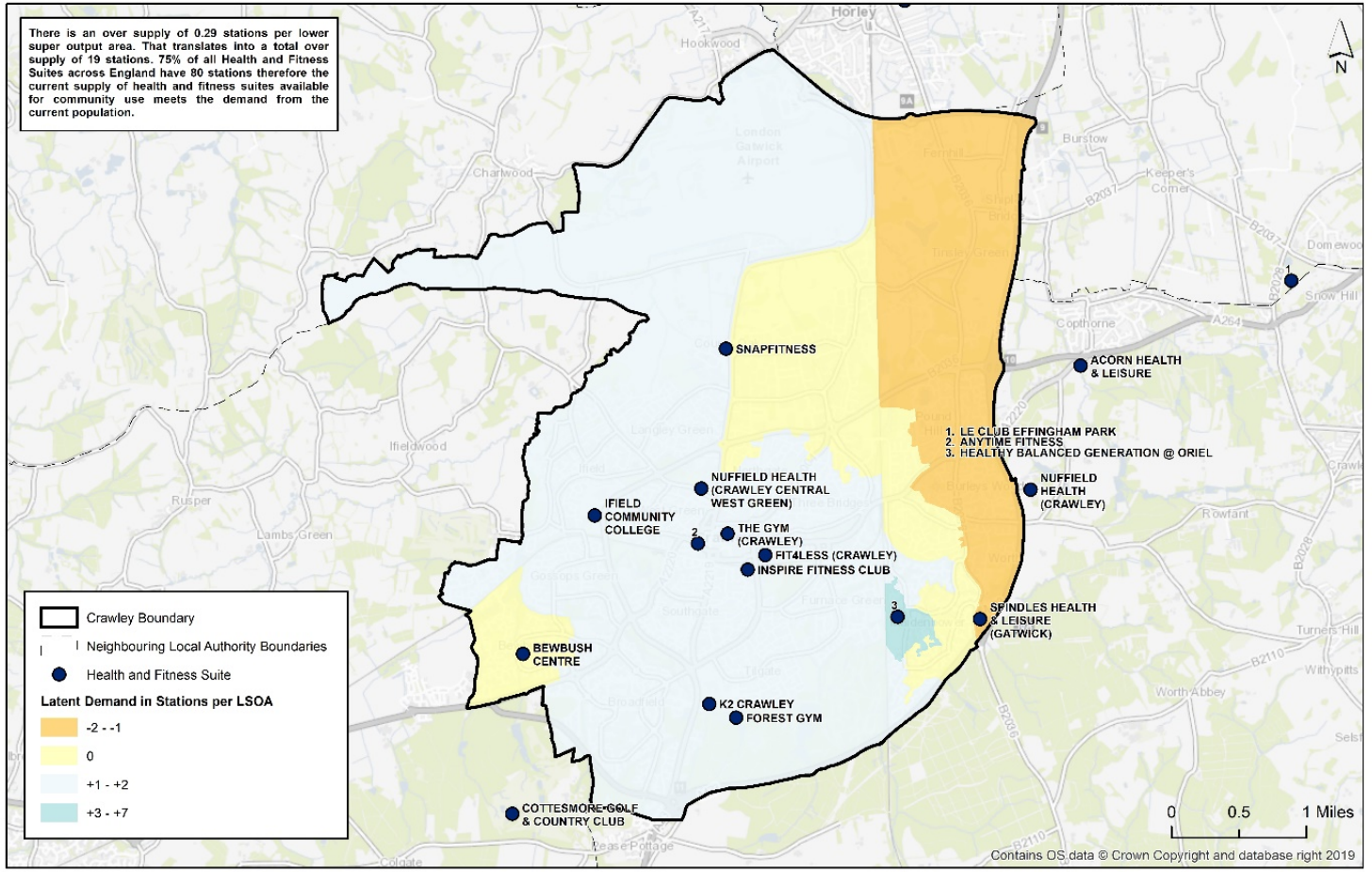
Facility Type	Assessment Findings
Health and Fitness (Fitness Suites and Studios)	
	There is a need to retain and increase community access and affordable fitness stations. All Crawley residents have access to fitness suites within a 20-minute drive time. The majority of fitness suite availability is through the commercial sector during the day, as well as evenings and weekends. There is community access to pay and play fitness suites during the day, as well as evenings and weekends at K2 Crawley Leisure Centre, Bewbush Centre and Oriel High School. Map 4.11 illustrates the latent demand analysis for fitness stations in Crawley. Although this map is predicated on slightly different assumptions to those used in Appendix 8 (these use the 15+ population of Crawley, whereas this map uses the overall Crawley population), and looks at super output areas, essentially the same picture emerges i.e. there is some latent demand for fitness provision across Crawley where there is orange (dark mid and lighter coloured areas), on Map 4.11 e.g. predominantly the West of the borough. This latent demand will be met from fitness facilities on the borough's borders in the west of the borough. There is also some latent demand showing around Bewbush. **Future Demand** Future demand for fitness, will need to reflect population growth. The population is projected to increase by approximately 27,000 by 2035; the current oversupply of 391 fitness stations will meet the needs of the future population. Any new facilities proposed should only be developed if they can demonstrate a sustainable business case and plan. **Health and Fitness Studios** There are 14 studios in Crawley, as identified through Sport England Active Places. The majority are provided as part of a health and fitness offer within facilities. Studios provide a space in which a range of aerobic, fitness and dance classes plus activities such as yoga and Pilates, can take place as well as martial arts, and boxing. Although requiring some specialist equipment for martial arts and boxing, it is also possible to do a form of these activities in an informal space such as a community hall. Informal halls can also accommodate a range of fitness and dance classes. Informal halls are discussed in the Sports Hall and activity hall section of this assessment. Many community hall facilities are used by dance schools, and the smaller halls often available on education sites have significant potential to be used for fitness classes. Of the 14 studios in Crawley, 3 are accessible for pay and play community use.

Facility Type	Assessment Findings
Health and Fitness (Fitness Suites and Studios)	
	Existing community access fitness facilities are well-located in Crawley; all are on public transport routes, and their catchment areas provide access to virtually all residents. In addition to the community access studios, there are other studios (commercial/on education sites) which are also used by residents; overall there is a good stock of provision in Crawley however they are not all accessible to all local residents given where they are located. The trend is that exercise studios will expand until the market becomes saturated, which will result in lower class fees to achieve greater market penetration and survival. The fitness gym with studio space has an added attraction to some people as it can offer more but for those that wish to just participate in group exercise then the boutique studio is ideal. The quality of studios is generally good with a number of facilities having been built recently or refurbished. Generally, fitness suites are more modern than other elements in the existing facilities. All Crawley residents have access to studio space within a 20 -minute drivetime.

Facility Type	Assessment Findings

Health and Fitness (Fitness Suites and Studios)

Map 4.11: Latent Demand for Fitness Stations in Crawley



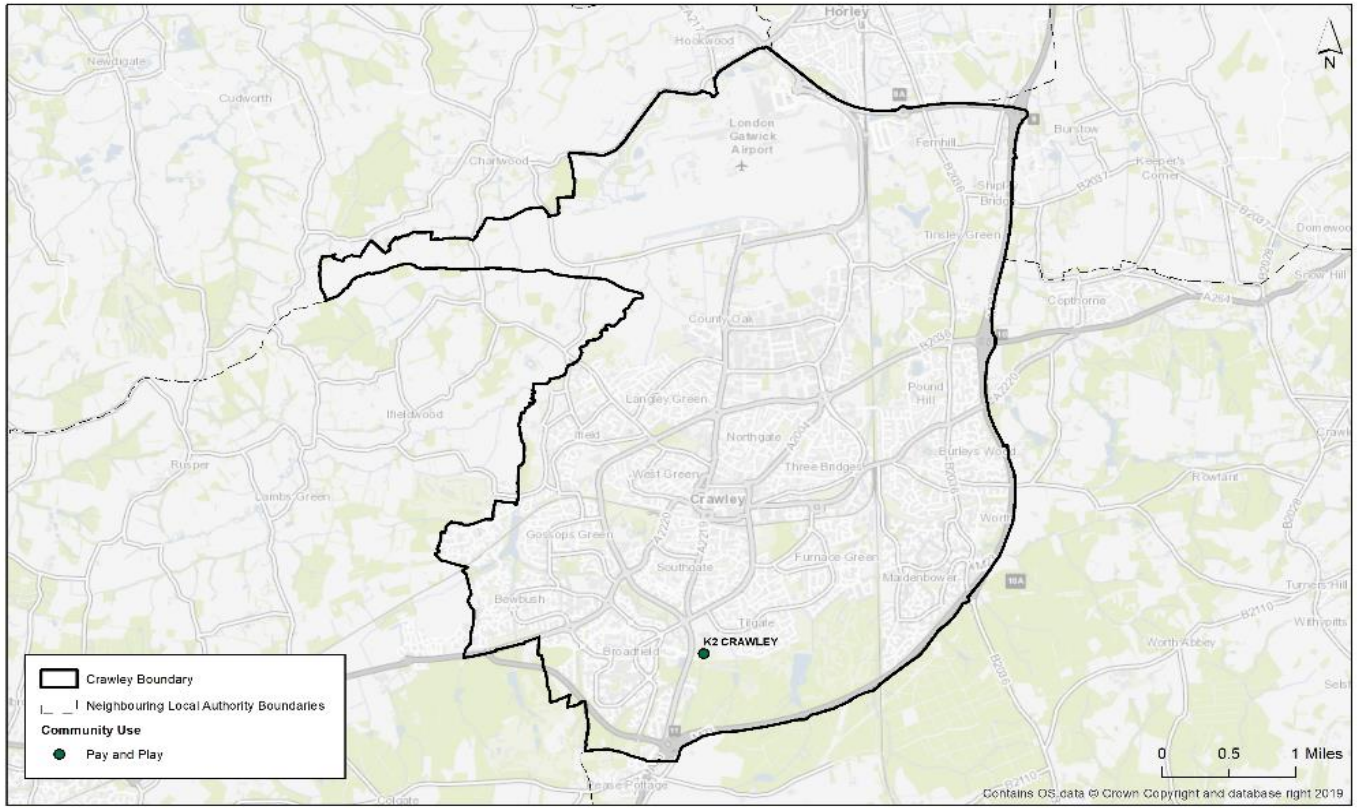
Health and Fitness Suites latent demand in stations per LSOA in Crawley

Squash

Quantity

4.168 There are 5 public pay and play accessible squash courts at K2 Crawley Leisure Centre. These are all glass backed squash courts, as shown on Map 4.12.

Map 4.12: Squash Courts by Type in Crawley



Squash Courts by community use availability in Crawley

4.169 The overall supply of squash courts is summarised in Table 4.19.

Table 4.19: Squash Courts in Crawley

Site Name	Post Code	Court Type	Courts	Access Type	Ownership Type	Management Type	Pay and Play Community Access facilities	Year Built	Year Refurbished
K2 Crawley Leisure Centre	RH11 9BQ	Squash Courts Glass Backed	5	Pay and Play	Local Authority	Contractor	✓	2005	maintained

Quality

4.170 A quality assessment was undertaken on following facilities.

Table 4.20: Summary of Quality Assessments Squash Courts in Crawley

	Overall Quantitative Score for Facility %	Qualitative Score for Squash Courts	Need for Investment- Overall Facility
K2 Crawley Leisure Centre	76	Squash Courts (5) - Good	Minimal

4.171 The quality of existing squash courts is generally of a good standard. All courts have been maintained since opening in 2005.

Accessibility

4.172 Squash courts are more specialist facilities, so there are generally fewer of them in any one area. The majority of squash courts are now provided through clubs, as opposed to leisure centres. The exception in Crawley is that the K2 Crawley Leisure Centre provides the only courts in Crawley. England Squash has stated that K2 Crawley Leisure Centre is a thriving club that provides a number of programmes for adults and juniors.

4.173 Geographical distribution of squash courts in Crawley is illustrated in Map 4.12.

Availability

4.174 All 5 courts in Crawley are community accessible.

4.175 This level of access is adequate given the current and likely future levels of participation in squash.

NGB Consultation: England Squash

4.176 England Squash was contacted to provide feedback on the provision of squash court facilities in the borough. There has been investment made into the local County Association and Regional Forum, who have in turn worked closely with local clubs, schools and leisure centres in the county. In comparison to other counties, the need for investment and required impact on deliverers makes Crawley a key area for future delivery and squash participation. The specific demographic within the local area also lends itself to squash participation and target markets for the sport. K2 Crawley Leisure Centre is a thriving club that provides a number of programmes for adults and juniors.

Summary of Supply and Demand

Table 4.21: Summary Analysis – Squash Courts Supply and Demand

Facility Type	Assessment Findings
Squash Courts	
Quantity	There are 5 glass-backed squash courts in Crawley, at K2 Crawley Leisure Centre. **Future Demand** There is no specific methodology for assessing the current and future need for squash courts. Overall participation in squash is increasing at national level, and this is now being seen at a local level. Competitive squash across the country is predominantly now played in clubs, from a club facility; demand for community access squash courts has reduced in recent years. Participation is still growing however, but through the club base where juniors can be supported and coached from an early age. Crawley is different as K2 Crawley Leisure Centre is the only provider of squash courts. No demand has been identified for additional squash courts in Crawley, by clubs or the NGB. The current level of provision should be maintained in Crawley.
Quality	The quality of existing squash courts is generally of a good standard.
Accessibility	The existing squash courts are provided in K2 Crawley Leisure Centre. There are no courts across the rest of Crawley.
Availability	There are 5 squash courts in Crawley, all of which are glass-back courts, and all are available for community access.

Indoor Bowls

Quantity

4.177 An indoor bowls facility comprises a number of indoor rinks (usually a minimum of 3 rinks). Indoor Bowls is a more specialist sport and tends to be participated in by bowlers who play outside in the summer, to practise and compete during the winter months.

4.178 There are 2 indoor bowls facilities in Crawley. Gratton's, Crawley RH10 3AG – 6 Rinks (Indoor) and K2 Crawley Leisure Centre, Crawley RH11 9BQ – 2 Rinks (Non-affiliated).

4.179 However, there are 2 affiliated indoor bowls clubs in neighbouring local authorities that cater for indoor bowls use for Crawley residents. These are located in Reigate and Banstead – Doyning's Indoor Bowls club and Horsham Indoor Bowls Club – Horsham.

4.180 Supply and demand for indoor bowls is not assessed in the same way as it is for e.g. swimming pools.

4.181 Consultation: England Indoor Bowls Association (EIBA) (see Appendix 3 for full details) identifies:

1. **There are the 2 indoor clubs in Crawley; and**

2. **Indoor bowls is attractive to the older population and those with disabilities (Wheelchair and Visually Impaired).**

4.182 As a guide, the EIBA demand is calculated as one rink per 14,000-17,000 of total population. A six-rink green, therefore, is required for a population of 85,000-100,000 although this will be dependent upon the population profile of your area. The ONS 2017 Mid-Year estimates that Crawley has a population of 111,665. The population for Crawley indicates that there is a need for 6 – 8 rinks in Crawley to meet the EIBA demand one rink per 14,000 – 17,000 of total population. The supply within Crawley is currently 8 rinks.

4.183 The number of rinks required can be related to the estimated number of members: EIBA suggest you assume 80-100 members per rink. This is 90 members on average. The average membership at Gratton's Indoor Bowls Club provided by EIBA identifies an average membership of 389 between 2016 and 2018. If you assume on average 90 members per rink then there is an oversupply at Gratton's of 1.7 rinks and a further 151 members could be catered for.

4.184 The membership at the 2 rinks at K2 Crawley Leisure Centre is not known.

4.185 Doynings is a 6 rink indoor bowls facility and caters for a membership of 426 in 2018. When applying the EIBA average membership figure of 90. Doynings requires 4.73 rinks. There is oversupply of 1.3 rinks and a further 114 members could be catered for.

4.186 Horsham Indoor Bowls Club provides 8 indoor rinks and caters for a membership of 299 in 2018. When applying the EIBA average membership figure of 90. Horsham requires 3.3 rinks. There is oversupply of 4.7 rinks and a further 421 members could be catered for.

4.187 If Doynings or Horsham Indoor Bowls were to close 151 new members could be accommodated at Gratton's Indoor Bowls Club.

4.188 Crawley is predicted to grow its population by 27,000 by 2035. This would require 2 additional rinks providing membership for a further 180 members.

4.189 With the neighbouring Borough Indoor bowls clubs, the available membership at Grattons Indoor Bowls Club being able to cater for a further 151 members currently there is no need for further indoor rinks to be provided in Crawley but the existing should be protected and maintained.

Indoor Bowls: Summary of Supply and Demand

Table 4.22: Summary Analysis – Indoor Bowling Supply and Demand

Facility Type	Assessment Findings
Quantity	There are 2 indoor bowls facilities in Crawley. Gatton's (Crawley) 6 rinks is an affiliated club and K2 Crawley Leisure Centre is unaffiliated. The population for Crawley indicates that there is a need for 6 – 8 rinks in Crawley to meet the EIBA demand one rink per 14,000 – 17,000 of total population. The supply within Crawley is currently 8 rinks. The average membership at Gratton's Indoor Bowls Club provided by EIBA identifies an average membership of 389 between 2016 and 2018. If you assume on average 90 members per rink then there is an oversupply at Gratton's of 1.7 rinks and a further 151 members could be catered for. The membership at the 2 rinks at K2 Crawley Leisure Centre is not known. The EIBA advise there are also 2 affiliated clubs in neighbouring authorities (Horsham and Reigate and Banstead) that can assist with the existing facilities provided in Crawley and cater for future demand from Crawley residents, therefore there is no identified need for any Indoor Bowls facilities. 1. **Grattan's and Doyning's show an above "national average" "member/rink 2 ratio. National Average across the 277 Affiliated Clubs is 54; and** 2. **Horsham is below the national average at present. England Bowls is aware of the low membership and are working closely with Horsham Council and the Sport England funded Development arm (Bowls Development Alliance), with a view to increasing the membership.**

<table>
<tr><th>Facility Type</th><th>Assessment Findings</th></tr>
<tr><td>Quality</td><td>Grattan’s was built in 1983 and refurbished in 2002. K2 Crawley Leisure Centre rinks were built in 2005. Both facilities offer good indoor bowls facilities.</td></tr>
<tr><td>Accessibility</td><td>Grattan’s is located in Pound Hill and operates on a registered membership basis. K2 Crawley Leisure Centre operates pay and play.</td></tr>
<tr><td>Availability</td><td>K2 Crawley Leisure Centre is a play and pay facility offering 2 indoor rinks. Grattan’s is a registered membership facility.</td></tr>
<tr><td>Future Demand</td><td>
<table>
<tr><th>Scenario</th><th>Future Demand for Additional Indoor Bowls Rinks By 2035</th></tr>
<tr><td>Scenario 1 population increase 28,981</td><td>1.62</td></tr>
<tr><td>Scenario 2 population increase 13,120</td><td>0.74</td></tr>
<tr><td>Scenario 3 population increase 13,120 within Crawley</td><td>0.74</td></tr>
<tr><td>Scenario 3 population on Crawley Borough Boundary 15,861</td><td>0.88</td></tr>
<tr><td>Scenario 4 population on Crawley Borough Boundary 15,861 possible new development at Rusper in Horsham Borough Council.</td><td>0.88</td></tr>
<tr><td>Scenario 4 remaining population possible new development at Rusper in Horsham Borough Council 8,639</td><td>0.48</td></tr>
</table>
Sport England’s Sport Facility Calculator indicates the need for additional rinks for each of the scenarios above.
</td></tr>
</table>

Indoor Tennis

4.190 Indoor tennis courts are considered because they are a completely different facility from outdoor tennis courts, which, unless club courts, tend to be used for recreational tennis. Indoor courts are significantly more expensive to use, and therefore tend to provide for those who are already tennis participants, or who wish to learn to play tennis and can afford private or group coaching.

4.191 It is a requirement of the ANOG methodology that indoor tennis courts are covered by an Indoor Facility Strategy to complement the findings of a playing pitch study which assesses needs for outdoor courts.

4.192 The Crawley Playing Pitch Strategy (PPS) considers all outdoor tennis courts in the borough.

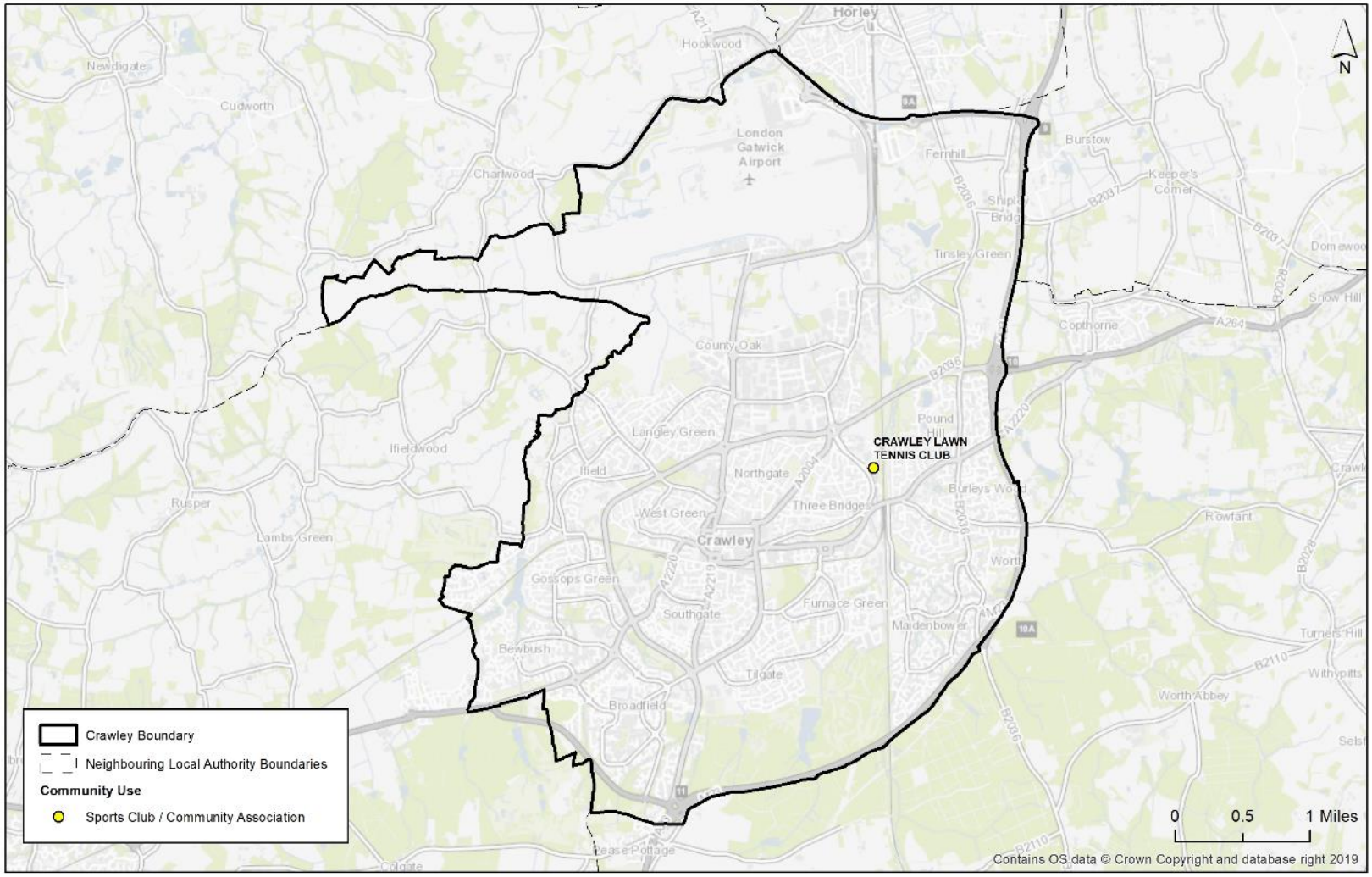
Quantity

4.193 There is one site in Crawley that provides indoor tennis courts, Crawley Lawn Tennis Club with a total of 3 courts under an air hall. The three indoor courts are housed in "The Dome". The Dome is an excellent facility enabling play whatever the weather or light conditions outside. The courts are used most during the winter when the days are shorter, and weather is generally poorer. That said, The Dome is used throughout the year given the unpredictable weather, whatever the season. The Dome can be booked and used from 9am-10pm.

4.194 Consultation with the club identifies that Crawley Lawn Tennis club has 175 adult members and 110 junior members in 2019. The club is progressive and wants to build both its membership and to provide more pay and play access to the local community. There is room to increase use of the indoor facilities and the club are currently investigating easier access for the local community so that they can book and play online. The club needs to upgrade its lighting from Halogen to LED and the changing rooms are in need of an upgrade. Funding for the improved facilities is currently the main challenge and the club is currently preparing funding applications to the LTA and Sport England.

4.195 The location of the indoor tennis courts by access type in Crawley is shown on Map 4.13.

Map 4.13: Tennis Courts by Access Type in Crawley



Indoor Tennis by community use availability in Crawley

Table 4.23: Indoor Tennis Centres in Crawley

Site Name	Post Code	Facility Sub Type	Unit	Number	Access Type	Ownership Type	Operational Management Type	Year Built	Year Refurbished
Crawley Lawn Tennis club	RH10 1NP	Indoor Tennis – Airhall	Courts	3	Sports Club / Community Association	Sports Club	Sport Club	1974	Has been refurbished

Quality

4.196 The 3 indoor tennis courts are of good quality. They were all refurbished in 2017/18. All courts, including the indoor courts, received a deep clean before being colour coated with a two-tone green and blue slip resistant acrylic colour coat and white tennis court markings. There is a need to change lighting to LED and the changing rooms need refurbishing.

Accessibility

4.197 As shown on Map 4.14, the indoor tennis courts are provided in the Hazelwick area of Crawley.

Availability

4.198 Registered membership is required to use the Crawley Tennis club facilities. The club is investigating pay and play booking facilities for the future to encourage increased tennis participation.

Indoor Tennis: Summary of Supply and Demand

Table 4.24: Summary Analysis – Indoor Tennis Supply and Demand

Facility Type	Assessment Findings
Quantity	There are 3 indoor tennis courts at Crawley Tennis Club. This is a registered membership facility. However, the Club is investigating investment into an on -line booking system that will facilitate pay and play. In terms of future provision, it is important that there is access for pay and play tennis both now and in the future. The LTA recommends A target location must demonstrate a minimum threshold population of 70,000 within a 20-minute drive time of a target location. Of this population, at least 12,500 must identify as having an interest in playing tennis. Please note this drive time extends to 30 minutes for rural areas. Filtered for competition within the catchment in order to prioritise the addressing of indoor tennis provision gaps. 12,500 persons per indoor court (assessed completely separately to outdoor courts). With a population of 113,688 there is a need for 9 indoor tennis courts. With an increase in population projected to be 27,636 the future need will be 11 indoor tennis courts. Any provision of additional indoor tennis courts should be discussed with the LTA and be tennis club led. The LTA has identified that their priority Local Authorities for future provision of Community Indoor Tennis provision in the Crawley area in the future are Horsham, Haywards Heath and Reigate and Banstead. Any future expansion will need to consider the LTA's strategic position for provision of facilities within Crawley, Horsham, Haywards Heath and Reigate and Banstead. Currently the Crawley Tennis Club is actively seeking new participants to play at its facilities by enhancing pay and play.
Quality	All indoor tennis courts are of a good quality and are well maintained. The lighting needs to be altered to Led and the changing rooms require refurbishment.
Accessibility	All indoor tennis facilities are provided in the Hazelwick area.
Availability	Some form of membership is required to use all the indoor tennis court facilities in Crawley.

Gymnastics Centres

Quantity

4.199 There are 2 British Gymnastics affiliated clubs Crawley:

1. **Hawth GC is based at the K2 Crawley Leisure Centre and have been there since the Centre opened in late 2005. The Club is established as a company limited by shares and has 1600 members with a waiting list of 1500. The Club has a lease from CBC and has been exploring scope for increasing dedicated space. One recent proposal was to add a mezzanine floor in the existing dedicated space.**

2. **Nicky's Workshop is based in the local Maidenbower Junior School as well as workshops in other locations and specialise in Team Gym. The club is currently a partnership but is establishing a CIC. The Club is also currently working on developing a mobile project to deliver more programmes via a Crowdfunding bid via Spacehive as a pre-curser to getting a dedicated centre.**

4.200 A third club Springfit is not affiliated to British Gymnastics, but operates gymnastic and trampoline classes at Hazelwick School, Friday evenings 5.30pm – 9.30pm and Saturdays 9.00am – 1.00pm. Other Crawley venues include Forge Wood Primary School Wednesdays 5.15pm – 7.15pm and St Margaret's C of E Primary School Wednesday and Thursdays 3.30pm – 5.30pm.

Table 4.25: Summary of Affiliated British Gymnastics Clubs

Club Name	Address	About the Club
Hawth Gymnastics Club	K2 Crawley Leisure Centre RH11 9BQ	Dedicated facility
Nicky's Workshop	Maidenbower Junior School RH10 7RA	Currently hire facilities but aiming for a dedicated space in the future.

Quality

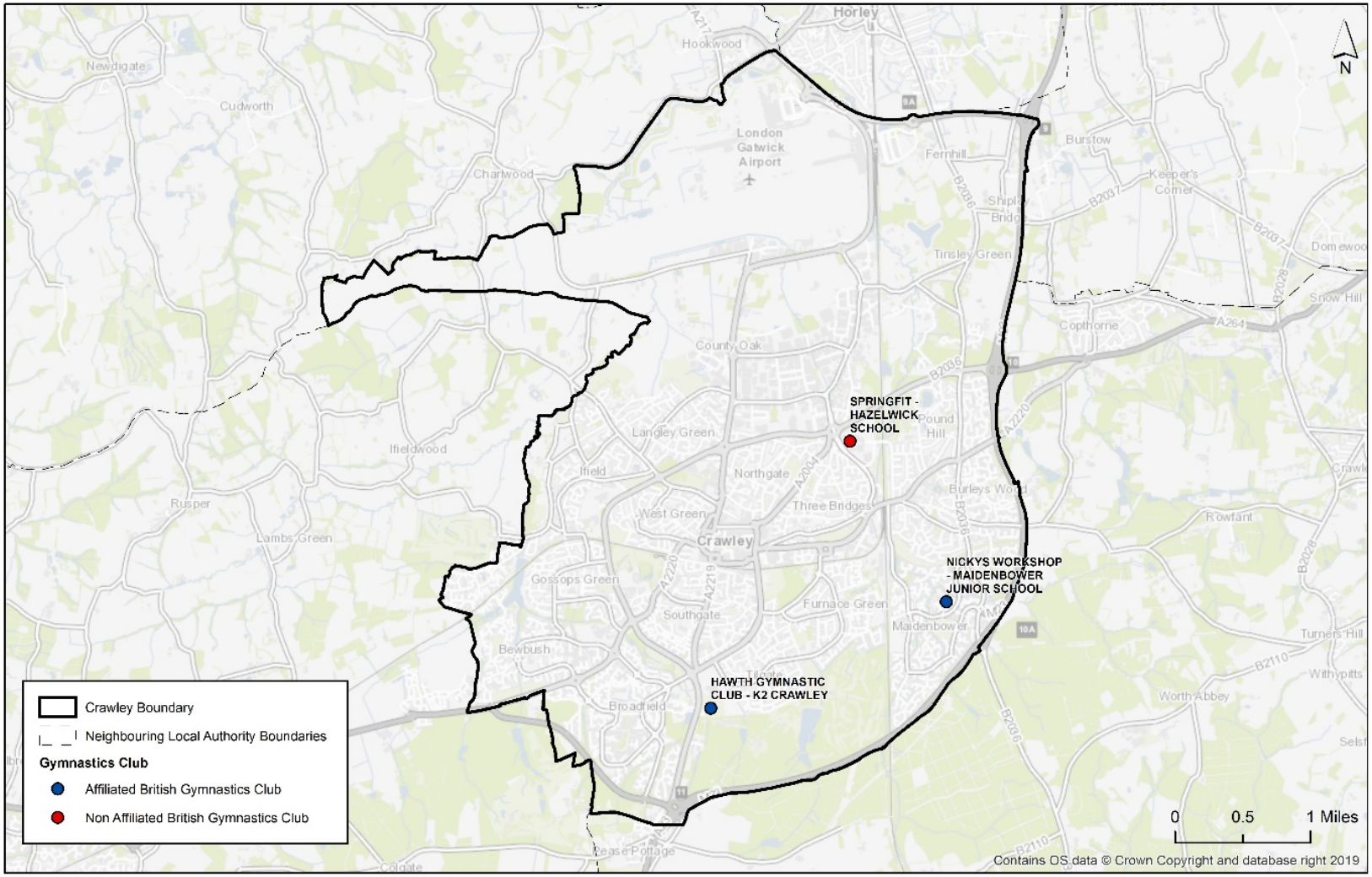
4.201 The Hawth Gymnastics club facility is of good quality, offering dedicated gymnastics facilities and specialist equipment. The Club is affiliated with British Gymnastics and follow their accreditation and teaching criteria.

Accessibility

4.202 Hawth Gymnastics Club is located at K2 Crawley Leisure Centre in the south of the borough and Nicky's Workshop Team Gymnastics is located at Maidenbower Junior School as shown on Map 4.14.

4.203 Springfit are located at 3 school sites across Crawley – Hazelwick School (Main site), Forge Wood Primary School and St Margaret's C of E Primary School.

Map 4.14: Gymnastics Facilities in Crawley



Affiliated and Non Affiliated British Gymnastics Clubs in Crawley

Availability

4.204 Hawth Gymnastics Club - Membership is required to use the existing facilities and take part in classes/coaching. The centres have varying membership costs which are decided by the clubs/facility owners. There is no standard cost set by British Gymnastics. Class fees will vary for each class. Members who train more hours will have to pay more per week than those who only train one hour per week. Recreational gymnastics fees are payable once per term. The current rate for gymnasts who train one hour per week or less at Hawth is £8.10 per hour (£7.00 for a 45-minute pre-school lesson).

4.205 Nicky's Workshop offers pay as you go hr. Workshops for 4-7 Year olds. Price £6.00 per hour.

4.206 Springfit offers classes at Hazelwick School, Friday evenings 5.30pm – 9.30pm and Saturdays 9.00am – 1.00pm. Other Crawley venues include Forge Wood Primary School Wednesdays 5.15pm – 7.15pm and St Margaret's C of E Primary School Wednesday and Thursdays 3.30pm – 5.30pm. Fees for classes are provided on request for a trial class.

NGB Consultation: British Gymnastics and Trampolining

4.207 Consultation with British Gymnastics and Trampolining is detailed in Appendix 3. Key points include:

- **British Gymnastics Facility Development Priorities (for the period 2017 - 2021) outlined are:**
  - Support increased capacity within gymnastics through clubs, leisure providers and other delivery providers;
  - Guide funding investment through the United Kingdom from British Gymnastics, Home Country Sports Councils, Local Authorities and other potential funders;
  - Maintain and improve the quality of facilities and equipment within existing delivery partners;
  - Develop insight, understanding and direction of how Facility Developments can contribute towards other BG Strategic Priorities; and
  - There is no geographic focus to the British Gymnastics Facility strategy. Focus is based on need, suitability and partners' ability to support a project to successful completion.

Gymnastics and Trampolining: Summary of Supply and Demand

Table 4.26: Summary Analysis – Gymnastics and Trampolining Supply and Demand

Facility Type	Assessment Findings
Gymnastics Facilities	
Quantity	2 clubs Hawth Gymnastics Club and Nicky's workshop
Quality	Hawth Gymnastics Club operates a quality facility at K2 Crawley Leisure Centre – there is a need for the club to expand and have considered a mezzanine floor at the existing site. Nicky's workshop based at Maidenbower Junior School are contemplating a dedicated gymnastics facility in the future.
Accessibility	The Hawth Gymnastics club is based at K2 Crawley Leisure centre and Nicky's workshop is based at Maidenbower Junior School.
Availability	The Hawth Gymnastics Club is a membership club with a large waiting list. Nicky's workshop currently offers turn up and participate gymnastics sessions based around Team Gymnastics.
Future Provision	There is a need for Hawth Gymnastics Club to find additional dedicated facilities to meet demand. The supply of facilities is significantly inadequate for meeting current demand for gymnastics based on the waiting lists at Hawth Gymnastics Club (waiting list 1500) and therefore existing facilities need to be maintained and provision made for additional dedicated facilities either through expansion at K2 Crawley Leisure Centre or through development of an additional facility elsewhere.

Other Sports

Judo

4.208 The key Judo club for the National governing Body in Crawley is Kin Ryu Judo Club Based at K2 Crawley Leisure Centre with + 200 members producing regional and National medallists. The NGB has no current plans or initiatives in Crawley.

Boxing

4.209 There are two amateur boxing clubs in the area: Crawley ABC and Keystone ABC. Both are active clubs offering a wide variety of training sessions to both junior and adult members. Crawley ABC is the most active of the two clubs and has a high level of experience in delivering outreach work to disadvantaged and excluded community groups throughout the borough. Keystone ABC is a smaller club with a less proactive presence, though still offers regular training sessions, primarily for children and young people living in the borough.

4.210 Both clubs are in ageing facilities which have undergone some minor repairs in recent months with the support of grant funding. As the buildings continue to age, ongoing maintenance costs and repairs are likely to continue over the coming years.

4.211 Crawley Boxing club is located at The Arthur Hopcraft Gymnasium, Jubilee Walk, Three Bridges, Crawley, RH10 1LQ and Gatwick Keystone ABC are located at Longmere Road, West Green, RH10 8ND.

4.212 England Boxing will continue to assist both clubs with planning for, and subsequently fundraising the costs of maintenance and repairs to their gym buildings.

Parkour

4.213 In 2015, a constituted Parkour committee was established (overseen by CBC and Freedom Leisure), allowing young people to take ownership and decisions about the future of Parkour in Crawley. It enabled the group to apply for funding to put on regular and all-year round sessions and events.

4.214 In late 2016, it became clear that there was sufficient demand to start up a full-time operation in Crawley. To do this, however, a lot of work was needed to enable a self-sustaining operation to take place. The existing committee then spent a year paying for local young people to become officially accredited as Parkour UK coaches (1 level 2 coach, 2 male level 1 coaches, 1 female level 1 coach), investigating warehouses, costs and funding options. In January 2017, Sport England recognised Parkour as an official sport.

4.215 In June 2017, the organisation became a Community Interest Company – Crawley Parkour CIC, so that it could become an independent business entity and in February 2018, the business launched at a warehouse in Ifield (owned by Crawley Borough Council) to become the only purpose-built indoor operation of its kind in the whole County.

4.216 Traversal Parkour gym is the home of Crawley Parkour based at 40 Linchmere Place, Ifield, RH11 0EX.

4.217 There are Parkour and Free Running classes, strength and conditioning classes. It is also home to CAW Fitness and other small Health and Wellbeing style businesses.

4.218 With custom-built wooden structures, a space has been developed that is suitable for all abilities where Parkour and Free Running can be taught, letting people explore their bodies through movement meeting up and training with like-minded people

4.219 There is a bespoke scaffolding rig delivering one of the UK's leading parkour park sites.

Martial Arts, Dance Table Tennis

4.220 There are numerous sports clubs such as martial arts, dance, table tennis clubs and others that use facilities outside the formal leisure facilities. These facilities have been audited and are detailed in Appendix 7 under Tilgate Forest Recreation Centre, Community Centres and other sports.

4.221 Foresters Table Tennis club at Tilgate Forest Recreation Centre has concerns regarding lease and rent. For the club to remain sustainable they cannot afford anymore rent increases.

4.222 Sports karate Federation have a dedicated dojo at Unit 15 Pelham Court Business Centre RH11 9SH and would like to work with other groups such as dance and yoga. Crawley Martial Arts Academy have a dedicated facility at Unit 3 Priestley Way RH10 9NT and provide for Ju jitsu, wrestling, boxing, yoga and tai chi.

4.223 GKR Karate operate from Hazelwick School. A number of martial arts clubs are based at Tilgate Forest Recreation Centre e.g. Crawley Taekwondo, Cross krav Maga. PKCB are based at Maidenbower Infant School and Crawley TAGB Tae kwon do Club are based at Maidenbower Community Centre. Shaolin Tai chi Kung fu are at Southgate and Bewbush Community Centres.

4.224 Issues have been identified by clubs leasing facilities particularly martial arts clubs at Tilgate Forest Recreation Centre e.g. signposting, drainage to stop flooding, improved lighting, parking and communication is poor about the locking of park entrances.

4.225 Zumba takes place at the following community venues – Crawley Youth and Community Centre, Milton Mount Community Centre, Our Lady Queen of Heaven Catholic Primary School, Hazelwick School, Friary Church Hall and St Barnabus Church Hall.

4.226 Yoga is provided in independent facilities such as Crawley Yoga, Gatwick Rd Manor Royal RH10 9RD, Bhakti Yoga Centre, Spindle Way RH10 1TG. Other community facilities providing yoga classes are The Arc (and Tai chi), Turner Hill, RH10 4RA, The Brook School, RH10 7JE and Bridgeham Clinic provides Pilates and yoga classes. Rock Pilates operates from Forge Martial Arts Academy at Tilgate Forest Recreation Centre Huts.

4.227 Boogie Bounce takes place at Gossops Green Community Centre and Ifield Drive Community Centre.

4.228 St Richard’s Badminton club play badminton at Milton Mount Hall.

4.229 Musical Hands is a performing arts group that provides for 2-16-year olds in Ballet, Tap, Modern, Jazz, Musical Theatre, Street, Cheerleading & Drama in Maidenbower, Pound Hill & Three Bridges. Kicks Dance has sessions at Maidenbower Community Centre. Crawley Dance Academy operates from St Wilfred's School, Desire to Dance a dance after school club is based at Bewbush Barn Church, Footloose Dance Group – Manor Green Primary School, KC's Dance and Gymnastics – Broadfield Community Centre, Poundhill Dance Club – Poundhill Community Centre, SC Academy Dance Ifield Drive Community Centre and Ifield Community Centre. Steppers Dance Club – Poundhill and Langley Green Community Centres. Vincent Martin School of Dance Hut 11 Tilgate Forest Recreation Centre. Upahaar School of Dance St Barnabus Church Hall and Urban Street Dance run classes at the Hawth Theatre for adults and children.

5. Penultimate Stage - Applying the Assessment Analysis

Facility Specific Analysis

5.1 The demographic profile of Crawley, and the population growth for the Borough, summarised in Section 3, provides an important context for future provision of indoor sports facilities in the Borough, as does the research, consultation, and supply and demand analysis, undertaken to inform this Built Sports Facility Strategy. Highlighted below are the key factors and issues taken into account in planning for future facility provision.

- **Population Growth** - Clearly, increased population will result in increased demand for sports facilities; in Crawley, there will be a need for increased provision of sports halls and swimming pool water space, increased demand for indoor cricket, indoor tennis, gymnastics, and trampolining will also need to be carefully considered. Accessibility to sports halls will be a key issue given that there are access issues at K2 Crawley Leisure Centre particularly to local basketball clubs. This is due to a large sporting events programme within the sports hall. The events programme incurs regular setting up on Friday evenings, for events taking place at the weekend and causes disruption to regular sports club bookings. Population increase as a consequence of new housing development will place additional demand on sports hall space (the extent depends on the specific population growth scenario to 2035 set out in the Local Plan).

- **Housing Development**- one of the principal justifications for provision of additional community sports facilities is because additional residents increase demand for sports facilities. The population of Crawley is set to grow significantly by 2035 (by approx. 27,636), and there will be a need to ensure good quality community sport and leisure facilities are available to meet existing and future demand. The potential for investment in additional provision of formal sports facilities and community halls, secured through developer contributions should be explored, given the housing growth planned to 2035. However, linked to housing development is the potential for other infrastructure development e.g. schools, health facilities, which could also link into future provision of sports facilities;

- **Reduction in Health Inequalities** – more active lifestyles will continue to benefit both individual and community health; although the health of Crawley's communities is generally better than that of the region and England as a whole, there are some very specific factors to which the provision of quality, affordable and accessible sports facilities can contribute:
  - **Maintenance of active lifestyles;**
  - **Improved mental health;**
  - **Reduced levels of cardiovascular disease; and**
  - **Further reductions in levels of obesity (already below national and regional levels).**

- **Maintaining and growing participation levels** in sport and physical activity to contribute to more active lifestyles; facilitating more regular activity for the most inactive 28.6% of the Crawley community (Active Lives November 2019) is a priority;

- **Addressing the future supply of sports halls, swimming pools, indoor tennis, gymnastics and boxing facilities**;
- **The need to retain and grow participation in physical activity for community health benefits;**
- **The need to invest in active environments, where physical activity is the norm;**
- **The need to improve accessibility to provision at local level, particularly for the 22.4% of the population without access to private transport;**
- **There is already some sport and physical activity being delivered in community centres/halls across the Borough; there is opportunity to increase awareness of this and to extend it, particularly where there are halls available with pay and play access. This could complement the provision of indoor hall space; and**
- **The opportunity for investment in 'active' infrastructure to facilitate increased provision of cycling, jogging and walking routes in the Borough, connecting new and existing settlements, education and leisure sites. Active transport should be a consideration at all housing developments across the Borough where appropriate.**

5.2 Analysis of the specific factors relating to current provision of each facility type is summarised in Table 5.1. The key issues and impacts identified are the priorities to address, and inform the detailed actions to be taken, partnerships and stakeholders to be developed/worked with; these are detailed in the investment priorities and the subsequent Action Plan.

Table 5.1: Key Issues, Impacts and Implications by Facility Type

Facility Type	Key Issue	Impact/Implications
Sports Halls	• Only 1 sports hall in the Borough, K2 Crawley Leisure Centre, provides pay and play and daytime community access.	• Need to ensure other informal halls provide daytime opportunities for sport and physical activity, to meet needs of e.g. older people not in work, parents looking after young children not in work, shift workers. • Boccia have identified the need for a Changing Places facility (specific changing facilities for those with severe disabilities) at K2 Crawley Leisure Centre. • Badminton England - Increased/new facility access is key because many existing centres are operating at capacity; it is a struggle to develop participation in badminton unless additional facility provision is offered. • England and Wales Cricket Board have identified the need for an indoor cricket net facility and an indoor facility to build on the growth of the game in Crawley. • Basketball – would like access to a purpose-built facility or a facility with 2 basketball courts that has availability. • Need to provide additional pay and play sports hall space to meet future population increases in demand.
	• Supply and demand analysis show that there is no need to build new sports halls now, as existing supply can meet demand. However, access issues need to be resolved with sports clubs e.g. Basketball and Indoor cricket facilities, • England Basketball have forwarded their own assessment of sports hall space and this agrees with the above assessment. This assessment is based on the fact that K2 Crawley Leisure Centre is available for use. However, K2 Crawley Leisure Centre has become a successful regional facility providing regular events. Local insight particularly from Basketball identifies a potential need for additional sport halls to allow the game to grow.	• The FPM finding is that sports halls in the Borough are estimated to be operating at 82% of used capacity in the weekly peak period. This is above the Sport England 80% comfort level of capacity used at peak times. Where a facility operates above this level the time taken to change the sports hall for different activities starts to impinge on the activity time itself plus the changing and circulation areas become overcrowded and can discourage participation. • Imported demand is reported under used capacity because if a resident in a neighbouring authority uses the nearest sports hall to where they live and this is a sports hall in Crawley, then it becomes part of the used capacity of the Crawley sports halls. The finding is that 17% of the used capacity of sports halls in the weakly peak period is imported demand.

Facility Type	Key Issue	Impact/Implications
	Use of K2 Crawley Leisure Centre would be sufficient but continued cancellations for events means basketball needs a facility that is available for uninterrupted use to meet its own training and league commitments. • Badminton England have stated that increase access/ new facility is key because many existing centres in Crawly are operating at capacity. It is a struggle to develop participation in badminton unless additional facility provision is offered. • England and Wales Cricket Board have identified that there is currently no sports hall provision for indoor cricket across Crawley and clubs are having to go outside the borough to access indoor net and indoor cricket league facilities. This will be exacerbated by future growth in the game as the nine clubs in the borough continue to grow, and local support is dedicated by the Sussex Cricket Foundation into supporting the growth of junior and senior cricket and Women's and Girls' participation. • By 2035, there is a need to identify how additional space can be provided to meet the needs of a growing population; either by securing access to facilities which are currently unavailable for pay and play community use; extending community pay and play access in facilities which currently offer some level of community access and/or developing new facilities.	• Need to maintain existing levels of community access sports halls. • Need to prioritise pay and play use at the Crawley Borough Council sports halls and multi-purpose halls. • Need to discuss with local basketball clubs access arrangements to sports hall space that provides uninterrupted use to meet its growing training programme particularly for young people and match league commitments. • Any new provision of sports halls must provide facilities for indoor cricket. Indoor cricket facilities should meet the ECB guidance document (ECB TS3) that provides detailed information on the specific requirements on lighting, flooring and netting that are required for indoor cricket. • Need to provide additional sports hall space to meet growing population demand. This could be through planning permission with planning obligations for community use agreements on school sites such as Gatwick Free School and any new High Schools or leisure facilities that are provided as part of new population needs to 2035 to the west of the borough either within or near the borough boundary. - Scenario 1: Identified need in 2035 for an additional 10.03 badminton courts. - Scenario 2: Identified need in 2035 for an additional 5.47 badminton courts. - Scenario 3: Identified need in 2035 in the borough for an additional 5.47 badminton courts and 4.56 badminton courts on the borough boundaries. - Scenario 4 – Identified need to meet Crawley Borough housing needs outside the borough or near the borough boundary 4.56 badminton courts and a further 2.46 badminton courts to meet remaining Rusper new development population needs. This would be in addition to Scenario 2.

Facility Type	Key Issue	Impact/Implications
Swimming Pools	• Crawley Borough Council pools provide the only day time access to swimming pools in the Borough at K2 Crawley Leisure Centre, given all other pools are on commercial fitness facility sites. Pools are operating with very high levels of use. It is difficult to re-distribute existing high levels of demand. From consultation, K2 Crawley Leisure Centre is extremely busy and on occasions closes its pools for competitive gala events. Given the growing demand for swimming, this places even greater pressure on other swimming pool water space.	• The total unmet demand is 8.4% of total demand this equates to 102 sq. m • The level of unmet demand is relatively low and distributed across the urban area, though there is a hotspot of unmet demand that falls within the catchment area of Nuffield Health (Crawley Central, West Green). When taking account of aggregated unmet demand there is not enough demand to justify a new pool. • Demand for pay and play access increases as population grows
	• Based on the FPM and other analysis there is current unmet demand for water space (102 sq. m), although there is a current small over-supply of 31 sq. m of water space. This is because some people live outside the catchment area of a pay and play accessible swimming pool. • Based on the future population growth, and consequent increased demand, there is a need to consider provision of an additional swimming pool the Borough.	• Meeting unmet/latent demand for swimming will increase revenue generation. • The overall identified future demand for additional swimming pool provision reflects the growth in the population from housing development across the Local Plan period. Therefore, provision of additional swimming provision does need to be considered. - Scenario 1: additional need by 2035 for 377.90 sq. m of water space. - Scenario 2: additional need by 2035 for 209.94 sq. m of water space. - Scenario 3: additional need by 2035 Borough Boundary for 167.99 sq. m of water space and a need for 209.94 sq. m of water space within Crawley. - Scenario 4 – additional need to meet Crawley Borough housing needs outside the borough or near the borough boundary 167.96 sq. m of water space and a further 91.48 sq. m of water space to meet remaining Rusper new development population needs. This would be in addition to Scenario 2. (For context, a 4-lane x 25m pool equates to circa 225sq. m, depending on lane width).

Facility Type	Key Issue	Impact/Implications
Health and Fitness	• There are 16 fitness suites in Crawley, with a total of 832 fitness stations. CBC facilities provide 163 of all fitness stations in Crawley.	• Facilities provided by CBC are the only ones providing pay and play accessible facilities; however, there is also other affordable and accessible health and fitness provision in the Borough, and particularly in and around Crawley. • There is an oversupply of fitness stations in 2019 (391 stations); this level of oversupply will decrease based on population growth between now and 2035.
	• Commercial fitness suites range from low to high end of the market so there is some direct competition with Crawley Borough Council facilities	• Crawley Borough Council fitness offer needs to compete with this and offer a USP
	• Large over supply of fitness stations in 2019 = +391 (if existing affordable fitness stations are taken into account). • The oversupply will meet demand the future demand in 2035.	• There is a need to retain the existing level of community access and affordable fitness stations in Crawley, to maintain and grow existing levels of participation, and cater for increased future demand.
	• Latent demand for fitness stations is apparent across the Borough (see Map 5.1, Supply and Demand analysis, dark orange areas), including centrally around Borough in the South West, South East, North, and East of the Borough.	• Potential to increase CBC fitness provision in Bewbush, reflecting latent demand. The commercial facilities to the west of the borough on or near the borough boundaries will cater for some of the latent demand identified in the West of the borough. • Opportunities could include extending the existing fitness suite and studio provision at Bewbush Centre if a sustainable business case can be demonstrated.
Studio Space	• There are 14 studios in total; 7 studios are provided through commercial facilities, 4 are on education sites, providing access to community sports clubs through the schools' letting policy and 3 are owned by CBC, but managed by Everyone Active. Some commercial facilities offer community access, and some require membership prior to use. • K2 Crawley Leisure Centre has recently increased its studios' footprint and developed a virtue spinning studio. Oriel High School Healthy Generation has also refurbished its studio space in 2019. • Nationally there is a trend for boutique studio space.	• Opportunities to provide new studio space should be taken when providing new sports hall or swimming pool facilities.

Facility Type	Key Issue	Impact/Implications
Squash Courts	• K2 Crawley Leisure Centre provides the only pay and play community accessible squash courts.	• No need for additional provision • Need to retain existing level of courts.
Indoor Bowls	• One indoor bowls facility in the Borough, club-operated and 2 rinks at K2 Crawley Leisure Centre.	• There is no current identified need to provide additional bowls rinks. Gratton's Indoor bowls club has room to increase its membership and EIBA believe there are sufficient neighbouring Local Authority provision to meet Crawley's future demand e.g. Horsham and Reigate and Banstead. • The current facilities need be protected and maintained. Developer contributions from new housing would assist in upgrading and refurbishing existing facilities. The Sport England Facilities Calculator should be used to identify costs required for each new housing development. • The need for future facilities should be monitored in partnership with EIBA particularly if Horsham Indoor Bowls facility was to close.
Indoor Tennis	• There is 1 indoor tennis club providing 3 courts in Crawley.	• Crawley Tennis Club wished to provide pay and play facilities via online bookings to increase participation in tennis. • The Club has identified a need to change lighting of its tennis courts to LED and to refurbish its changing rooms. • Based on the LTA figure of 12,000 population for 1 indoor court there will be a need for additional indoor courts in the future. Any additional indoor tennis court provision should be led by the LTA and Crawley Tennis Club. • LTA Community Indoor Tennis Centre Strategy identifies Horsham and Reigate and Banstead as local authorities requiring Community Indoor Tennis Facilities. Crawley is not currently considered as requiring additional courts within the Strategy.
Gymnastics and Trampolining	• There is one purpose-built facility in the Borough.	• Hawth Gymnastics Club has over 1600 members and a waiting list of 1500 currently. There is also a need to consider increased future demand for this type of provision. • A second gymnastics club Nicky's Workshop is currently 'Crowd funding' for a mobile facility and considering a dedicated gymnastic space in the future.

Facility Type	Key Issue	Impact/Implications
Parkour	• There is 1 facility providing for Parkour in Crawley. Traversal Parkour Gym is a purpose-built facility.	• This facility should be protected and maintained.
Boxing	• Crawley ABC and Keystone ABC are the 2 boxing clubs in Crawley. Both clubs operate in ageing facilities which have undergone some minor repairs in recent months with the support of grant funding. As the buildings continue to age, ongoing maintenance costs and repairs are likely to continue over the coming years.	• There is a need to support and assist both Crawley Boxing Clubs to access funding to carry out maintenance and repairs to buildings and equipment.
Community Halls/Facilities/ Tilgate Forest Recreation Centre Including Martial Arts and Table Tennis	• Important role for informal halls in providing for daytime access to sport and physical activity opportunities. • Important role for the Tilgate Forest Recreation Centre huts that provide facilities for a number of sports clubs and organisations in Crawley.	• Need to optimise use of existing informal community hall/centres for physical activity. • There is a need to continue to maintain and lease huts at Tilgate Recreation Centre to sports clubs and community organisations. The loss of this facility would impact on the need for additional sports hall or informal hall space. • Issues have been identified by martial arts and table tennis clubs leasing facilities at Tilgate Forest Recreation Centre e.g. signposting, drainage to stop flooding, improved lighting, parking and communication is poor about the locking of park entrances.

5.3 Based on the supply and demand analysis summarised in Table 5.1, there is clearly a need for:

- **Additional swimming pool provision by 2035;**
- **Additional sports hall provision by 2035 and consideration of a dedicated basketball facility to meet local growth;**
- **Retaining existing levels of community accessible (including pay and play) sports halls, swimming pools, and fitness stations as a minimum;**
- **Consideration of enhanced dedicated gymnastics facilities either providing a mezzanine floor at K2 Crawley Leisure Centre;**
- **For martial arts and table tennis it is important to retain the Tilgate Recreation Centre Huts and consideration of a voluntary sports club scheme whereby leased facilities rents may be reduced if an organisation can show that it is providing a benefit for the local authority and residents. There are issues that need to be addressed e.g. signposting, drainage to stop flooding, improved lighting, parking and communication is poor about the locking of park entrances; and**
- **Consideration of the future need for additional indoor tennis courts to be considered alongside need in neighbouring authorities i.e. Horsham and Reigate and Banstead.**

5.4 Retaining and improving the quality of provision is important in Crawley to ensure that participation levels are retained and wherever possible increased. Active Lives highlights that 23.7% of the Crawley community is inactive enough to have any health benefit.

5.5 The provision of good quality, local community facilities, accessible and affordable to meet identified need, is key to facilitating participation growth, and contributing to a reduction in the health inequalities in the Borough. This reflects Public Health and Crawley Borough Council's health and well-being priorities, to facilitate sustained behaviour change to reduce obesity, improve health, contribute to addressing mental health issues and increase participation.

5.6 Based on the quality audits and assessments, and the supply and demand analysis, the priorities for future investment in facility provision are:

Table 5.2: Summary of Facility Priorities

Facility Type	Priority for Future Provision	Location
Sports Halls	Currently cricket, basketball and badminton consider they require additional space to grow the game in Crawley. Cricket, Basketball and Badminton have reduced access on a local basis to sports halls. This is due to the popularity of K2 Crawley Leisure Centre as a regional facility for events. Basketball locally is growing particularly amongst school aged children. The local club consider there is a need for a purpose-built facility or use of a 2 or 3 court hall that is available to meet the needs of the growing club and leagues. Cricket currently has no indoor cricket facilities in Crawley and has to access indoor nets and league facilities outside of Crawley. Long term: provide additional sports hall space to meet the needs of the future population. Sport England's Sports Facility Calculator should be used to identify the number of sports halls by badminton courts that are required once future housing units have been confirmed as part of the new Local Plan. Boccia identified the need to Provide a Changing Places facility.	Sport Halls to meet future population demand - Consider education facilities e.g. Gatwick Free School and / or a school that is built to cater for new population to the West of Crawley. It may also be possible to secure additional access for community pay and play at existing education facilities. Borough wide - Basketball and Badminton have reduced access on a local basis to sports halls. Consider working with local basketball clubs to find and provide suitable accommodation for basketball to grow and be sustainable in the future. Any new provision of sports halls should provide facilities for indoor cricket. Indoor cricket facilities should meet the ECB guidance document (ECB TS3) that provides detailed information on the specific requirements on lighting, flooring and netting that are required for indoor cricket. Consideration should be given to working with Sussex County Cricket to find and provide suitable accommodation for current cricket clubs to access indoor cricket facilities and to accommodate future identified growth in the game Changing Places K2 Crawley Leisure Centre.
Swimming Pools	Retain provision of existing levels of community accessible and affordable swimming facilities as a minimum.	Borough-wide.
	Need to provide additional water space to meet demands of new population from housing developments.	Within the borough and or on the borough boundaries to the west of the borough.

Facility Type	Priority for Future Provision	Location
	Given the age of the existing K2 Crawley Leisure Centre pools, there will, in the future, be a need to assess the future refurbishment costs of K2 Crawley Leisure Centre water space to maintain current water space used by clubs and the community. At the same time it would be beneficial to assess the future refurbishment costs of the whole facility.	K2 Crawley Leisure Centre.
Health and Fitness	Maintain the provision of pay and play accessible health and fitness provision space, at K2 Crawley Leisure Centre and Bewbush.	Possible to increase fitness stations at Bewbush but only if a business case proves sustainable.
Studio Space	Need to provide additional studio space to meet future demand.	Opportunities to provide studio space alongside new future sports halls and swimming pools.
Gymnastics and Trampolining	Potential to explore further club-led provision/partnership provision given high numbers on waiting lists.	K2 Crawley Leisure Centre Hawth Gymnastics Club – possible mezzanine floor to increase floor space or other alternative satellite provision through seeking the conversion of business/industrial units that are no longer needed as an option for meeting gymnastics needs, as this the most common form of meeting gymnastics needs elsewhere, where dedicated space is needed. Borough wide - Nicky's Workshop - looking to provide mobile provision and a dedicated space in the future.
Indoor Bowls	The current facilities should be protected and maintained. Developer contributions from new housing would assist in upgrading and refurbishing existing facilities. The Sport England Facilities Calculator should be used to identify costs required for each new housing development.	Gratton Indoor Bowls Club and K2 Crawley Leisure Centre. Monitoring of demand and facility need should take place between Crawley Borough council and EIBA particularly if a neighbouring authorities indoor bowls facility was to close.
Indoor Tennis	Based on the LTA figure of 12,000 population for 1 indoor court there will be a need for additional indoor courts in the future. Any additional indoor tennis court provision should be led by the LTA and Tennis Club.	Borough-wide, however, LTA have identified surrounding local authorities as having priority need for Community Indoor Tennis facilities - Horsham and or Reigate and Banstead.
Boxing	There is a need to support and assist both Crawley Boxing Clubs to access funding to carry out maintenance and repairs to buildings and equipment.	Existing club-based locations.
Community Centres and	Need to provide community centres that can be used for informal sport and physical activity.	Borough-wide.

Facility Type	Priority for Future Provision	Location
Tilgate Forest Recreation Centre martial arts and Table Tennis	Need to maintain and continue to lease huts to sports clubs and organisations at Tilgate Forest Recreation Centre. Particularly martial arts clubs and table tennis clubs. Need to consider if assistance can be given to provide lease/rent reduction to assist sports club's sustainability at Tilgate Recreation Centre.	Tilgate Recreation Centre. Tilgate Recreation Centre.
General Provision	Overall, and specifically through the housing growth agenda, provision of more active environments, reflecting active travel, safe cycle routes to school, the need to link existing and new communities with walking/cycling/jogging routes.	Borough-wide.

5.7 Other future facility provision, linked particularly to long term population growth and housing development, is the development of new and improved walking, jogging and cycling routes/connectivity, to encourage active travel, and provide an environment in which physical activity can be easily integrated into daily life.

Sports Halls

5.8 Although there is currently sufficient provision of sports halls both badminton and basketball have identified need both now and into the future.

5.9 There are a significant number of sports halls on education sites providing for clubs and groups. Whilst this is very positive, it does mean that pay and play access is limited to one local authority strategically sized site at K2 Crawley Leisure Centre. K2 Crawley Leisure Centre is a regional facility and holds regular events. This impacts on the regular community use of the facility with users having to book alternative facilities when events take priority. Development of any new education sites is a real opportunity to develop additional pay and play access in the Borough, but this would need to be thought about up front, to ensure the facility design is appropriate for community use out of school hours e.g. some form of reception, appropriate changing rooms, disability provision etc.

6. Recommendations and Action Plan

Overview

6.1 Crawley's population will grow significantly over the coming years to 2035, so there is a particular need to ensure sufficient provision of accessible, quality and affordable facilities – formal and informal, and multi-purpose spaces to meet local need.

6.2 More, and better, access to physical activity at local level is important for residents, particularly those who are currently inactive, and those without access to private transport, to participate, and become physically active. Many of these inactive people will live in the few, but significantly more deprived areas of the Borough; ensuring those who lead challenging lives are able to be more active for health benefits is critical, linking facility provision, informal and formal, to opportunities for active travel, and informal places will help to facilitate more active lifestyles for more people.

6.3 This is very important given the need to retain and continue to grow existing levels of physical activity in the Borough and address the existing health inequalities across the Borough.

6.4 Overall, Crawley has a good range of existing sport and leisure facilities across the area.

6.5 In Crawley, there is sufficient pay and play accessible health and fitness provision to meet future demand. However, Bewbush is an area where latent demand is identified. There is also a need to increase existing levels of community accessible swimming provision and studio facilities into the future.

6.6 It is very important that the potential to utilise community centres/halls, and other informal places and spaces for sport and physical activity continues. These spaces provide at a more local level, and therefore facilitate participation by those who are elderly, do not have access to a car, have young children, or have a disability. It is also important to maintain the Tilgate Recreation Centre huts for use by sports clubs and organisations otherwise without this facility there will be further pressure on sports hall space.

6.7 Linked to the above is the fact that community assets such as Tilgate Recreation Centre Huts are at risk from competing market rent / pressure of asset renewal in the public sector. To ensure sustainability and assistance with the continued provision of halls by the voluntary sector, it may be considered appropriate to look at methods of how rent payments could be financially sustainable in the future.

Vision

6.8 As a minimum, CBC wishes to have good quality, fit for purpose facilities that are considered to be attractive to users, well maintained and sustainable. This includes community sport and leisure facilities, places and spaces for swimming, fitness and sports hall sports/activities available for all residents. This includes both formal and informal multi-purpose spaces e.g. community halls in which to play sport and be physically active.

6.9 Facilitating opportunities to be more physically active, more often is also important, to contribute to a reduction in the health inequalities in and across Crawley, to help people to live and age better.

6.10 The provision of high quality and accessible facilities, and where appropriate the opening up of other informal places, and spaces, as well as the development of new provision, will contribute to the future overall priority for the development of healthier lifestyles in Crawley, across all age groups.

6.11 The Vision for future provision of sport and leisure in Crawley is:

"A healthier more active population living longer, more independent and happier lives"

6.12 Sustainable, high quality, and critically, accessible facility provision has a critical role to play in delivering these opportunities; Crawley Borough Council needs to plan for the investment requirements of its existing facilities, and work in partnership with other providers and stakeholders to address the other priorities identified through this Strategy.

Aims

6.13 The aim of providing sufficient high quality, fit for purpose and accessible provision, places and spaces is to:

- **Increase the proportion of the population that is physically active; the level of activity undertaken will support efforts to further reduce health inequalities;**
- **Develop additional facility provision where need is evidenced e.g. as a result of population growth;**
- **Design in flexibility; future facility provision may need to be more multi-purpose in nature, reflecting changing participation trends and opportunities;**
- **Encourage new participants to start taking part in physical activity;**
- **Enable opportunities for participation to be provided in a wider range of places and spaces, and particularly at a very local level, using e.g. community centres/halls;**

- **Facilitate the continued development of healthier lifestyles across Crawley's communities;**
- **Contribute to a reduction in health inequalities, and specifically obesity, reduced inactivity, across Crawley; and**
- **Create active environments where the opportunity to be more physically active is an integral part of everyday life.**

Principles for Future Provision

6.14 The principles that should guide all future sport and leisure facility development in Crawley are:

- **Ensure residents in all areas of Crawley have pay and play access to good quality, local, accessible and affordable provision, whether it is a formal sports hall or a community hall, or other informal provision;**
- **Aim to ensure that any new, sports facilities on education sites provide a balance of opportunities (through a formal agreement) for community access – both pay and play and club use;**
- **Replace / refurbish ageing facilities where new provision is needed; all new and refurbished provision should be designed and developed based on Sport England and (National Governing Body) NGB guidance, and be fully inclusive;**
- **Rationalise existing provision where new fit for purpose facilities can replace/improve existing buildings (but existing levels of provision need to be maintained as a minimum, given some existing facility under-supply going forward);**
- **Invest in existing formal and informal provision to improve quality; and**
- **Invest strategically to ensure economic viability and sustainability of provision.**

Priority Investment Needs

6.15 Although Crawley has good sports facilities K2 Crawley Leisure Centre swimming pools are 15 years old and will require refurbishing over the next 5 – 10 years, which will require replacement / refurbishment in the medium-long term. Improving the quality of existing, ageing provision is the priority for future investment.

6.16 Although there is enough water space and sports hall space for the current population, demand increases in the future so there is a need to invest in more community accessible pay and play sports hall and swimming pools. Basketball and badminton have identified that current facilities are at capacity so there is a need to invest in additional provision of indoor sports hall space.

6.17 There is also a need to consider future need for the provision of gymnastics and trampolining.

6.18 The identified priorities for future investment in facility provision are:

Table 6.1: Summary of Facility Investment Priorities

Facility Type	Priority for Future Provision	
Sports Halls	Long term: provide additional sports hall space to meet the needs of the future population, and currently consider indoor cricket, basketball and badminton provision. Provide Changing Places facility.	
Swimming Pools	Retain provision of existing levels of community accessible and affordable swimming facilities as a minimum. Need to provide additional water space to meet demands of new population from housing developments. Need to assess the future refurbishment costs of K2 Crawley Leisure Centre water space to maintain current water space used by clubs and the community.	
Health and Fitness	Maintain the provision of pay and play accessible health and fitness provision space, at K2 Crawley Leisure Centre and Bewbush.	Possible to increase fitness stations at Bewbush but only if a business case proves sustainable.
Studio Space	Maintain the Current provision of studio space across Crawley.	Use opportunities to provide studio space alongside new sports hall and swimming pool space in the future.
Gymnastics and Trampolining	Potential to explore further club-led provision/partnership provision given high numbers on waiting lists.	K2 Crawley Leisure Centre – possible mezzanine floor or other alternative satellite provision such as unused business /industrial units. Need to consider dedicated club facility for Nicky's workshop.

Facility Type	Priority for Future Provision	
Indoor Tennis	Based on the LTA figure of 12,000 population for 1 indoor court there will be a need for additional indoor courts in the future. Any additional indoor tennis court provision should be led by the LTA and Tennis Club.	Boroughwide, However, consideration should be given to LTA identified needs in neighbouring local authorities e.g. Horsham and Reigate and Banstead. Need for Crawley Tennis Club to work with the LTA if future indoor provision is required.
Indoor Bowls	Based on population growth and the need for additional indoor rinks use the Sport England Sports Facility Calculator to identify funding from new housing development to maintain and improve the existing indoor bowls facilities in Crawley.	Gratton's and K2 Crawley Leisure Centre. Council to monitor future indoor bowls provision with EIBA, particularly if a neighbouring local authority indoor bowls facility was to close.
Boxing	There is a need to support and assist both Crawley Boxing Clubs to access funding to carry out maintenance and repairs to buildings and equipment.	Existing club-based locations.
Community Centres and Tilgate Forest Recreation Centre – Martial Arts and Table Tennis	Need to provide community centres that can be used for informal sport and physical activity. Need to maintain and continue to lease huts to sports clubs and organisations at Tilgate Forest Recreation Centre. There is a need to assist those voluntary community organisations that lease and or rent Local Authority facilities. Particularly at a time of having to pay competing market rents. This would enable the sports voluntary sector organisations to be more financially sustainable. Need to deal with issues identified by clubs particularly martial arts and table tennis clubs at Tilgate Forest Recreation Centre.	Boroughwide. Tilgate Forest Recreation Centre. Tilgate Forest Recreation Centre.
General Provision	Overall, and specifically through the housing growth agenda, provision of more active environments, reflecting active travel, safe cycle routes to school, the need to link existing and new communities with walking/cycling/jogging routes.	Boroughwide.

Other Priorities and Needs

Capital Investment

6.19 It is clear from the strategy analysis that there is a need for some capital investment in Crawley, to address future needs. Whilst some of this investment relates to additional facility provision, there is also a need to start planning now for the refurbishment of K2 Crawley Leisure Centre swimming provision.

6.20 It is also clear that delivery of the levels of investment required will only result from a local partnership approach. The development of improved sports facilities, and physical activity environments, will facilitate increased participation, which in turn will benefit individual and community health. The challenge is that the greatest health benefit will be gained by encouraging the inactive, to become active.

Continued Local Partnership Working with Education Sites

6.21 In order to deliver the identified Strategy needs, and the key outcome of increased participation to address health inequalities, plus meet demands from increased population, there is an opportunity for some changes in approach to delivery. The development of new/replacement facilities, increasing and optimising the available capacity in existing education facilities, provides a mechanism to deliver these outcomes.

6.22 The key issue to address initially is that of future partnership with education sites, to retain community access for clubs and groups as a minimum, and where possible agree CUAs which provide balanced access for the community on a pay and play basis. Increasing capacity to offer and deliver increased participative opportunities, particularly for those who are currently inactive, could contribute significantly to a reduction in health inequalities in the Borough.

Planning Policy, Securing Developer Contributions, Planning Obligations, S106 Obligations and the Community Infrastructure Levy – An overview

6.23 In order to implement the Strategy recommendations and address identified needs for improved and additional facility provision, Crawley Borough Council will need to identify and secure capital funding from a range of sources. Developer contributions through CIL/S106 have the potential to form part of this funding moving forward.

6.24 The facility investment needs identified in the Strategy and set out in Table 6.1 provide the definitive investment priorities and locations for this investment to 2035. This should inform Local Plan policy, and specifically the priorities against which to secure developer contributions moving forward.

6.25 In some cases, new residential developments will not generate the need for a new sports facility. However, where developments are located in areas where additional pressure will be placed on existing sports facilities by the development, Crawley Borough Council should seek contributions, for the enhancement and extension of existing sports in the vicinity of the development.

6.26 If larger developments generate a need for and/or are located adjacent to suitable community provision i.e. a new or improved community hall, then these will be considered on a site-by-site basis having regard to the development proposal, the characteristics of the site and the capacity and condition of existing infrastructure. Off-site contributions may be sought to support nearby existing or new sites, and/or for identified, more strategic sites (such as larger, high quality, leisure facilities serving more than the local need).

6.27 It is also important to highlight that the National planning guidance allows for cross boundary and pooled Developers' Contributions. New CIL regulations have removed restrictions on pooled contributions. The September 2019 amendments to the regulations removed the previous restriction on pooling more than 5 planning obligations towards a single piece of infrastructure.

6.28 This means that, subject to meeting the 3 tests set out in CIL regulation 122, charging authorities can use funds from both the levy and section 106 planning obligations to pay for the same piece of infrastructure regardless of how many planning obligations have already contributed towards an item of infrastructure. Authorities should set out in an infrastructure funding statement which infrastructure they intend to fund and detail the different sources of funding (see regulation 121A).

Recommendations

RECOMMENDATION 1 (R1) (PROTECT)

The existing facility mix (range and quality) across the town is to be protected within the local plan, with flexibility to adapt to support any growth of the town over the coming years. Crawley Borough Council will need to be a key consultee in discussions with the 10,000 + proposed "Homes England" development on the Crawley boundary. Due to the close proximately to Crawley, the development will have a significant impact on Crawley's resources.

RECOMMENDATION 2 (R2) (PROVIDE)

There is a need for Crawley Borough Council and partners to plan now for the refurbishment of K2 Crawley Leisure Centre swimming pool provision to ensure that it can continue to respond to local health and wellbeing priorities and deliver increased opportunities for participation in physical activity and sport for clubs and the community.

RECOMMENDATION 3 (R3) (PROVIDE)

Crawley Borough Council to work with funding and delivery partners to identify short and medium to longer term investment opportunities for additional sports hall and swimming pool provision to meet identified current and future demand.

The recommendations for halls and pools should go beyond just identifying the future demand for facilities. Once future demand for sports halls and swimming pools has been confirmed, options for meeting future needs should be identified and feasibility work should be undertaken. Such feasibility work should include the use of Sport England's Facilities Planning Model (FPM) to undertake bespoke local modelling of the impact of the options on meeting needs e.g. if applicable an option of siting a new leisure centre or dual use secondary school facility in a major residential development. This recommendation should take into account opportunities to meet the needs of facilities that arise from any new housing development just outside of Crawley BC's boundaries, that would serve Crawley's residents. Neighbouring Local Authorities are therefore a potential partner.

RECOMMENDATION 4 (R4) (PROVIDE AND ENHANCE)

Crawley Borough Council seek to ensure that any new education provision involving new or enhanced sports facilities has a Community Use Agreement (CUA) as part of the planning consent so as to secure pay and play opportunities for clubs and groups.

RECOMMENDATION 5 (R5) (PROVIDE AND ENHANCE)

Consider the opportunity for increased community access to existing education sports facilities where community access is currently provided, and where it is not; where possible, seek enhanced provision through a Community Use Agreement (CUA).

RECOMMENDATION 6 (R6) (PROVIDE AND PROTECT)

Existing levels of community accessible and affordable fitness suite provision in the Borough should be retained as a minimum, and where appropriate, opportunities for investment in additional health and fitness provision where there is an identified need/business case justification should be considered by all providers.

RECOMMENDATION 7 (R7) (PROTECT AND ENHANCE)

It is very important that the potential to utilise community centres/halls, and other informal places and spaces for sport and physical activity continues and is considered when providing new community centres and halls. It is also important to maintain the Tilgate Recreation Centre huts for use by sports clubs and organisations otherwise without this facility there will be further pressure on formal sports hall/ activity hall space.

RECOMMENDATION 8 (R8) (PROVIDE)

Dialogue is established with England Gymnastics and Hawth Gymnastics Club to further explore the potential of facilitating club – led development of additional gymnastics facilities i.e. new satellite facility or additional provision at K2 Crawley Leisure Centre and standalone facilities for Nicky's Workshop Gymnastics Club.

RECOMMENDATION 9 (R9) (PROVIDE AND ENHANCE)

Dialogue is established with the two boxing clubs in Crawley to establish the nature and level of investment needed in boxing facilities in the Borough.

RECOMMENDATION 10 (R10) (PROVIDE AND ENHANCE)

Dialogue is established with the Lawn Tennis Association and neighbouring local authorities at Horsham and Reigate and Banstead about provision of additional Community Indoor Tennis facilities before any new indoor tennis facilities are created at Crawley Tennis Club to meet future population demand.

RECOMMENDATION 11 (R11) (ENHANCE)

There is a need to consider future need for enhancement of K2 Crawley Leisure Centre with Changing Places provision.

RECOMMENDATION 12 (R12) (PROVIDE AND ENHANCE)

The current indoor bowls facilities at Gratton Indoor Bowls club and K2 Crawley Leisure Centre should be protected and maintained. Developer contributions from new housing would assist in upgrading and refurbishing existing facilities. The Sport England Facilities Calculator should be used to identify costs required for each new housing development.

RECOMMENDATION 13 (R13) (PROVIDE AND PROTECT)

Where appropriate, Crawley Borough Council and its partners seek to secure developer contributions from strategic developments that could contribute towards the development of strategic facilities, additional and safe walking, running and cycling routes, and where possible to open up other informal, multipurpose places and spaces where people can be active.

The Council should develop a detailed approach to securing developer contributions to support the emerging Local Plan e.g. through a Planning Obligations SPD.

Sport England's CIL & Planning Obligations Advice Note (or the future Developer Contributions guidance that will supersede it)

https://sportengland-production-files.s3.eu-west-2.amazonaws.com/s3fs-public/community-infrastructure-levy-and-planning-obligations-advice-note-nov-2018.pdf?PmR9OYIbVat6HfqgmmvtKurJ6o1M3d4Z provides a step-by-step guide to assist the Council to use the findings of the strategy to secure financial contribution from developers.

The use of SE's Sports Facility Calculator should specifically be referenced with assisting to identify demand for and financial contributions towards halls and pools.

RECOMMENDATION 14 (R14) (PROVIDE AND ENHANCE)

Crawley Borough Council and its partners prioritise investment in the development of high-quality community sports facilities/spaces, with local partners. Increasing available capacity and therefore opportunities to take part in regular physical activity, in the local community, will contribute to reduced health inequalities, increased participation better community cohesion.

RECOMMENDATION 15 (R15) (PROTECT)

There should be on-going monitoring of this Strategy through its implementation, but as a minimum, progress should be reviewed and refreshed every five years. On-going monitoring should include partnership working with neighbouring local authorities to keep aware of facility changes and developments.

Action Plan

6.29 In order to realise the above Vision and Aims for sport and leisure facility provision in Crawley there are key priorities that need to be addressed and implemented. These are set out below in the Action Plan, based on the recommendations for future provision. The investment costs quoted are based on a combination of our knowledge of new build schemes, industry norms, and Sport England cost guidelines. These are based on sq. m construction costs

Table 6.2: Strategy Action Plan

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 1 (R1) The existing facility mix across the town is to be included within the local plan, with flexibility to adapt to support any growth of the town over the coming years. Crawley Borough Council will need to be a key consultee in discussions with the 10,000 + proposed "Homes England" development on the Crawley boundary. Due to the close proximately to Crawley, the development will have a significant impact on Crawley's resources **(PROTECT)**	The existing facility mix across the town to be included within the local plan, with flexibility to adapt to support any growth of the town over the coming years. CBC will need to be a key consultee in discussions with the 10,000 + proposed "Homes England" development on the Crawley boundary. Due to the close proximately to Crawley, the development will have a significant impact on Crawley's resources.	Crawley Borough Council Officers.	Short Term.		Officer time.
Recommendation 2 (R2) There is a need for Crawley Borough Council and partners to plan now for the refurbishment of K2 Crawley Leisure Centre swimming pool provision to ensure that it can continue to respond to local health and wellbeing priorities and deliver increased opportunities for participation in physical activity and sport for clubs and the community. **(PROVIDE AND ENHANCE)**	K2 Crawley currently maintained to a high standard through CBC capital/revenue programme. Identify the refurbishment requirements and costs of refurbishments for swimming pool provision at K2 Crawley Leisure Centre so that local health and wellbeing priorities and delivery of increased opportunities for participation in physical activity and sport for clubs and the community can continue.	Crawley Borough Council; operator partner; local aquatic clubs.	Medium Term.		Crawley Borough Council Officer time; External funding organisations; Developer Contributions. Capital costs for refurbishment will be dependent on works required. Separate feasibility and costing studies will be required at the appropriate time (indicative feasibility study cost £15k).

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 3 (R3) Crawley Borough Council to work with funding and delivery partners to identify medium to longer term investment opportunities for additional sports hall and swimming pool provision. **(PROVIDE)**	Need to provide new sports hall facilities for population growth. Use Sport England's Facility Calculator Tool to identify final numbers of courts required once agreement has been reached on final dwelling numbers for the new Local Plan. This needs to dovetail with the Homes England (Horsham) development/or any other significant growth programme.	Crawley Borough Council, Education Academy or Free School Sponsor. .	Medium –Term.		Crawley Borough Council Planning and Leisure Officers, Education Academy or Free School sponsor Officers Time – funding from Developer contributions identified through Sport England Facility Calculator Capital Costs.
	The local basketball club Storm has identified the need for a minimum 2 court basketball facility for the sport to be sustainable and grow participation. There needs to be short term discussions with Storm Basketball Club to understand their requirements. Following the discussion, it may be or may not be necessary if use of existing facilities can be agreed to undertake feasibility work to identify the business case for a standalone basketball facility that could be supported by other sports such as badminton.	Crawley Borough Council, Storm Basketball Club, England Basketball, England Badminton.	Short – Term.		Crawley Borough Council Planning and Leisure Officers (Indicative feasibility cost £12K).
	Cricket Clubs in Crawley have identified that there is currently no sports hall providing use for indoor cricket facilities and that they are having to access indoor facilities outside of Crawley.	Crawley Borough Council. Crawley Borough Cricket Clubs, Sussex Cricket. ECB.	Short - Term		Crawley Borough council and Leisure officers.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
	Any new provision or refurbishment of sports halls must provide facilities for indoor cricket. Indoor cricket facilities must meet the ECB guidance document (ECB TS3) that provides detailed information on the specific requirements on lighting, flooring and netting that are required for indoor cricket. Sussex Cricket Foundation and England and Wales Cricket Board in partnership with the Council are exploring all opportunities to create new or refurbish existing sports halls to provide indoor match and practice facilities for the borough's cricket community. The Council should work in partnership with Sussex County Cricket and the ECB to find a sustainable solution to provide indoor cricket facilities in Crawley.				
	Need to provide new swimming pool provision to meet future population growth. Use Sport England's Facility Calculator Tool to identify final square meterage of water space required once agreement has been reached on final dwelling numbers for the new Local Plan. This needs to dovetail with the Homes England development/or any other significant growth programme.	Crawley Borough Council, Horsham Council, Amateur Swimming Association.	Short - Medium Term.		Developer contributions, External funders, Crawley Borough Council.

Recommendation	Action	Partner(S)	Timescale	Resources
			Short = 1 – 5 Years **Medium** = 5 – 10 Years **Long Term** = 10+ Years	
	Once future demand for sports halls and swimming pools has been confirmed, options for meeting future needs should be identified and feasibility work should be undertaken. Such feasibility work should include the use of Sport England's Facilities Planning Model (FPM) to undertake bespoke local modelling of the impact of the options on meeting needs e.g. if applicable an option of siting a new leisure centre or dual use secondary school facility in a major residential development. This recommendation should account for opportunities for meeting needs in any developments just outside of Crawley BC's boundaries would serve Crawley's residents. Neighbouring Local Authorities are therefore a potential partner.	Crawley Borough Council, Sport England.	Short – Medium Term.	Crawley Borough Council, Sport England.
Recommendation 4 (R4) Crawley Borough Council seeks to ensure that any new education provision involving new or enhanced sports facilities has a CUA as part of the planning consent to secure pay and play opportunities for clubs and groups. **(PROVIDE AND ENHANCE)**	Crawley Borough Council and its partners work with local schools, and Sport England to develop formal community use agreements in: • Any new/expanded schools as part of Planning Conditions.	Crawley Borough Council, Education Academy or Free School Sponsor, Sport England.	Short – Medium Term.	Crawley Borough Council Leisure and Planning Officers; Sport England, Education Academy or Free School Sponsor.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
	The aim should be to develop Community Use Agreements and to find ways of increasing usage capacity, to enable provision of better-balanced accessibility and to include community pay and play use. The Dual Use Agreement set up between CBC and Thomas Bennett Community School (TBCC) is proof that this approach works allowing access to the school for curriculum activities and the public for community usage. As an alternative, explore the potential for a community managed sports hall/fitness facility to be provided adjoining the school site which could be hired by the school during the day and managed by a community body for community use at other times.				Time costs for developing Community Use Agreements /exploring alternative provision and operational arrangements.
Recommendation 5 (R5) Consider the opportunity for increased community access to existing education sports facilities where community access is currently provided, and where it is not; where possible, seek enhanced provision through a CUA. **(PROVIDE AND ENHANCE)**	Crawley Borough Council and its partners work with relevant educational organisations to review, revise and or implement Community Use Agreements, which provide a better balance of pay and play and club use. Crawley Borough Council currently hold review meetings with Thomas Bennet Community School.	Crawley Borough Council and existing relevant Education Academy or Free School Sponsors, Sport England.	Short Term.		Crawley Borough Council Leisure and Planning Officers; Sport England, Education Academy or Free School Sponsor. Time costs for developing Community Use Agreements.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 6 (R6) Existing levels of community accessible and affordable fitness suite and studio space provision in the Borough should be retained as a minimum, and where appropriate, opportunities for investment in additional health and fitness provision and studio space where there is an identified need/business case justification should be considered by all providers. **(PROVIDE AND PROTECT)**	There are sufficient fitness facilities across the Borough currently and for the future. However, the number of fitness facilities should be monitored annually to ensure supply continues to meet demand. Ensure Crawley Borough Council fitness facilities are maintained at current levels as a minimum.	Crawley Borough Council	Short Term.		Crawley Borough Council Officers time.
	Consider provision of fitness space alongside new leisure facility provision only when a business case supports additional fitness facilities	Crawley Borough Council. Crawley Borough Council.	Long Term.		Crawley Borough Council Officers; Local Providers; External funding organisations. Separate feasibility and costing studies will be required at the appropriate time (indicative feasibility study cost £6k).

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 7 (R7) It is very important that the potential to utilise community centres/halls, and other informal places and spaces for sport and physical activity continues and is considered when providing new community centres and halls particularly for martial arts and table tennis. It is also important to maintain the Tilgate Recreation Centre huts for use by sports clubs and organisations otherwise without this facility there will be further pressure on formal sports hall/ activity hall space particularly for martial arts and table tennis clubs **(PROVIDE AND PROTECT)**	Ensure identified facility needs for sport and physical activity are reflected in any future facility requirements for community centres/halls which would help to facilitate increased pay and play for sport and physical activity in community centres/halls in the Borough. Ensure continued protection of the Tilgate Forest Recreation Centre Huts and their continued use for sport and physical activity. There is a need to consider and deal with the issues identified at Tilgate Recreation Centre. Planning to consult with CBC Facilities/Tilgate Park over needs for community centres/Recreational Huts.	Crawley Borough Council; the voluntary sector.	Short Term- Longer term.		Officer Time – Crawley Borough Council Planning, Leisure and Community Officers and Voluntary Sector Organisations.
Recommendation 8 (R8) Dialogue is established with England Gymnastics and Hawth Gymnastics Club to further explore the potential of facilitating club – led development of additional gymnastics facilities i.e. new satellite facility or additional provision at K2 Crawley Leisure Centre and standalone facilities for Nicky's Workshop Gymnastics Club. **(PROVIDE)**	Crawley Borough Council to work with England Gymnastics, Hawth Gymnastics club and Nicky's Workshop to explore potentially new additional dedicated facilities across the Borough either new satellite facilities such as unused industrial/business units or additional facilities at K2 Crawley Leisure Centre. There is a need to tie into facility review accessing future demand once future growth programme is known short to medium term.	Crawley Borough Council, England Gymnastics, Hawth Gymnastics club and Nicky's Workshop.	Short – Medium Term		Crawley Borough Council Planning and Leisure Officers. Meeting time and possible use of developer contributions.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 9 (R9) Dialogue is established with the two boxing clubs in the Borough to establish the nature and level of investment needed in boxing facilities in the Borough. **(PROVIDE AND ENHANCE)**	Crawley Borough Council to discuss the needs of the two boxing clubs in the Borough with England Boxing and offer guidance and assistance on how to access the investment needed in boxing facilities.	Crawley Borough Council, England Boxing, Crawley Boxing Clubs.	Short Term.		Crawley Borough Council Leisure Officer time.
Recommendation 10 (R10) Dialogue is established with the Lawn Tennis Association and neighbouring local authorities at Horsham and Reigate and Banstead regarding provision of additional Community Indoor Tennis facilities before any new indoor tennis facilities are created at Crawley Tennis Club to meet future population demand. **(PROVIDE AND ENHANCE)**	Crawley Borough Council to discuss future provision of Indoor Tennis facilities with neighbouring local authorities Horsham and Reigate and Banstead who have been identified as preferred areas for new community indoor tennis provision within the LTA Community Indoor Tennis Strategy for England. Need to monitor Crawley Tennis Club as a key stakeholder.	Crawley Borough Council, Horsham Borough Council, Reigate and Banstead Council, Lawn Tennis Association. Crawley Tennis Club.	Short –Term.		Crawley Borough Council Officer time.
Recommendation 11 (R11) There is a need to consider future need for enhancement of K2 Crawley Leisure Centre with Changing Places provision. **(ENHANCE)**	Crawley Borough Council should review provision of 'Changing Places' provision at K2 Crawley Leisure Centre.	Crawley Borough Council and everyone Active.	Short – Term.		Crawley Borough Council, Everyone Active.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 12 (R12) The current indoor bowls facilities at Gratton Indoor Bowls club and K2 Crawley Leisure Centre should be protected and maintained. Developer contributions from new housing, would assist in upgrading and refurbishing these existing facilities. The Sport England Facilities Calculator should be used to identify costs required for each new housing development. **(PROTECT AND ENHANCE)**	There is a need to monitor and keep under review the usage of K2 Crawley Leisure Centre indoor Bowls facility. Consider developer contributions to improve indoor bowls facilities at Gratton Indoor Bowls Club and only if required at K2 Crawley Leisure Centre. This would be to meet requirements from new population from new housing. Monitor the need for additional Indoor Bowls facilities in Crawley with EIBA. Particularly if a neighbouring Local Authority indoor bowls facility was to close.	Crawley Borough Council Planners and Developers, Gratton Indoor Bowls Club and Everyone Active.	Short – Long Term.		Identify developer funding contributions via Sport England's Sports Facility Calculator.
Recommendation 13 (R13) Where appropriate, Crawley Borough Council and its partners seek to develop an approach to secure developer contributions that contribute towards the development and delivery of formal physical activity and sports facilities, additional and safe walking, running and cycling routes, and where possible to open up other informal, multipurpose places and spaces where people can be active. **(PROVIDE AND PROTECT)**	Crawley Borough Council Leisure and CBC Economic/Planning Officers to identify potential levels of capital funding from residential development. The Council should develop a detailed approach to securing developer contributions to support the emerging local plan e.g. through a Planning Obligations SPD. Sport England's CIL & Planning Obligations Advice Note (or the future Developer Contributions guidance that will supersede it). https://sportengland-production-files.s3.eu-west-	Crawley Borough Council Economic/Planning Officers leading and working with Leisure Officers and Sport England.	Short – Medium Term.		Crawley Borough Council Planning and Leisure Officer time; Developers.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
	2.amazonaws.com/s3fs-public/community-infrastructure-levy-and-planning-obligations-advice-note-nov-2018.pdf?PmR9OYIbVat6HfqqmmvtKurJ6o1M3d4Z Provides a step-by-step guide to assist the Council to use the findings of the strategy to secure financial contribution from developers. The use of Sport England's Sports Facility Calculator should specifically be referenced with assisting to identify demand for and financial contributions towards halls and pools.				
Recommendation 14 (R14) Crawley Borough Council and its partners prioritise investment in the development of high-quality community sports facilities/spaces, with local partners. Increasing available capacity and therefore opportunities to take part in regular physical activity, in the local community, which will contribute to reduced health inequalities, increased participation and better community cohesion. **(PROVIDE AND ENHANCE)**	Crawley Borough Council to work with its local partner providers and relevant identified community partners to ensure provision of, and access to, appropriate community sports facilities and opportunities to provide physical activity in the local community.	Crawley Borough Council Economic/Planning Officers leading and working with Leisure Officers; Public Health and Local Providers and Community Partners	Short – Long Term		Crawley Borough Council Economic/Planning and Leisure Officer time; Crawley Borough Council Community Partners; Public Health and Crawley Borough Council Partner providers.

Recommendation	Action	Partner(S)	Timescale		Resources
			Short	**= 1 – 5 Years**	
			Medium	**= 5 – 10 Years**	
			Long Term	**= 10+ Years**	
Recommendation 15 (R15) There should be on-going monitoring of this Strategy through its implementation, but as a minimum, progress should be reviewed and refreshed every five years. On-going monitoring should include partnership working with neighbouring local authorities to keep aware of facility changes and developments. **(PROTECT)**	Ensure a monitoring process is in place to refresh the strategy and action plan every 5 years. Ensure ongoing dialogue with neighbouring authorities to be aware of facility changes and developments that may impact on Crawley residents and facility plans for the future. Establish a steering group made up of key stakeholders to take forward the actions in the action plan. This could be the same as the steering group recommended for implementing the PPS but not including the outdoor playing pitch NGBs. Set up a monitoring system through the steering group to monitor the action plan and if feasible to be factored into the Corporate Plan.	Crawley Borough Council and all partners.	Ongoing.		Crawley Borough Council Leisure Officer time; partner time; external consultants.

N.B. It is recognised that any new schools (Recommendations 5, and 6) could be Academies and therefore outside the direct control of Hertfordshire County Council. This should not, however, prevent local partnerships for community access.

Disclaimer

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